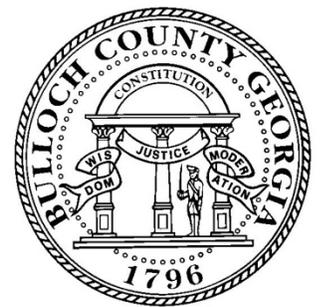


# Bulloch County



## FY 2017 General Appropriations Budget



# FY17 Budget

## Bulloch County Board of Commissioners



J. Garrett Nevil

Chairman

Ray Mosley

Commissioner (1-A)

Anthony Simmons

Commissioner (1-B)

Carolyn Ethridge

Commissioner (2-A)

Walter Gibson

Commissioner (2-B)

Roy Thompson

Commissioner (2-C)

Robert Rushing

Commissioner (2-D)

## **Elected Officials**

Clerk of Courts	Heather McNeal
Coroner	Jake Futch
District Attorney	Richard Mallard
Magistrate Court Judge	June Braswell
Probate Court Judge	Lee DeLoach
Sheriff	Lynn Anderson
Solicitor General	Joseph Cowart
State Court Judge	Gary Mikell
Chief Superior Court Judge	William Woodrum
Tax Commissioner	James Deal

## **Appointed Officials**

County Manager	Thomas Couch
County Attorney	Jeff Akins
Chief Financial Officer	Whitney Richland
Clerk of the Board	Olympia Gaines
Assistant County Manager	Andy Welch
Elections Supervisor	Pat Lanier Jones
Tax Assessor	John Scott
Mental Health Court Director	Karen McClain
Buildings & Facilities Manager	Bob Hook
Public Safety Director	Ted Wynn
E911 Director	Kelly Barnard
Animal Shelter Director	Wendy Ivey
EMS Director	Doug Vickers
Fire Chief	Chris Ivey
Warden	Chris Hill
Probation Director	Christie Black
Parks and Recreation Director	Mike Rollins
Transportation Director	Dink Butler
Airport Director	Kathy Boykin
Fleet Management Director	Jessie Durrence
Environmental Manager	Fred White
County Extension Director	Billy Tyson
Building Official / Zoning Administrator	Randy Newman

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## FY17 Budget Submission

**PREPARATION:** Pursuant to the Official Code of Georgia Annotated 36-81-1, as Chief Budget Officer for the Bulloch County Board of Commissioners (hereinafter referred to as the “governing authority”), I hereby announce that the proposed Fiscal Year 2017 General Appropriations Budget Resolution for Bulloch County, Georgia (hereinafter referred to as the “tentative budget”) has been prepared with the intent to provide the governing authority, other elected officials of the county, and the general public an opportunity and a mechanism to gain information concerning the purposes for which local revenues are proposed to be spent; with further intent to provide appropriate information to assist the governing authority and other elected officials of the County in carrying out their lawful responsibilities; and, with further intent to provide for the collection and reporting of information so as to assist local policymakers and taxpayers in understanding and evaluating county government service delivery and operations.

**SUBMISSION AND REVIEW:** Pursuant to the Official Code of Georgia Annotated 36-81-5, as Chief Budget Officer for the governing authority, I hereby announce that the tentative budget has been submitted to said governing authority for consideration of adoption, pending any changes so directed, and is available upon the date referenced below for public inspection beginning Tuesday, June 7, 2016 from 8:00 A.M. until 5:00 P.M. and for each day until adoption, at the Board of Commissioners Office, Bulloch County North Main Annex, South Wing Lobby, 115 North Main Street, Statesboro, Georgia. The proposed budget may also be reviewed on the Bulloch County website, [www.bullochcounty.net](http://www.bullochcounty.net).

**PUBLIC HEARING:** Pursuant to the Official Code of Georgia Annotated 36-81-5, as Chief Budget Officer for the governing authority, I hereby announce that the tentative budget shall be represented and considered for public comment during a public hearing before the governing authority to be held at 5:30 P.M., Tuesday, June 14, 2016, at the Bulloch County North Main Annex, North Wing Community Room, 115 North Main Street, Statesboro, Georgia. All persons to be heard may attend.

**ADOPTION:** Pursuant to the Official Code of Georgia Annotated 36-81-6, as Chief Budget Officer for the governing authority, I hereby announce that said governing authority anticipates adopting the final budget resolution, subject to changes to the tentative budget made as a result of public comment and final adjustments, at a regular meeting of the governing authority at 8:30 A.M., Tuesday, June 21, 2016, at the Bulloch County North Main Annex, North Wing Community Room, 115 North Main Street, Statesboro, Georgia.

**REASONABLE ACCOMODATIONS:** It is County policy to provide reasonable accommodations for individuals with disabilities with advance notice of need. If an accommodation is needed, please contact Olympia F. Gaines, Clerk of the Board at 912.764.6245. If assistance is needed for individuals with auditory or visual disabilities, contact 7-1-1 for TDD services, Georgia Relay Services at 1-866-787-6710, or [www.georgiarelay.org](http://www.georgiarelay.org).

**DULY SUBMITTED TO THE LEGAL ORGAN OF THE COUNTY AS PRESCRIBED, THIS 7th DAY OF JUNE 2016**

**THOMAS M. COUCH  
COUNTY MANAGER**

# The Bulloch County Board of Commissioners - State of Georgia

## Resolution #2016 – 6

### To Adopt the General Appropriations Budget and Work Program for Fiscal Year 2017 with subject Provisions Herein

**WHEREAS**, the Official Code of Georgia Annotated, Title 36, Chapter 81, Section 3 requires that each local unit of government adopt a balanced budget for all required funds; and,

**WHEREAS**, the Bulloch County Board of Commissioners has established a General Fund to serve as the primary financial reporting instrument for current governmental operations; and,

**WHEREAS**, the Bulloch County Board of Commissioners has established Enterprise Funds that periodically accounts for revenues earned, expenditures incurred, and retains net income as earned for capital maintenance, public policy, management control, accountability, or other purposes to facilitate the operation of the Aquatic Center and the Center for Agriculture; and,

**WHEREAS**, the Bulloch County Board of Commissioners has established Internal Service Funds to assign costs directly to functions, activities and departments benefitting from these costs for partially self-funded employee health insurance coverage and claims management; and, for correctional food services to provide inmate meals and services for other departments; and,

**WHEREAS**, the Bulloch County Board of Commissioners has established Special Revenue Funds for various purposes to account for the proceeds of specific transfers and revenue sources that are legally restricted to expenditure for express purposes; and,

**WHEREAS**, the Bulloch County Board of Commissioners appropriates financial resources on an annual basis using a budget to identify revenues received, expenditures incurred, and transfers within, or, to and from, the General Fund and the aforesaid Internal Service Funds, Enterprise and Special Revenue Funds; and,

**WHEREAS**, County Officers, County Courts, County Operating Departments, and eligible Externally Funded Agencies have submitted requests for a County Appropriation for the 2017 Fiscal Year to the County Manager as the appointed Budget Officer for review and recommendation; and,

**WHEREAS**, the County Manager of the Bulloch County Board of Commissioners, as the appointed Budget Officer, has presented and recommended a General Appropriations Budget in the form of a Work Program for functional activities for each fund and budget division to the Board of Commissioners; and,

**WHEREAS**, the Bulloch County Board of Commissioners has met the requirements of Title 36, Chapter 81, Sections 4, 5 and 6 of the Official Code of Georgia Annotated regarding appointment of a budget officer, presentation of the budget to the governing authority, public notice and

hearings, and other requirements; and,

**WHEREAS**, the General Appropriations Budget will be based on current estimates of revenues and expenditures, and that the Board of Commissioners may find it necessary to adjust budgeted revenues and expenditures from time to time during the year by amendment; and,

**WHEREAS**, the Bulloch County Board of Commissioners has a responsibility to achieve maximum efficiency and effectiveness in its financial operations by maintaining a balanced budget where planned expenditures may not exceed revenues, according to State law; and,

**WHEREAS**, the Board of Commissioners constitutes the governing body of the Bulloch County, Georgia;

**THEREFORE BE IT RESOLVED**, that the Fiscal Year 2017 Bulloch County General Appropriations Budget and Work Program be officially adopted on a basis consistent with Bulloch County's Budget Policies and subject to all county policies regarding the expenditure of funds and the conditions set forth in such resolution, including all revenues, expenditures and operating transfers in amounts as attached, incorporated by reference herein; and,

**BE IT FURTHER RESOLVED**, that it is assumed that the Insurance Premium Tax ("IPT") will be collected at a rate of \$2,130,580 and, in accordance with the provisions of O.C.G.A. § 33-8-8.3, shall be separated from other county funds and shall be expended for the following authorized services provided for the primary benefit of the inhabitants of the unincorporated area of the county, and that other funds shall also be expended for such purposes as follows:

<b>Service Provided</b>	<b>IPT Funds Expended</b>	<b>Other Funds Expended</b>	<b>Other Fund Source(s)</b>
Solid Waste Disposal, Collection & Recycling Services	\$1,5335,044	\$737,000	Dumpster Fees, Recyclables Sales
Animal Control	\$138,933	\$49,950	Municipal Service Contract
Planning & Zoning	\$178,864	\$18,600	Development Application and Permit Fees
Engineering	\$120,248	\$0	None
Building Inspections	\$105,491	\$180,000	Development Application and Permit Fees
Regional Commission Dues	\$52,000	\$0	None

**BE IT FURTHER RESOLVED**, that as referenced in the Bulloch County Personnel Policies, all regular full time employees employed on or before September 30, 2016; and, exempting those who are probationary, part-time special shift and temporary or seasonal employees, shall be eligible to receive a merit based compensation adjustment to become effective no earlier than January 1, 2017 at a rate of up to one and a half percent (1.5%); and all regular full-time employees employed on or before July 1, 2016 and, exempting those who are probationary, part-time special shift and temporary or seasonal employees, shall be eligible to receive a cost of living compensation adjustment to become effective no earlier than October 1, 2016 at a rate of up to

three percent (3.0%),

**BE IT FURTHER RESOLVED**, that as referenced in the Bulloch County Personnel Policies, all eligible regular full-time and part-time employees shall receive personnel service adjustments in the form of annual leave cash-outs up to forty (40) hours; and,

**BE IT FURTHER RESOLVED**, that the State Court Judge and the Solicitor-General shall be eligible to receive a compensation adjustment to become effective no earlier than January 1, 2017 at a rate of up to one and a half percent (1.5%);

**BE IT FURTHER RESOLVED**, that as approved during the 2016 session of the Georgia General Assembly, county elected officials including the Board of Commissioners, the Probate Judge, the Magistrates, the Tax Commissioner, the Sheriff and the Superior Court Clerk, shall be eligible to receive a general wage or salary cost-of-living adjustment to become effective no earlier than January 1, 2017 at a rate of three percent (3.0%), plus any longevity increases prescribed in law which is hereby also granted to the State Court Judge and Solicitor-General; and,

**BE IT FURTHER RESOLVED**, that pending the availability of funding, the County Manager, and/or the Board of Commissioners where appropriate, may approve legitimate compensation adjustments as the result of promotions for the filling of vacant positions, promotions proposed during the budget preparation process, and/or for reclassifications or special reviews of regular full-time or part-time employees; as provided for in the Bulloch County Personnel Policies; and,

**BE IT FURTHER RESOLVED**, that the adopted Position Allocation Schedule contained in such budget shall limit the number of regular full and part-time positions and employees who can be employed in all departments, offices, and the courts, and no funds are appropriated for any additional positions or employees shall be approved without an amendment to the General Appropriations Budget by the Board of Commissioners; and,

**BE IT FURTHER RESOLVED**, that the Board of Commissioners may, from time to time during the year, change the adopted Position Allocation Schedule upon a petition of amendment, and/or impose a hiring freeze as circumstances warrant, and that the same limitation will apply as to the number of employees who can be employed with a revised Position Allocation Schedule; and,

**BE IT FURTHER RESOLVED**, that in the event the Board imposes a hiring freeze and vacancies occur during the existence of that hiring freeze, the vacancies shall be considered, and hereby declared to be vacated positions and shall not be refilled, except by specific Board authorization; and,

**BE IT FURTHER RESOLVED**, that certain positions contained in the Position Allocation Schedule which are supported in some part by a grant, cost sharing, reimbursement, or some other source of outside funding are only adopted contingent upon the county receiving the budgeted revenues; and,

**BE IT FURTHER RESOLVED**, that the Schedule of Fees as included is adopted for FY17 and until otherwise changed by resolution. Fee changes include: 1) increasing Monthly Probationer Fees

to \$44, 2) approval of minor subdivision plats to \$15, 3) minor increases to Solid Waste fees to account for increasing tippage and mileage charges, 4) other minor adjustments to reflect market and inflationary increases; and,

**BE IT FURTHER RESOLVED**, that in the event that such anticipated outside funding is not received or the county is notified that it will not be received, said positions shall be considered not funded and removed from the adopted Position Allocation Schedule upon a reduction-in-force pursuant to the County Personnel Policies; and,

**BE IT FURTHER RESOLVED**, that the Chairman of the Board of Commissioners, or the County Manager as his designee, upon the majority vote of the Board of Commissioners is authorized to sign agreements, contracts, and/or other documents related to the grant programs and other county appropriations which are contained in the adopted budget and provided in the county financial policies, subject to review by the County Attorney as to form and to certification by the County Manager that the total amount of revenues and expenditures and the net obligation to the County is not greater than what is budgeted, that there is no change in employee status and no additional employees other than as authorized in the adopted budget; and, that any grant adjustment shall be approved as an amendment to the General Appropriations Budget by the Board of Commissioners; and,

**BE IT FURTHER RESOLVED**, that all transfers (including contingency accounts) and amendments shall only be made according to the financial policies of the Bulloch County Board of Commissioners as adopted, and as amended from time-to-time, subject to any internal procedures imposed by the County Manager to ensure proper controls; and,

**SO BE IT RESOLVED**, the undersigned hereby certifies that this a true copy of the resolution and was duly adopted by the governing body of the County at a meeting at the Bulloch County Main Annex, Community Meeting Room, Statesboro, Georgia which a quorum was present and acting throughout, and that it has not been rescinded or modified and is now of full force and effect.

GIVEN under the seal of the County, this 21<sup>st</sup> day of June 2016.

(SEAL)

**Board of Commissioners of  
Bulloch County, Georgia**

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J. Garrett Nevil, Chairman

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Olympia F. Gaines, Clerk of Board

## History of Bulloch County

On March 17, 1758, an act was passed by the Georgia Legislature in which, the Province of Georgia was divided into eight parishes. The eight parishes of colonial Georgia were St. Paul's, St. George's, St. Matthew's, Christ Church's, St. Philip's, St. John's, St. Andrew's and St. James. In February of 1776, the Georgia Legislature created a county from St. Philip's parish. The appellation which the Legislature chose for St. Philip's Parish was called Bulloch County.

In the late 1750's, a South Carolina native, Archibald Bulloch, came to Georgia and acquired a plantation along the Savannah River. Mr. Bulloch was a revolutionary leader who opposed the authoritative rule of the British Parliament. Due to his bravery and selfless acts, on January 20, 1776, Archibald Bulloch was elected President of the Executive Council of Georgia. Days later he was elected to the esteemed position of Provincial Governor.



On August 10, 1776, seven months after being elected Governor, Archibald Bulloch read a copy of the Declaration of Independence to the council members of Savannah, Georgia. Afterward, he read the Declaration to an audience at the public square. After reading it for a third time at the Liberty Pole, the Declaration of Independence was praised for its importance by thirteen thunderous rounds from a canon. Ever since that historic event, residents of Bulloch County have celebrated "Archibald Bulloch Day" on August 10th.

On February 8, 1796, Bulloch County was created by the Georgia Legislature from parts of Screven and Bryan County. The very first commissioner's court was held May 6, 1873. The purpose of the commissioners' court was to appoint different people to the Road Commission for their respected districts in Bulloch County. The first commissioners were Chairman John L. Denmark, Algeverre Scarborough and Solomon Hagin. On August 11, 1924, an Act created the Board of Commissioners for Bulloch County. The Act created a seven-member commission, one being the chairperson, and one being the vice chairperson. Each member, including the Chairman, would be directly elected from the citizenry, but the vice chairperson would be selected by the commissioners. That same arrangement exists today.

## Bulloch County Today

While traditionally an agricultural community hosting a small teacher's college, everything changed when a man named "Erk (short for Erskine)" Russell came to town to coach football at Georgia Southern College in 1982. After his arrival, Statesboro and Bulloch County were never the same. Yet, county residents are proud to be the home of Georgia Southern University, the flagship post-secondary institution of South Georgia with an enrollment approaching 20,500 students. There is no doubt that the impact of Georgia Southern University cannot be underestimated for Statesboro, Bulloch County and the region. A study has estimated the regional impact of the University for Bulloch and surrounding counties to be over \$748 million, and is responsible for creating over 10,000 jobs above its direct employment base of over 1,800 workers.

Bulloch County and its county seat of Statesboro has positioned itself to provide an exceptional quality of life that includes abundant cultural amenities and ample economic and educational opportunities to its citizenry, a southern charm to its visitors, and a progressive, yet, conservative county government. It is also one of the largest counties geographically in the state having 682 square miles, supporting, still yet, a rich legacy of agriculture, forestry and precious natural resources.



Bulloch County, located on the fringe of the expanding Savannah metro area, is now home to approximately 72,651 residents, thus nearly doubling its population since 1980. Bulloch County is the Coastal Region’s third fastest growing county behind Bryan and Effingham, and is the third most populous behind Chatham and Glynn. Its annual growth rate is twice as fast that of the region as a whole, and outpaces the state’s overall growth rate. Bulloch County also ranks in the top 20% of Georgia’s fastest growing counties. It is estimated that 45,000 persons reside within three miles of the very center of the City of Statesboro. According to current census data, Statesboro’s population is now estimated to be over 28,000. This poses the likelihood that Statesboro and adjoining areas may reach the status of a small metropolitan statistical area (MSA) in coming years. MSA status would bring a mix of new opportunities and responsibilities.

The Board of Commissioners, as the policy-making governing body of the county, consists of a part-time Chairperson (elected at large) and six part-time district commissioners elected from two districts (two from District 1 and four from District 2) for four-year, staggered terms. A Vice-Chairman position is filled each year for a one-year term in succession as described in local legislation. They hold regular meetings on the first and third Tuesday of each month, and hold



special called meetings, as required. They are responsible for both executive and legislative functions including establishing ordinances, passing resolutions, setting the annual budget and tax rates, property control and other internal and external policy.

In addition to the Board of Commissioners, The Georgia Constitution provides for each county to have four elected officers with certain special powers: Sheriff, Tax Commissioner, Clerk of the Superior Court and Judge of the Probate Court. The Board of Commissioners may set annual appropriations for each official, but, does not have operating authority over their affairs, except for those offices where employees are governed under county personnel rules and to provide annual appropriations. There are also various other elected or appointed officials in the judiciary where they are treated similarly by the Board.

As the form of government is a Commission-Manager model (which corresponds to a municipal council-manager form), Bulloch County citizens can boast of their professionally run county

government. This allows the Commission to transfer the day-to-day executive functions and implementation of Board policies to a trained and qualified expert. Starting under the leadership of then Chairman Robert Cox, in 1991, the county hired its first county manager, Scott Wood, who immediately began building a cadre of professional administrators that included initially a County Engineer, County Planner and Staff Attorney. He was further tasked with building an organizational structure from the ground up. After serving for 13 years, Tom Couch took over the helm as manager in 2004.

During both manager tenures, the county has enhanced its administrative capacity and workforce consistent with the growth of the community by hiring highly educated and experienced professionals to fill key positions. The county executive staff has no less than six people with advanced degrees in public or business administration and law, and virtually all department heads have bachelor's degrees that include disciplines such as accounting, civil engineering, urban planning, building construction, recreation and criminal justice. The average tenure of mid-to-high level management is around fourteen-years with the county. Under Couch's tenure, the county established its first positions for Human Resources Director, Capital Projects Director and Chief Financial Officer.

In addition to its strong tradition of providing excellent county-based systems for transportation, law enforcement, criminal justice, and public health and welfare, the county during its growth boom has added a number of governmental services for an urbanizing population. The county now offers services for E-911, animal control, solid waste recycling, GIS, planning and zoning, recreation and EMS-rescue, among others.

Financially, Bulloch County's annual general appropriations budget is now over \$68.5 million, and the county manages assets of over \$85 million. The county has among the lowest base ad valorem tax rates for county services in Georgia at 12.34 mills. Including constitutional offices, there are 370 full time-employees budgeted. However, the reliance on part-time employees in recreation and solid waste increases the full-time equivalent to 600. Add the unpaid labor factor of inmates from the County Correctional Institute, and the number goes to over 750.

Structurally, the Board of Commissioners and the County Manager directly oversee six operational divisions that include public safety (animal control, E-911, EMS-Rescue and rural fire), public facilities (solid waste, building and facilities, and environmental code enforcement), community services (recreation, health and human services), development services (planning and zoning, building inspections and economic development), corrections (prison and probation), and transportation (roads and airport).

There are also traditional state based services delivered at the county level including elections, tax assessment and collections, The Sheriff and Jail, the criminal justice system at a circuit level that includes, Effingham, Jenkins and Screven Counties, cooperative extension services, family and children services and a county health department. The County also funds services at the regional level including a library, dial-a-ride transit services, aging services and more.

Improving public safety services has taken a front seat during the past decade, as the county has had to furnish a higher level of service with the population growth. The \$12 million addition to

the Akins Public Safety Complex (named after long-time Sheriff Arnold Akins) in 2008 added 220 beds to the jail and a new E-911 and Emergency Operations Center. Both facilities are state of the art in terms functionality and technology. The E-911/EOC serves as both a local and regional facility as Bulloch's E-911 serves Candler and Evans County. Bulloch County also boasts a state of the art 800 MHz communications system, and has received over \$1 million grant award to implement communications interoperability with surrounding jurisdictions. In 2010, the county also constructed a new Animal Shelter. The county has also spent several hundred thousand dollars in courthouse security upgrades and additional personnel. Since 2008, the County has deployed additional resources to build rural fire capability which has enabled better response and lower hazard insurance rates for many rural residents.

Bulloch County has progressively become a leader in southeast Georgia and statewide in environmental management and solid waste recycling. In 2009, the County was awarded a \$380,000 grant from the Georgia Department of Community Affairs to become a regional recycling hub for surrounding communities. In addition to seventeen convenience centers located county-wide, the county has a recycling processing center that diverts approximately 5,000 tons per year annually. To illustrate the success of the convenience centers, since 1970, the county now has only a handful of "green box" dumpsters serving the most remote areas, which is a far cry from the former 450 dumpsters serving the entire county at that time.

Surface transportation and road improvements have always been a critical challenge in Bulloch County given its 1,200-mile road system. Yet, the road network overall is very functional and well maintained. Interstate 16 has become a major economic and travel corridor since its construction in 1972. Both U.S. 301 and State Route 67 offer quick access to Statesboro. Veterans Memorial Parkway, a four-lane perimeter road with a divided median encircling most of Statesboro, opened in 1994. The Parkway extends south from Highway 80 West then circles north to Highway 301 North. This parkway is becoming Bulloch County's major corridor providing not only a means to divert large truck traffic from downtown Statesboro, but allows quick access to GSU, the local airport and the city's emerging commercial and industrial areas. There is about a five-mile segment of the Parkway north of Statesboro that is being programmed for future construction.

While the county has among the most paved roads of any in the state, the county also has the most dirt road mileage of any other county in Georgia. Therefore, the county has invested significant funds in road maintenance and construction equipment. Since county forces can construct roads to pavement ready status, this brings substantial cost savings for local road improvement projects. However, the current transportation funding dilemma is forcing the county to use more innovative strategies.

As a part of its master greenway plan, a major transportation project was the initial \$2 million, 3.1-mile phase, of the S & S Greenway, an eight-mile multi-use vehicle-pedestrian corridor between Statesboro and the town of Brooklet. This project links to Statesboro's multi-use pedestrian trail, and eventually a multi-use trail being developed by GSU. As a result of an annexation agreement with the City of Statesboro, where the city expects future annexation of a planned area that surrounds Phase I of the greenway consisting of up to 2,200 new residences at build-out, the county is working with the city in an effort to develop a corridor protection ordinance that will preserve the integrity of the project. The annexation agreement also includes

a land use plan.

The Statesboro-Bulloch County Airport, located just north of Statesboro, has emerged as an important transportation and economic development element. The airport now handles over 22,000 aviation operations annually. It is progressively becoming one of Georgia's best Level III general aviation public airports. An aggressive expansion program began in the mid-1990's includes modern navigation systems, several new hangars (including a corporate hanger), taxi-lanes and runway improvements, and on-going terminal improvements. In the last decade, these multi-million dollar investments have helped to make its operations self-funding through increased fuel sales, landing fees and hanger rentals.

Recreation and leisure opportunities are abundant in Bulloch County. The Statesboro-Bulloch County Parks and Recreation Department is one of the oldest and most prestigious recreation organizations in the state. Bulloch County takes pride in providing various recreational activities to its citizenry. The department maintains and operates eight recreation areas encompassing more than 240 acres. The department also oversees 30 buildings on these parks. Along with these facilities, the department has a good relationship with both the Bulloch County Board of Education and Georgia Southern University, thus allowing the department to joint-use of facilities at non peak times. Included in these parks are 38 athletic fields, 10 tennis courts, 2 swimming pools, 11 outdoor basketball courts, walking trails, picnic areas, playgrounds and picnic pavilions.

Mill Creek Regional Park, opened in 1993, is a state-of-the-art recreational 223-acre complex which was funded through a 1% Special Purpose Local Option Sales Tax. Mill Creek has played host to hundreds of softball and baseball tournaments including multiple national tournaments. The facility has also recently hosted the Georgia State Special Olympics. It also hosts the annual GSU International Festival and Fourth of July Firecracker Festival. It is not uncommon for attendance to run as high as 20,000 daily for these events. In late 2011, Mill Creek added a 10-court lighted tennis center that includes spectator and changing facilities and concessions.



Mill Creek also features what has turned out to be its marquee attraction. the Splash in the 'Boro Family Aquatic Center, Splash, a \$5.4 million initial investment, was built in 2004, with Commissioners hoping it would at least break even. It currently consists of an 800-foot long lazy river, a 7,000 square foot play pool with a maximum depth of 18 inches and with spray features; a leisure pool six feet deep at the deepest; three water slides, concessions facilities and shade structures. There are also lap pools and a therapy pool. A major expansion was undertaken in 2008 that added features including a new tot slide and spray ground in the existing island area of the leisure pool. The river area was expanded on the west side of the park to add a zero beach entry and sunning area. Also, a new four-lane mat racer slide and a simulation "surf-rider" was installed which will provide extreme thrill rides for the teen market. The expansion cost approximately \$4 million and was finished in 2009. The expansion is funded by debt service to be

paid from generated revenues.

Bulloch County's vast geography guarantees its place as a leader in agribusiness in Georgia, even if Statesboro and south Bulloch County evolve as a small metropolitan area. The County is ranked 3<sup>rd</sup> highest in the state in total farm acreage with over 206,000 acres, and ranks 8<sup>th</sup> in farm gate value for timber and forestry products. The county's farms provide a venerable mix of row crops, livestock and poultry. New products have also been introduced in the last generation including sweet carrots and onions, and most recently Meinhardt's Vineyards in south Bulloch County has become an established farm winery for increasingly popular muscadine wines.

As horses have become a leading form of livestock in the county and the region, interest has been generated in proceeding with successive phase development for the Center for Agriculture located just south of Statesboro. Completion of the first of successive phases of a long term development plan of the 50-acre tract provided a \$2 million, 30,000 square-foot office and professional center for local, state and federal agencies serving agribusiness in the area that includes county extension offices, USDA and the NRCS. Architectural plans have been developed and selecting a contractor is currently under consideration to build a \$4 million multi-purpose arena. Several studies have indicated that this venue, while serving multiple uses, would be best supported financially for statewide and regional equestrian events.



# **County Manager's Executive Summary**

## **Recommended FY 2017 General Appropriations Budget**

**To: The Bulloch County Board of Commissioners  
All County Elected and Appointed Officials  
All County Peripheral Service Agencies and Component Units  
The Citizens of Bulloch County**

### **Introduction**

As the county's Chief Budget Officer, I am pleased to present the Fiscal Year (FY) 2017 General Appropriations Budget (GAB). After rigorous review and assessment by the budget review team (consisting of the Assistant County Manager, Chief Financial Officer, Chief Accountant, and Management Analyst), we have determined that the GAB will accomplish the following major priorities.

- Improve the positive financial operating position of the County using conservative fiscal practices in a contracted economic climate.
- Increase and maintain the levels of operating service consistent with the growth of the community, while ensuring peak performance and efficiency.
- Continue the fulfillment of obligations to Bulloch County's voters with regard to successful implementation of Special Purpose Local Option Sales Tax projects and a comprehensive Capital Improvements Program thus preserving or improving capital assets.
- Continue to implement the various master planning strategies.
- Facilitate local and regional economic growth.

Strategically, these broad priorities will aid long-term objectives to expand the tax base and minimize property tax burdens on residents, while at the same time lowering the future operating costs of government. Ultimately, we must do these things within the scope of providing superior customer-oriented service for the taxpayers.

The FY 2017 Work Plan and General Appropriations Budget for Bulloch County vests over \$68 million dollars across 27 different funds. The following sections of the executive summary will explain budgeting process, key economic and financial assumptions and recommended action strategies to carry out the work plan.

### **Budgeting Approach**

**Budget Preparation:** Typically in March of each calendar year (or, 120 days before the close of the fiscal year), the County Manager calls for supplemental estimates and requests after the budget review team sets baseline budget targets for each department and budget unit. The baseline provides what is estimated to be necessary for continuing operations, less capital outlays and extraordinary costs.

The budget instruction package explains the schedule, and policies and procedures for submission of supplemental requests. The County's departments and externally funded agencies and functions then begin to engage in preparing the succeeding fiscal year General

Appropriations Budget. Using a blend of program and performance budgeting techniques, administrators, department heads, and other elected officials of County government are asked to:

- Identify prior year service accomplishments.
- Confirm mission statements, and identify key issues and activity measures.
- Project workforce staffing levels.
- Set service delivery priorities that could be used to measure or benchmark future progress.
- Explain service delivery needs and fiscal warrants (justifications) for supplemental expenditures.

The cooperative and praiseworthy effort taken by all parties to articulate and justify their programs cannot be underestimated, and is appreciated.

***Methods to Prioritize Funding:*** The Board of Commissioners, along with the budget review team are responsible for determining priorities, targets and other guidelines consistent with good budgeting practices each year. These factors are then balanced against the opportunities and challenges facing the county in the pending fiscal year planning period. Each operating department and budget unit is given specific instructions and guidelines for preparing the budget. Each budget submission is evaluated and reconciled according to these criteria. Funding priorities are measured in two contexts.

The Board of Commissioners determined priority-funding considerations for countywide service functions for FY 2017 in the following rank-ordered context:

- Public Safety
- Public Works
- Judicial
- Health and Welfare
- Community and Economic Development
- General Government
- Libraries and Recreation

Priority funding considerations for departmental activities are determined by the budget review team and are submitted to internal departments and outside agencies in the following rank-ordered context:

- Mandated program requirements
- Non-mandated, but essential agreements and contracts
- Critical facility needs
- Critical vehicle and equipment needs
- Service improvements or new programs
- Compensation adjustments and additional personnel
- Ordinary costs

- Contingency

***Incorporation of Different Planning Documents:*** As is customary, departments and budget preparers consult existing planning and policy documents including, but not limited to:

- Bulloch County Comprehensive Plan
- Bulloch County Transportation Plan
- Bulloch County Capital Improvements Plan
- Bulloch County Master Greenways and Greenspace Plans
- Bulloch County Emergency Operations and Hazard Mitigation Plans
- Bulloch County Master Recreation Plan and Splash in the 'Boro Enterprise Plan
- Bulloch County Solid Waste Management Plan
- Other various operating plans and documents managed by individual departments

**Major Budget and Financial Assumptions**

The following represents the major underlying assumptions considered in preparing and adopting the FY 2017 GAB. The economic assessment below reflects the baseline budget assumptions used by the budget review team.

***Performance of the Economy:*** In prior decades, Bulloch County's economy typically performed better than the state and the nation, but has not recovered as quickly coming out of the 2008-2009 recession. However, the overall economic outlook for Fiscal Year (FY) 2017 is expected to be mostly positive at the local, state and national level. Economic growth is dependent on the avoidance of any negative and unforeseen macro-economic influences. The following observations generally summarize consensus economic forecasts.

Macro-economic level growth and output will increase at an average level through Calendar Year (CY) 2016 and FY 2017, and the immediate prospects for a recession within the next two years are low. The State of Georgia is expected to have marginally higher growth and output than the nation (3.0% Gross State Product, versus 2.5% Gross Domestic Product). Labor markets while still improving, are now slowly tightening toward full or frictional employment levels (normally 5.0%, or below). Unemployment rates for Georgia and Bulloch County will trail state and national rates, but continue to close the gap created by the 2008-2009 recession. Short-term and long-term inflation rate forecasts continue to be stable and low. However, this environment will be dependent on income and employment growth rates, monetary policy and actors in the global market place. Favorable credit from financial institutions exists for strong customers. Capital investments, profits, personal income and investment will grow at pace with output as the result of continued frugality by businesses and consumers, and improved productivity. Global growth will be stable, despite China's decelerating growth. There appears to be enough growing economies outside of the United States, to balance those that are declining. Consumer spending should rise at all at levels with income and employment growth.

Bulloch County uses three primary local indicators to measure economic performance: residential housing starts, sales tax receipts and unemployment. The following projections generally summarize short-term future performance.

With the surge in multi-family housing waning, single-family residential housing starts will increase consistent with state-wide projections, by 20%; however, this will result in only 40-45 more single-family units than last year countywide – indicating a slow-paced, but continuing recovery in this sector. There are good prospects for continuing commercial and industrial development. By December 2016, Bulloch County’s annual unemployment rate is expected to fall to 5.8%, from 6.6% in December 2015. When the data is segregated from the City of Statesboro where there is a greater concentration of unemployed residents, the balance of Bulloch County has an unemployment rate that is below regional, state and national rates at 4.1%. Sales tax receipts are expected to remain flat at \$10.2 million annually, consistent with the last four years, which means a net loss after inflation. Overall collections for the 2013 Special Purpose Local Option Sales Tax (SPLOST) program are 10% below what was projected in 2011 when approved by the voters. Adverse state sales tax legislation has been largely responsible for static SPLOST collections.

***Impact on the General Fund:*** Until the 2009 recession, Bulloch County revenue growth benefited from robust population and economic growth. The County’s budget and financial position became strained during this period due to revenue erosion and increasing costs. In FY 2016, 1.91 mill property tax increase was needed to meet specific goals of a five-year financial plan to remediate the County’s declining financial condition, and to provide additional resources that were immediately needed for law enforcement, judicial support and first response emergency personnel. Many other County revenue sources outside of property tax that are subject to the economy have not yet recovered to pre-recession levels, particularly licenses and permits, user fees, excise taxes, fines, and investment income generated by the Hospital Authority corpus. However, some of these elastic sources of revenue are likely to improve with the rate of economic growth, probably at an organic level of about 3.0%. For the 2013 SPLOST lasting through 2019, projected collections will likely be \$67 million, versus \$82 million unless there is acceleration. Current year growth will be flat. Meanwhile, the County has become more aggressive in collecting various types of revenues. Increases in discretionary fees are being considered.

Significant cost increases that have occurred over prior years from rate and price hikes occurring in commodities such as gasoline and water has subsided, and consumption and usage by County employees and facilities has remained steady – resulting in stable expenditures in these areas. The County has taken steps toward controlling telephone and electric utility costs through facility retrofitting with energy efficient lighting and HVAC, and has gradually moved toward Voice-Over-Internet Protocol telephony.

With the FY 2016 ad valorem tax increase, additional funding was released over a two-year period to add employees in public safety, courts and other key areas. Due to continuing population growth, the County is not in a position to let basic service levels diminish. Steps have also been taken to control health care costs in plan administration and design in compliance with the Affordable Care Act. The County’s grandfathered self-funded status allows more flexibility to control costs, and there have been no adverse budgetary impacts as a result. Meanwhile, periodic internal expenditure audits are conducted to ensure that payroll, goods and services are not overpaid for and to find opportunities to combine purchases for improved buying power. The County will also continue leveraging sales tax revenue for capital outlays according to its CIP.

Prior to the FY 2016 general tax rate increase, the Board of Commissioners had used over \$3 million dollars of General Fund reserves (rainy-day funds) to balance prior year budgets, rather than raising the millage rate to weather the effects of the recession in sensitivity to economic burdens placed on the citizens. Consequently, the County's financial position needed to improve to avoid using its reserves to fund operations. That strategy risks lowering the County's credit ratings and also affects cash flows and increases costs by creating the need to borrow in anticipation of property tax receipts. The five-year financial plan calls for annual targets between \$500,000-\$600,000 to restore fund reserves to a more ideal level. The FY 2016 and FY 2017 reserve targets should be achieved, projected to increase to approximately \$6,000,000, or 16.0% of current expenditures. This is not an ideal level typically recommended for a local government general fund (which is 25.0%). Preferably, the County should maintain, even in duress, no less than an 18%-20% fund balance (or, \$6.5-\$7.0 million in current dollars) to avoid the need to borrow money for cash flow, and to sustain acceptable creditworthiness.

**Major Special Revenue and Enterprise Funds:** Splash in the 'Boro should remain stable and self-sufficient without needing a transfer from the General Fund. The impact of the Splash in the 'Boro expansion may create a temporary "paper loss" due to the additional debt service and depreciation expenditures. However, the cash flow and net income will still be significantly positive. Other major special revenue funds including the Statesboro-Bulloch County Airport and E-911 Communications should remain financially stable and, as applicable, self-sufficient to which there is no impact expected on the General Fund.

**Major Special Purpose Local Option Sales Tax (SPLOST) and other Capital Projects Initiatives:** The 2013 SPLOST capital projects fund will avail over \$10.2 million for capital spending during FY 2016 for Bulloch County and its municipalities. Major purchases and projects are illustrated below in the Major Fiscal Warrants section.

**Grants and Outside Funding:** Approximately \$2.88 million in outside grant funding has been awarded by various funding agencies prior to June 30, 2016, largely for capital outlays, which have been incorporated into the FY 2017 GAB. Of significant note are the following.

- \$1,000,000 from the Georgia Department of Transportation for the Local Maintenance Improvement Program, which will be used for road resurfacing.
- \$1,000,000 in reimbursements from the Economic Development Administration for road improvements in Phase II for Gateway Industrial Park.
- \$775,500 at the Statesboro-Bulloch County Airport for runway improvements, obstruction clearance, to replace a re-fueling center, and design services for forward projects.
- \$100,000 from the Land and Water Conservation Fund for improvements at Memorial Park.
- \$5,000 from the GSU Law Library for furniture, fixtures and equipment in judicial spaces.

Meanwhile, \$5.6 million dollars has been applied for from two sources for road and access improvements at I-16 and U.S. 301, proximate to, and within, the new industrial park:

- A TIGER (Transportation Investment Generating Economic Recovery) discretionary grant from the Federal Highway Administration (fully-funded).
- A grant-loan mix from the Georgia State Transportation Infrastructure Bank, with a little less than 50% in matching local funds.

**Compensation and Benefits:** Bulloch County plans a 3.0% general increase for full time employees as applied to the compensation schedules, effective October 1, 2016. There will also be opportunity for a 1.0-1.5% performance increase for full time employees. That would become effective on January 1, 2017. There is no anticipated increase in the employee share for health care insurance premiums, along with changes in co-pay amounts for pharmaceuticals. Meanwhile, the County's Human Resources Office will continue its efforts to promote employee health, safety and wellness programs and to update employee job descriptions.

**FY 2017 Major Fiscal Warrants**

*The major fiscal revenue warrants for FY 2017 shall include the following estimates for the General Fund:*

- Tax revenues, including property taxes will increase by 2.4% over FY 2016 due to natural growth in the tax digest, and in other elastic sources.
- Licenses and permits revenue will increase by 3.7%.
- Charges for services, which include various elastic revenue sources, will increase by 4.6%.
- Fines and forfeitures, and investment income will increase by 4.0%, and 3.7% respectively.
- Miscellaneous revenues will increase by 6.6%, and other financing sources, which include indirect cost charges to other funds, will increase by 3.9%.
- Intergovernmental revenues will decline by 22%, largely due to much lower federal inmate revenue at the Jail.
- Overall operating revenue in the General Fund will increase by 2.4%.

*The major operating fiscal expenditure warrants for FY 2017 shall include the following items:*

- One new FTE has been approved for the Clerk of Court (Deputy Clerk).
- One new FTE has been approved for the Solicitor General (Assistant Solicitor).
- Four new FTE has been approved for the Sheriff's Department (two Patrol Deputies and two School Resource Officers).
- One new Part-Time Employee (PTE) has been approved for the Animal Shelter (Shelter Attendant).
- A 3.0% general cost-of-living increase and up to a 1.5% performance increase has been approved for employees.
- Upward adjustments for circuit-wide or regional obligations to judicial agencies due to increasing population share requirements due to the growth of the County population.
- Acquisition of new financial software on a five-year lease purchase to improve financial reporting efficiency and effectiveness.

*The major reserve warrants for FY 2017 shall include the following items:*

- Maintain \$520,000 in the General Fund for reserve stabilization.
- Provide \$200,000 for contingent operating expenditures based on emergencies, or unexpected events.
- Provide approximately \$142,000 for contingent capital expenditures based on emergencies, or unexpected events.
- The County has not specifically budgeted for operational costs for the new multipurpose agricultural arena in this year's budget (expected to be completed in April 2017), but contingent operating reserves could be used for a partial year budget.

*The major capital fiscal expenditure warrants for FY 2017 shall be included the following items:*

- Completion of shovel-ready, dirt road paving for R. J. Kennedy and Key Akins Roads.
- Completion of 13-15 miles of network and neighborhood road resurfacing.
- Road striping for one-sixth of county paved roads.
- Completion of two Southeast Quadrant roundabout intersection improvements.
- Acquire and replace digital radio and telephone infrastructure for E-911.
- One ambulance for EMS to retire aging fleet and reduce maintenance costs.
- One vehicle for Animal Control to retire aging fleet and reduce maintenance costs.
- Five vehicles for Sheriff's Department to retire aging fleet and reduce maintenance costs.
- Acquire personal protective equipment for Fire, Correctional Institute and Sheriff's Departments.
- Roof improvements for the Courthouse and old DFACS building.
- Various technology improvements to retire aging equipment and reduce maintenance costs.
- New gasoline pumps at the Public Works complex to retire aging fleet and reduce maintenance costs.
- Various parks improvements and upgrades at all existing recreation complexes countywide.
- Expansion at Splash in the 'Boro.
- Construction of the Multipurpose Agricultural Arena.
- One Solid Waste roll-off truck to retire aging fleet and reduce maintenance costs.
- A new recycling and waste convenience center at Union Church Road.
- Runway rehabilitation and refueling center improvements at the Statesboro-Bulloch County Airport.

### **Concluding Remarks**

The Board of Commissioners will continue to be faced in the foreseeable future with making difficult choices in maintaining a structural budget that is balanced. The major fiscal objectives for the upcoming year must be to increase the existing level of service in our five-year financial plan, while implementing strategic cost control to maintain the County's long-term financial operating position.

My recommendation for the FY 2017 General Fund budget is based on a proposal to maintain the general property tax rate or millage to 12.34 mills, where one (1.0) mill generates approximately \$1.68 million in revenue. The Board of Commissioners must set the rate before the tax digest is

adopted by the Georgia Department of Revenue. This tax rate assumes a collection rate of 99% will produce over \$20,000,000 in ad valorem property tax revenues needed to structurally balance the General Fund budget. The Board of Commissioners also re-negotiated a five-year agreement with the City of Statesboro in FY 2013 for the Statesboro unincorporated Urban Fire Tax District. The current property tax rate is 1.8 mills in the UFTD, which will remain the same in FY 2017. This year's budget plan pursues the goal of promoting the fiscal responsibility and to keep general property taxes at the lowest feasible rate. Should the proposed revenue measures, combined with cost-efficiency and productivity gains occur as desired, the county's fiscal stability can be improved from a systems standpoint during the next several years. However, capital funding with SPLOST collections will remain a concern in the near future.

Heretofore, I present the FY 2017 General Appropriations Budget to the Bulloch County Board of Commissioners, for your consideration. As always, I owe great thanks to the governing body, other elected county officials, the County staff and the citizens in exercising patience and due diligence during the budget preparation process.

**Thomas M. Couch, MPA, AICP**  
**County Manager**  
**June 7, 2016**

## Budget Preparation

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
<p><b>Revenue Erosion and Unfunded Mandates:</b> The last two national and state recessions introduced irregular revenue growth over the last several years. While the county has realized marginal tax revenue growth, the growth in the county elastic (economy-influenced) revenue sources such as permits, fees and fines have been uneven offsetting gains in tax revenues. Revenue erosion has been compounded by the increasing costs of unfunded or under-funded mandates by the state and the federal government to provide services at local expense. <i>The following are examples of such catalysts and their measurable impacts:</i></p> <ul style="list-style-type: none"> <li>• Special interest property tax exemptions are passed by the Georgia General Assembly each year that continue chipping away at revenue while creating additional administrative costs.</li> <li>• Since FY 2009, it is estimated that the decline in the local economy will result in a loss of \$1,000,000 of elastic revenues sources tied primarily to the decline in real estate and construction.</li> <li>• In FY 2007, a court decision ruled in favor of petitioners seeking a mandate for the State Department of Agriculture to enforce a statute requiring local animal shelters to euthanize unwanted and unclaimed animal by lethal injections as opposed to gassing. This mandate has resulted in an additional cost to County Animal Control services of approximately \$80,000 annually.</li> <li>• In FY 2006, the Bulloch County Judiciary mandated additional court security, which costs an additional \$200,000+ annually.</li> <li>• In FY 2005, Medicare-Medicaid reform has reduced insurance reimbursement rates to the County EMS-Rescue Units for ambulance calls. This represents a loss to Bulloch County of \$50,000 annually.</li> <li>• Inmate reimbursements from the State remain at \$20 per day, per inmate for state prisoners at the County Jail and the Correctional Institute when the costs are typically \$45 per day. This represents a loss to Bulloch County of over \$200,000 annually.</li> <li>• Since 1998, the County assumed over \$1,000,000 annually in additional costs to</li> </ul>	<p><b>Develop New Revenue Sources:</b> Conduct the following initiatives:</p> <ul style="list-style-type: none"> <li>• Continue periodic audits to ensure full collection of unreported or underreported revenues.</li> <li>• Review cash procedures for prompt deposits.</li> <li>• Check status of grant receivables.</li> <li>• Seek adoption of user fee adjustments for various services.</li> <li>• Stiffening penalties for non-payment or late-payment of fees, permits and licenses.</li> <li>• Sell surplus real property no longer used.</li> <li>• Continue to work with our state and federal legislative delegations to preserve home rule approaches to revenue development and to not shed the load of higher levels of government to the local level.</li> </ul>

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
<p>replace funding by the City of Statesboro for the Library, Recreation, Airport, Animal Control and the Development Authority after the County assumed these services under the Bulloch County Service Delivery Strategy.</p>	
<p><b>Increasing Costs for Essential Goods and Services:</b> Escalating costs for basic goods and services along with unplanned and unfunded mandates by higher levels of government to meet service requirements can influence the County from hitting its initial annual budget targets. Over the past several years, uncontrollable and accelerating annual percentage cost increases for such items as:</p> <ul style="list-style-type: none"> <li>• Gasoline and petroleum related products resulting from price versus consumption increases.</li> <li>• Radio equipment maintenance for Public Safety units.</li> <li>• Various maintenance supplies and parts, largely driven by transport delivery costs.</li> <li>• Outside building maintenance performed by contractors, and building materials.</li> <li>• Utility costs, resulting from price versus consumption increases.</li> <li>• Employee health care.</li> </ul>	<p><b>Strategic Cost Control:</b> Continue to be aggressive in offsetting costs of essential goods and services with similar proactive measures already taken that have included:</p> <ul style="list-style-type: none"> <li>• Control of authorized jobs or positions within operating budgets and departments.</li> <li>• Centralizing the purchasing function.</li> <li>• Monitoring capital projects with a project management approach.</li> <li>• Monitoring overtime and travel.</li> <li>• Institute improved risk management and safety program.</li> <li>• Minimize the use of take-home vehicles.</li> <li>• Monitor energy efficiency in County facilities and vehicle fleet.</li> <li>• Improving productivity through technology.</li> <li>• Monitor the self-funded employee health care plan in compliance with the Affordable Care Act.</li> </ul>
<p><b>Financial Structure:</b> Structural budget deficits occurring from FY 2011 to FY 2014 previously damaged the County’s operating position (i.e. fund balance or ‘rainy-day’ fund). Responsible financial policies along with aggressive revenue enhancement and cost control strategies have been implemented to correct the County’s operating position and maximize resource deployment. Bulloch County’s ability to keep taxes low will be challenged in coming years due to a number of critical needs resulting from increased population growth and service demands by more citizens.</p>	<p><b>Reserve Fund Stabilization Plan:</b> As a part of the general property tax increase in FY 2016, the County developed a five-year reserve fund stabilization plan to rebuild its rainy-day fund to an ideal level, while at the same time improving service, through FY 2020.</p>
<p><b>Unmet Needs:</b> Annually, there is typically as much as \$2.5 million dollars in recurring annual budget requests that are justifiable unmet needs for the operation of Bulloch County government largely resting in the need for new staffing or equipment to maintain a level of service consistent with population growth.</p>	<p><b>Annually Update Unmet Needs:</b> Continue to examine and analyze future unmet needs of the organization and its assets.</p>
<p><b>Asset Management:</b> While the County continually addresses building and facility issues related to space and storage constraints, on-going</p>	<p><b>Maintain a Long-Term Asset Replacement Plan:</b> Continue to update and maintain asset inventories and adhere to replacement plans for key fixed</p>

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
<p>maintenance needs and security issues need to be further examined, too. Planning and scheduling for the on-going replenishment of exhaustible fixed assets, particularly fleet vehicles, computers and telecommunication equipment is also important.</p>	<p>exhaustible assets before they experience decline and begin to increase operating costs – while ensuring that disposal of under-utilized or unused assets are disposed of to recoup salvage costs and to take off of insurance rolls.</p>
<p><b>Workforce Development:</b> Over ten years ago, the county made major changes by implementing new personnel and accountability policies and appointed a Human Resources Director. With those key instruments in place, labor market conditions demand that Bulloch County develop its existing and future workforce by providing adequate pay and training to be competitive for qualified and efficient workers.</p>	<p><b>Improve Capacity of Human Resources:</b> Since this office was initiated, capacity building in terms of proper staffing and resources will take some time. However, the relevant actions that must be taken this year are to 1) concentrate on ways to improve the retirement system; 2) focus on improving county-wide employee morale through health and safety programs, coaching and team-building; and, 3) revise job-descriptions and pay plans for all employees.</p>
<p><b>Planning for Levels of Service:</b> The increased service demands for a growing population (now at 72,651) have affected all operating departments who continue to make adjustments in the provision and levels of service to meet the needs of a growing population.</p>	<p><b>Annually Review Level of Service Requirements:</b> Continue to assess the levels of services the citizens require in-lieu of steady population growth, in measure with their willingness and ability to pay for them.</p>
<p><b>Infrastructure and Facilities:</b> Bulloch County's growing population will demand more infrastructure and community facilities, particularly roads, expanded criminal justice facilities, additional law enforcement, along with the expansion of emergency operations such as fire services and EMS-Rescue. The County should also work with its cities to economically extend their water and sewer utilities to intelligently service growth.</p>	<p><b>Annually Update the Capital Improvements Plan:</b> Continue to annually update the five-year Capital Improvements Plan to ensure orderly planning of key infrastructure and facilities while ensuring a method for determining operating impacts.</p>
<p><b>Land Use and Growth Management:</b> Effective code enforcement services are needed to accommodate expected future population and commercial growth. The various master planning documents adopted in 2009 serves as an effective tool for growth management. However, this needs to be followed by revisions in our development ordinances to respond to sprawling development patterns and new building technologies.</p>	<p><b>Implement of Master Planning Documents:</b> The County must carry out the process of implementing key planning documents to meet the needs of a growing population.</p>
<p><b>Economic Development:</b> Bulloch County's tax base is becoming more increasingly residential, thus increasing the cost of service faster than revenues received to support them. There is an urgent need to become aggressive in industrial and economic development. The long-term development of the local economy will be greatly</p>	<p><b>Aggressively Attract New Industry:</b> Assist the Development Authority of Bulloch County in attracting new industry and in retention and expansion of existing industry. Carry out existing plans to develop industrial land and the Tax Allocation District at the I-16/US 301 interchange.</p>

Principal Issues Affecting the Budget	Actions-Strategies to be Undertaken
<p>influenced by the ability to attract new economic development to Statesboro and Bulloch County.</p>	
<p><b>Environmental Protection:</b> Again, Bulloch County’s growth puts its citizens in the position to be good stewards of the environment. It’s highly likely that the State of Georgia, through the Coastal Georgia Regional Commission, will require us to increase our responsibilities in this area within the next several years.</p>	<p><b>Proactively Prepare for Future Environmental Mandates:</b> Prepare for increased environmental mandates that will be required in the Coastal Georgia Regional Master Plan and Water Management Plan, by being proactive in planning for measures to protect its most sensitive environmental resources to intercept any state or federal government intervention which is typically more costly.</p>

## Major Functions – Service Delivery

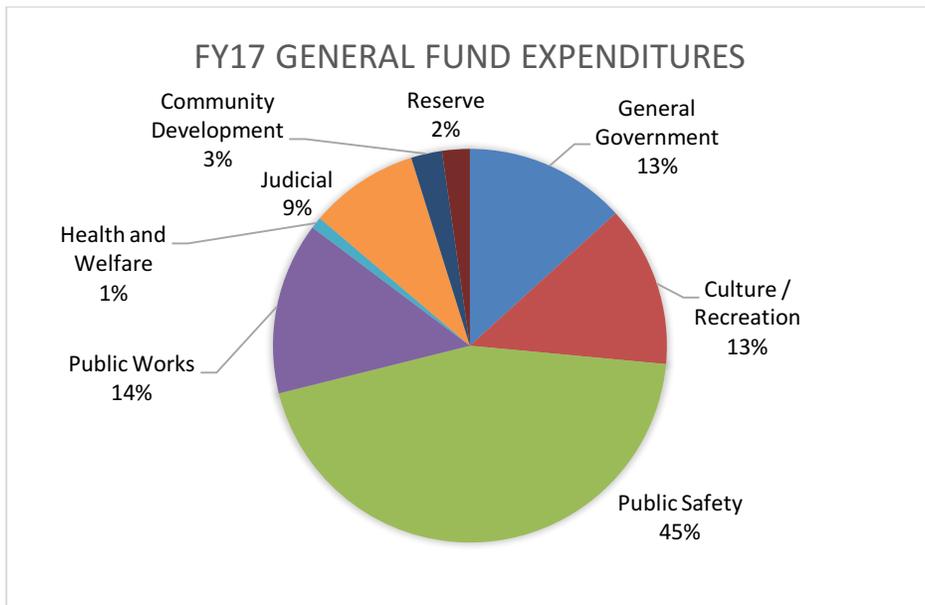
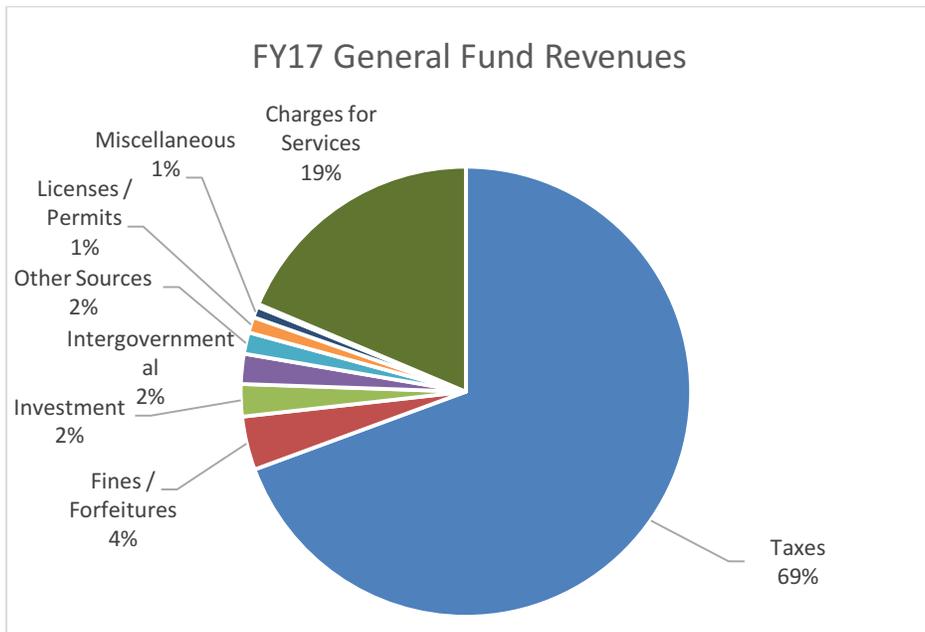
Focus and Mission	Budget Department	
<p><b>General Government</b> <i>Effective and Efficient</i> To provide responsible administration and stewardship of Bulloch County’s legal, financial, ministerial and democratic processes.</p>	Commissioners Clerk of Board County Manager Elections Finance	GIS Staff Attorney Tax Assessor Tax Commissioner
<p><b>Judicial Services</b> <i>Justice and Equity</i> To administer as an agent of the State of Georgia, swift and effective justice as provided for in the state and Federal Constitution.</p>	District Attorney Public Defender Superior Court Clerk of Courts	Magistrate Court Probate Court State Court Judge Solicitor
<p><b>Public Safety</b> <i>Protection of Lives and Property</i> To protect lives and property by effective means with prompt and courteous service for the law-abiding citizens and guests of Bulloch County.</p>	Adult Probation Coroner Correctional Institute Jail Public Safety Administration	Sheriff Animal Control / Shelter EMS Statesboro Fire District Rural Fire District
<p><b>Public Works</b> <i>Improving Transportation and the Environment</i> To deliver cost-effective maintenance and construction of key transportation infrastructure and public right-of-ways, and to protect and enhance the environment and public health through effective best management practices.</p>	Airport Roads and Bridges	Solid Waste Street Tax Districts
<p><b>Community Services</b> <i>Social / Educational Opportunity through Healthy Lifestyles</i> To enable each citizen of Bulloch County to enjoy the highest quality of life through equal opportunities for enrichment and independent living.</p>	Center for Agriculture Extension Service Recreation Splash in the ‘Boro Health Department	DFACS Senior Companion Program Regional Library
<p><b>Community Development</b> <i>Growth Management and Economic Opportunity</i> To plan and implement programs that enable economic prosperity, while protecting the public’s health, safety and welfare.</p>	Code Enforcement Building Inspections Development Authority	Planning and Zoning Greenspace Tourism
<p><b>Capital Projects</b> <i>Community Facilities and Economic Development</i> To ensure a planned, long-term program for responsible investment in public infrastructure, community facilities and economic development.</p>	Capital Funds	SPLOST

# General Fund

This fund is used to account for all County general financial resources, except those to be accounted for in another fund.

# General Fund Summary

Revenues	2017 Approved	% of Total	Expenditures	2017 Approved	% of Total
Taxes	26,129,280	69.4	General Government	4,995,266	13.3
Licenses and Permits	424,950	1.1	Judicial	3,378,196	9.0
Intergovernmental	813,823	2.2	Public Safety	16,805,941	44.6
Charges for Services	7,016,204	18.6	Public Works	5,325,794	14.1
Fines and Forfeitures	1,449,200	3.8	Health and Welfare	360,010	1.0
Investment Income	873,325	2.3	Culture and Recreation	4,979,758	13.2
Contributions and Donations	77,054	0.2	Community Development	953,588	2.5
Miscellaneous	297,220	0.8	Reserve - Contingency	862,629	2.3
Other Financing Sources	580,125	1.5			
<b>Total Revenues</b>	<b>37,661,181</b>	<b>100.0</b>	<b>Total Expenditures</b>	<b>37,661,181</b>	<b>100.0</b>



# General Fund Revenues

Taxes	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
311101 Real Property Taxes – Current Year	15,617,940	16,549,589	19,600,000	19,557,644	20,050,000
311120 Real Property Timber – Current Year	108,772	103,864	117,800	79,156	75,000
311200 Real Property Taxes – Prior Year	422,480	434,953	385,000	425,328	425,000
311310 Personal Property – Motor Vehicle	1,581,847	1,543,929	1,539,000	1,471,830	1,539,000
311315 Title Ad Valorem Tax (TAVT)	420,406	487,468	400,000	443,560	435,000
311316 Alternative Ad Valorem Tax (AAVT)				44,017	44,000
311320 Personal Property Manufactured Home	164,465	173,139	197,200	189,807	197,200
311340 Intangible Recording Tax			300,000	334,851	330,000
311350 Railroad Equipment	10,786	11,695	11,000	11,000	11,000
311390 Personal Property Tax – Other	589	345		500	500
311500 Property Not on Digest	6,388	42,321	6,000	277,673	6,000
311600 Real Estate Transfer	114,432	103,221	90,000	109,845	100,000
311750 Franchise Tax – Cable Television	159,251	164,578	163,000	169,949	173,000
314200 Alcoholic Beverage Excise	291,259	285,609	285,000	267,899	275,000
316100 Occupation Tax	14,950	41,121	50,000	45,000	45,000
316200 Insurance Premium Tax	1,838,496	1,941,100	1,980,000	2,078,615	2,130,580
316300 Financial Institution Tax	95,885	93,132	93,000	93,231	93,000
319110 Real Property – Penalties and Interest	285,930	275,789	268,000	247,583	200,000
<b>Total Taxes</b>	<b>21,133,876</b>	<b>22,251,852</b>	<b>25,485,000</b>	<b>25,847,489</b>	<b>26,129,280</b>
Licenses and Permits	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
321101 Alcoholic Beverage License	77,540	80,690	80,000	75,800	75,000
322210 Zoning and Land Use	8,049	12,910	13,000	17,260	14,000
322212 Tower Permit	1,000	1,808	5,000		1,500
322230 Sign Permit	98	70	100		100
322400 Marriage License	23,328	22,754	21,600	23,782	21,600
322910 Pistol Permit	35,511	37,199	32,400	41,590	37,000
322911 Fingerprinting				3	
323120 Building Inspection Permit	132,493	152,616	140,000	161,584	150,000
323121 Manufactured Home Inspection Permit	22,488	27,525	21,500	22,875	22,000
323125 Non-Permit Inspections	8,400	8,465	6,600	8,160	8,000
324300 Late Tag Penalty	127,090	109,896	100,000	109,525	95,750
<b>Total Licenses and Permits</b>	<b>435,997</b>	<b>453,932</b>	<b>420,200</b>	<b>460,579</b>	<b>424,950</b>
Intergovernmental	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
331111 Law Enforcement	34,654	12,063	12,000	9,897	9,500
331112 US Marshall Housing	851,650	452,300	400,000	276,000	275,000
331113 US Marshal Transport	69,278	44,995	40,000	50,712	45,000
331150 Donations	120		2,500	750	1,200
331151 GEMA – ODP Grant	94,477	94,477			
334100 Emergency Management – Georgia	21,065	41,065	21,065	21,565	21,565
334114 EMS - DCA Grant					
334122 Mental Health Court	86,292	107,391	108,080	108,080	144,474
334215 Grants		28,640	26,000	23,040	28,000
336001 Environmental Management - Statesboro	100,000	113,333	170,000	122,000	122,000
336001 Mill Creek Dugouts – BOE				113,000	
336002 Mill Creek Batting Cages – BOE				216,668	108,334
336003 Law Library				5,000	
336004 Animal Control – Statesboro	55,079	39,825	50,400	38,000	49,950
336011 Emergency Management – Statesboro	5,000	5,000	5,000	5,000	5,000
336013 Elections – Other Cities	692	14,807	8,600		5,000
<b>Total Intergovernmental</b>	<b>1,318,307</b>	<b>953,896</b>	<b>843,645</b>	<b>989,712</b>	<b>813,823</b>
Charges for Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
341100 Court Costs	24,881	10,005	10,000	2,533	2,500
341110 Court Costs – Bond Administration	31,266	62,832	60,000	146,220	100,000



351110 Superior Court – Fines / Posts	19,175	282,760	270,000	273,494	270,000
351111 Superior Court – Civil / Filing Fees	179,038	33,413	29,400	40,535	35,000
351112 Superior Court – County Misc / Adjustment	23,246	23,799	18,600	15,326	14,000
351113 Superior Court – Other Revenues	40			1,581	1,000
351114 Superior Court – Indigent Defense (IDAF)	260				
351120 State Court – Fines / Posts	652,800	653,828	600,000	635,209	635,000
351121 State Court – Civil Filing	17,439	32,168	31,800	10,665	10,000
351122 State Court – County Misc / Adjustment	5,742	12,368	7,200	19,252	13,000
351123 State Court – Criminal	18,098	33,277	31,200	32,250	31,600
351124 State Court – IDAF	1,852	100		283	100
351130 Magistrate Court – Filing / Fee Service	289,042	302,340	276,000	343,832	310,000
351131 Magistrate Court – Check Recovery	7,650	7,496	8,400	4,504	4,500
351132 Magistrate Court – Trust Account	18,230	23,724	22,200	22,239	22,000
351150 Probate Court	77,274	78,998	61,000	72,442	72,000
351160 Juvenile Court	1,465	3,985	1,440	4,774	4,000
351320 Cash Confiscated	39				
351360 Confiscated Property Sale (Drug Task Force)	1,350				
351361 Seized Drug Funds	9,863	24,040	24,000	36,373	27,000
351430 Add Penalty – Victim Assistance Program			1,200		
<b>Total Fines and Forfeitures</b>	<b>1,322,603</b>	<b>1,512,295</b>	<b>1,382,440</b>	<b>1,512,760</b>	<b>1,449,200</b>
<b>Investment Income</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
361001 Interest	823	862	250	829	825
361102 Interest – Tax Commissioner	2,539	2,513	2,300	2,680	2,500
361003 Interest – Hospital Authority	757,626	806,495	840,000	850,000	870,000
<b>Total Investment Income</b>	<b>760,993</b>	<b>809,870</b>	<b>842,550</b>	<b>853,509</b>	<b>873,325</b>
<b>Contributions and Donations</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
371101 Sponsorship	46,320	42,044	45,000	40,000	42,000
371101 Sponsorship	5,454	5,454	5,454	5,454	5,454
371101 Sponsorship	31,371	16,750	30,000	25,055	29,600
<b>Total Contributions and Donations</b>	<b>83,145</b>	<b>64,248</b>	<b>80,454</b>	<b>70,509</b>	<b>77,054</b>
<b>Miscellaneous</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
381001 Rent – Pineland	24,000	24,000	24,000	24,000	24,000
381002 Rent – DFACS	155,100	155,100	155,100	155,100	155,100
381003 Rent – Department of Audits	17,170	17,170	17,170	17,170	17,170
381004 Rent – College St	28,000	24,000	24,000	24,000	24,000
381010 Rent – Air Evac			14,400	15,000	15,450
381011 Rent – Misyte, LLC		90	100	900	900
381050 Rent – Miscellaneous					
383000 Reimbursement for Damaged Property	71,903		14,400	1,129	35,000
383000 Reimbursement for Damaged Property				27,770	
383000 Reimbursement for Damaged Property				3,331	
383000 Reimbursement for Damaged Property				43,677	
389000 Other Miscellaneous Revenue	3,869	9,891	4,700	11,081	7,500
389000 Other Miscellaneous Revenue		1,000			
389000 Other Miscellaneous Revenue	1,677	848	2,500	508	1,000
389001 Road Cost Reimbursement				5,973	
389100 Reimburse FICA Expenditure	21,450	16,959	21,600	17,255	17,000
389101 Vendor Comp on Sale Tax					
389101 Vendor Comp on Sale Tax	108	115		75	100
<b>Total Miscellaneous</b>	<b>323,276</b>	<b>249,174</b>	<b>277,970</b>	<b>346,969</b>	<b>297,220</b>
<b>Other Financing Sources</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
391201 Indirect Cost (Non-general Funds)	317,810	317,630	300,000	300,000	294,085
391202 Indirect Cost – SPLOST			90,000	130,809	113,440

391205 TAVT Administration Fee	42,075	47,376	40,000	47,301	47,000
391206 Transfer Jail Add-on			96,000	96,000	100,600
392100 Sale of Fixed Assets		1,000	25,000	5,000	25,000
392101 Sale of Scrap	213				
<b>Total Other Financing Sources</b>	<b>360,098</b>	<b>366,006</b>	<b>551,000</b>	<b>579,110</b>	<b>580,125</b>
<b>Total Revenues</b>	<b>32,423,136</b>	<b>33,487,452</b>	<b>36,593,057</b>	<b>37,757,004</b>	<b>37,661,181</b>

# General Fund Expenditures

# Board of Commissioners

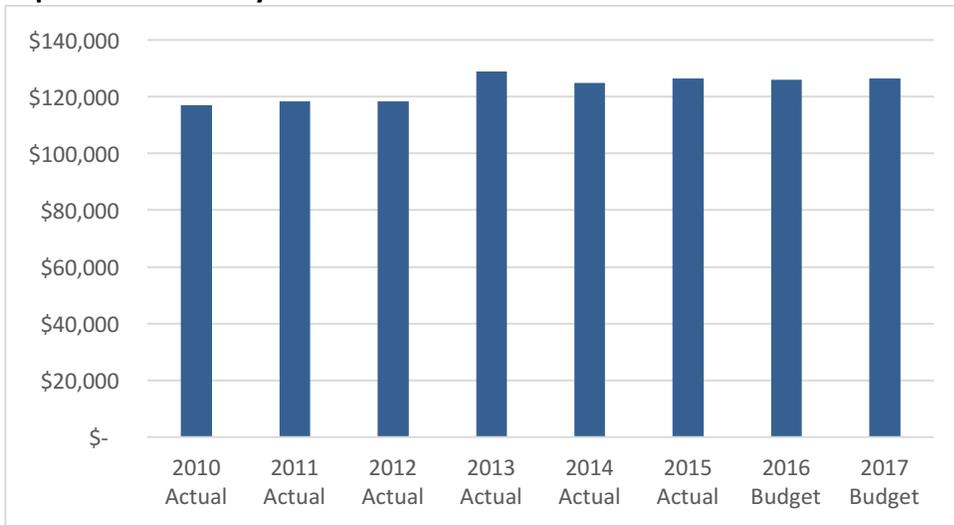
## Department Description

The Board of Commissioners serves as the governing authority for Bulloch County government by setting public policy, enacting local laws and regulations, administering county property, setting the annual tax rate and exercising general financial management. The Commissioners partner with citizens to make Bulloch County a community of pride and choice for people to live, work and recreate. The Commission consists of a Chairman elected county-wide and six-members (two from District 1 and four from District 2). In FY 2017, the Board's major initiatives will be to strengthen its relationships with the state and federal government, focus on economic development, and stewardship of the County finances.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	7	7	7	7	7
<b>Total FTE</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Expenditure History



<b>Fund 100 – General</b>					
<b>Department – 11100 – Board of Commissioners</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511101 Salaries – Part-time	89,959	90,409	90,831	91,030	91,600
512100 Health & Life Insurance	459	320	588	640	640
512200 Social Security	6,883	6,916	6,950	7,000	7,015
512400 Retirement	4,493	12,294	5,905	5,950	5,955
512700 Workers’ Compensation	2,333	1,551	1,600	1,620	1,557
<b>Total Personnel Services</b>	<b>104,127</b>	<b>111,490</b>	<b>105,874</b>	<b>106,240</b>	<b>106,767</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance	1,622	927	1,350	1,000	1,350
522220 IT Support				25	
523201 Telephone	2,962	1,827	2,100	1,700	1,700
523203 Postage	83	293	400	500	500
523300 Advertising	1,326	1,897	2,100	1,500	2,100
523500 Travel	7,486	4,024	7,500	6,500	7,000
523700 Education and Training	5,208	1,850	2,500	3,500	2,500
523900 Other Expenses		173	250	650	250
531101 Office Supplies	512	1,062	700	650	800
531155 Vehicle Repair Parts	42	16			
531270 Gasoline / Diesel	59		500	250	500
531300 Food	210	1,712	1,500	1,500	1,500
531400 Books and Periodicals				200	200
531700 Other Supplies	1,170	1,005	1,250	500	1,250
<b>Total Materials, Supplies &amp; Services</b>	<b>20,680</b>	<b>14,788</b>	<b>20,150</b>	<b>18,475</b>	<b>19,650</b>
<b>Total Expenditures</b>	<b>124,807</b>	<b>126,278</b>	<b>126,024</b>	<b>124,715</b>	<b>126,417</b>

## County Manager

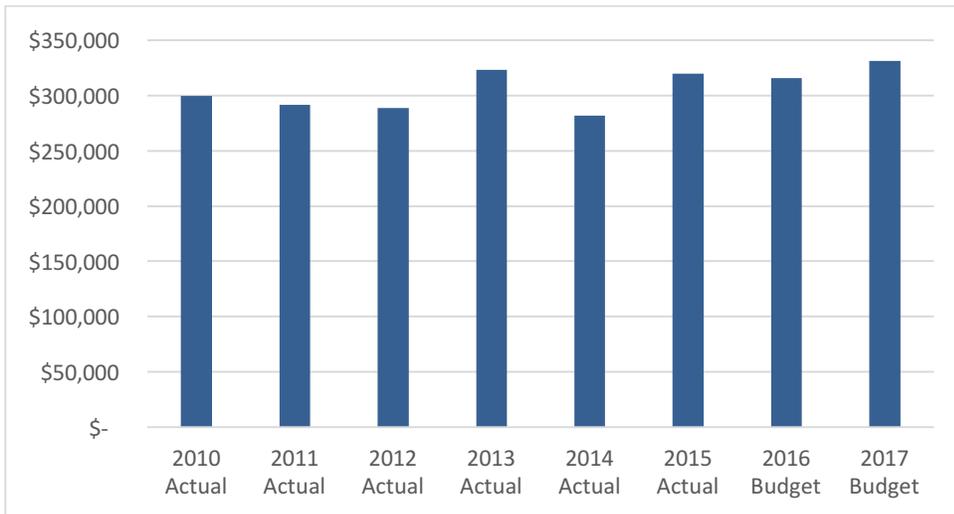
### Department Description

The County Manager is given the executive role to direct the daily operations of county departments under the direction of the Board of Commissioners. The County Manager and Assistant County Manager advise and confer with other county officers by administering and implementing policies, regulations and the annual budget and work plan; to achieve the Board's vision of the community; and on improving their operations. The County Manager and his immediate staff carry out and coordinate Board policies.

### Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	2	3	2	2	2
<b>Total FTE</b>	<b>2</b>	<b>3</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Expenditure History



<b>Fund 100 – General</b>					
<b>Department – 13200 – County Manager</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salaries – Full-time	202,162	233,686	213,086	216,000	220,874
511300 Overtime		478			
512100 Health & Life Insurance	29,836	28,833	40,212	40,000	46,262
512200 Social Security	14,212	16,613	16,302	15,250	16,897
512400 Retirement Contributions	13,140	13,579	13,851	14,000	14,357
512700 Workers' Compensation	478	948	500	1,000	1,030
<b>Total Personnel Services</b>	<b>259,829</b>	<b>294,138</b>	<b>283,951</b>	<b>286,250</b>	<b>299,420</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521210 Consultants			4,000		4,000
522203 Office Equipment Maintenance	643	977	1,250	850	1,250
522211 Software Maintenance				925	925
522220 IT Support		306	600	620	750
523201 Telephone	2,911	2,165	2,100	2,250	2,200
523203 Postage	36	39	50	50	50
523300 Advertising	30		50		
523500 Travel	9,587	10,649	12,100	9,000	11,500
523601 Dues	3,335	1,898	3,025	4,500	3,025
523700 Education and Training	1,785	4,922	3,900	3,500	3,900
531101 Office Supplies	758	1,711	1,600	1,000	1,500
531109 Purchase Card	453				
531270 Gasoline / Diesel		368	450	450	450
531300 Food	329	1,259	1,650	1,000	1,500
531400 Books and Periodicals	1,160	162			
531600 Small Equipment	682				
531700 Other Supplies		104	100	100	100
<b>Total Materials, Supplies &amp; Services</b>	<b>21,709</b>	<b>24,560</b>	<b>30,875</b>	<b>24,245</b>	<b>31,150</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers		274	365		
542401 Software	399	860	350	350	750
<b>Total Capital Outlay</b>	<b>399</b>	<b>1,134</b>	<b>715</b>	<b>350</b>	<b>750</b>
<b>Other Costs</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
573000 Payments to Others				500	
<b>Total Other Costs</b>				<b>500</b>	
<b>Total Expenditures</b>	<b>281,937</b>	<b>319,832</b>	<b>315,541</b>	<b>311,345</b>	<b>331,320</b>

## Clerk of Board

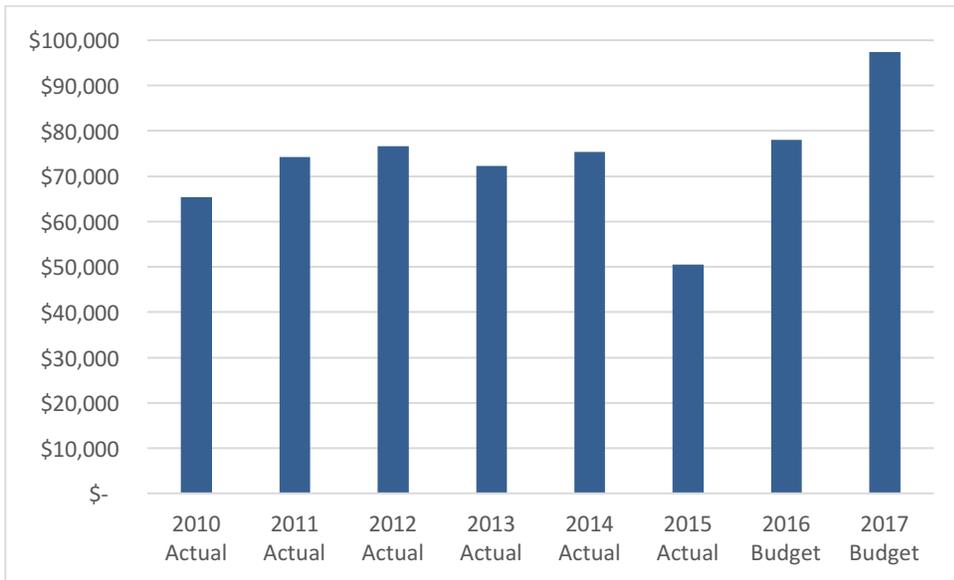
### Department Description

The Clerk of the Board serves the Board of Commissioners as executive secretary for recording its official actions, preparing correspondence and reports and maintaining county records; preparing and administering official minutes and proceedings of the Board of Commissioners; and, acting as a liaison to the County Manager.

### Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	1	1	1
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Expenditure History



<b>Fund 100 – General</b>					
<b>Department – 13300 – Clerk of Board</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	41,887	28,750	41,226	41,150	43,524
511300 Overtime		1,276	1,200	1,700	1,600
512100 Health & Life Insurance	18,419	3,007	19,215	19,500	19,217
512200 Social Security	2,901	2,254	3,154	2,850	3,452
512400 Retirement Contributions	2,719	480	2,680	2,700	2,933
512600 Unemployment Insurance		4,950			
512700 Workers' Compensation	72	135	80	150	207
<b>Total Personnel Services</b>	<b>65,998</b>	<b>40,851</b>	<b>67,555</b>	<b>68,050</b>	<b>70,933</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521307 Technical – Board Documents	3,435	2,189	2,650	2,200	2,400
522203 Office Equipment Maintenance	643	977	1,100	1,000	1,000
522211 Software Maintenance		2,047	1,600	1,200	1,300
522220 IT Support			200	220	250
523201 Telephone	803	237	340	250	250
523203 Postage	681	941	500	400	375
523300 Advertising		353			120
523400 Printing and Binding		32	40	40	40
523500 Travel	869	216	1,500	750	1,000
523601 Dues	25	25	30	50	50
523610 Bank Charge				1,000	1,000
523700 Education and Training	493	876	1,250	1,250	1,400
531101 Other Purchased Services				50	
531101 Office Supplies	1,118	1,416	1,000	1,000	925
531300 Food	200		100	100	100
531600 Small Equipment				25	
531700 Other Supplies	623	232	100	325	300
<b>Total Materials, Supplies &amp; Services</b>	<b>8,890</b>	<b>9,540</b>	<b>10,410</b>	<b>9,860</b>	<b>10,510</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers		143			9,000
542401 Software	500				7,000
<b>Total Capital Outlay</b>	<b>500</b>	<b>143</b>			<b>16,000</b>
<b>Total Expenditures</b>	<b>75,388</b>	<b>50,534</b>	<b>77,965</b>	<b>77,910</b>	<b>97,443</b>

# Elections

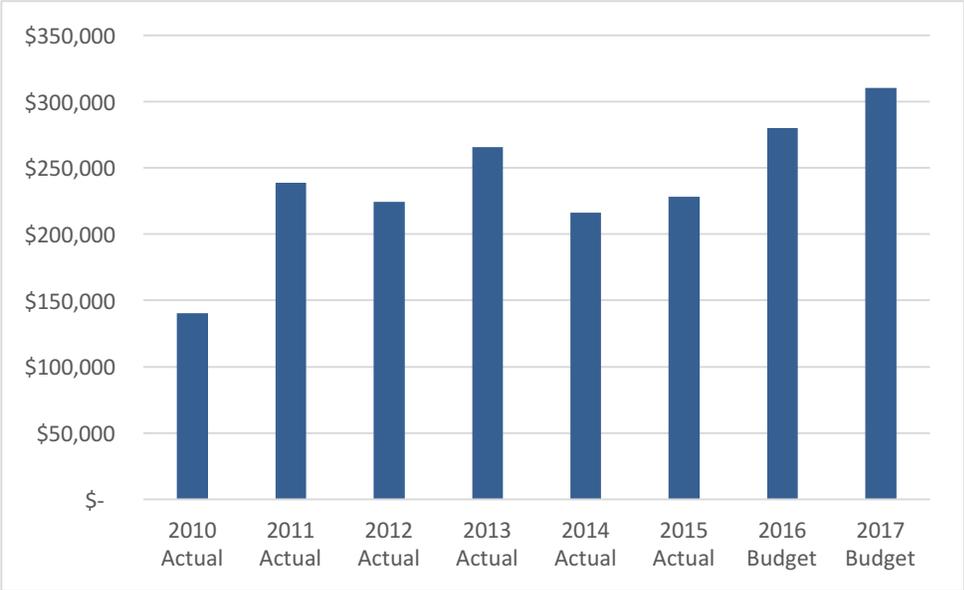
**Department Description**

Governed by three members of the Board of Elections and Registration appointed by the County Commission, this office provides eligible residents of Bulloch County the opportunity to register and exercise their right to vote.

**Staffing**

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	2	2	2	2	2
Part-time	.7	3	2.9	2.9	2.9
<b>Total FTE</b>	<b>2.7</b>	<b>5</b>	<b>4.9</b>	<b>4.9</b>	<b>4.9</b>

**Expenditure History**



<b>Fund 100 – General</b>					
<b>Department – 14000 – Elections</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	116,948	106,796	91,038	93,300	96,110
511201 Salary - Part-time	28,998	54,274	103,000	80,000	125,500
511300 Overtime	2,536	4,173	3,000	4,750	3,000
512100 Health & Life Insurance	12,498	13,950	13,656	14,000	13,669
512200 Social Security	10,815	12,103	15,028	12,000	17,183
512400 Retirement Contributions	6,571	6,090	5,918	6,100	6,442
512700 Workers' Compensation	715	868	550	900	537
<b>Total Personnel Services</b>	<b>179,081</b>	<b>198,253</b>	<b>232,190</b>	<b>211,050</b>	<b>262,441</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521100 Board of Elections	2,184	2,297	2,500	2,500	3,300
522203 Office Equipment Maintenance	805	1,453	1,080	1,300	1,080
522220 IT Support			825	890	1,025
522310 Rental of Land and Building		2,000	1,000	1,000	3,000
523201 Telephone	3,069	2,391	2,300	2,250	2,300
523203 Postage	5,501	4,988	7,000	7,000	7,500
523300 Advertising	389	2,270	2,725	2,500	4,000
523400 Printing and Binding	2,449		1,000		750
523500 Travel	2,633	3,105	2,450	2,000	2,450
523601 Dues	130	90	130	90	90
523700 Education and Training	1,600	1,740	1,600	1,000	1,500
523900 Other Purchased Services		1,655			
523850 Contract Labor – Poll Workers	3,144				
531101 Office Supplies	13,600	1,963	2,000	1,750	1,750
531103 Election Supplies	1,500	5,716	23,000	10,000	18,500
531700 Other Supplies		146	200	2,300	700
<b>Total Materials, Supplies &amp; Services</b>	<b>37,004</b>	<b>29,815</b>	<b>47,810</b>	<b>34,580</b>	<b>47,945</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542300 Furniture and Fixtures				315	
<b>Total Capital Outlay</b>				<b>315</b>	
<b>Total Expenditures</b>	<b>216,085</b>	<b>228,068</b>	<b>280,000</b>	<b>245,945</b>	<b>310,386</b>

# Finance

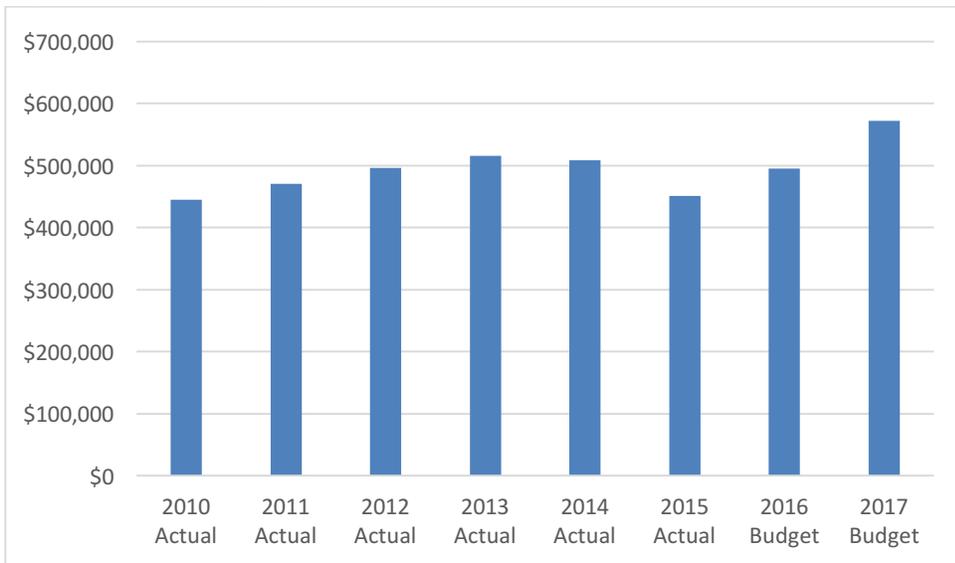
## Department Description

To establish, conduct and maintain the financial operations and reporting system of Bulloch County in accordance with all applicable laws and standards and Generally Accepted Accounting Principles as prescribed by legal and regulatory oversight bodies; to ensure the effective and economical use of public resources through proper budgeting and prudent cash management, procurement and debt issuance; and to generate and distribute timely, accurate and meaningful financial information to management.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	6	6	6	6	6
<b>Total FTE</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 15100 – Finance</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	284,831	257,380	265,619	270,000	283,608
511300 Overtime	81	126			
512100 Health & Life Insurance	42,503	34,228	34,000	47,250	53,418
512200 Social Security	21,173	18,743	20,320	20,655	21,696
512400 Retirement Contributions	14,307	9,773	17,265	17,000	18,435
512600 Unemployment Insurance		5,653			
512700 Workers' Compensation	1,523	74	550	900	1,274
<b>Total Personnel Services</b>	<b>364,417</b>	<b>325,977</b>	<b>337,754</b>	<b>355,805</b>	<b>378,430</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521202 Professional - Lawyers		6,440			
521206 Professional - Auditors	73,010	65,610	68,000	62,500	65,000
522203 Office Equipment Maintenance	430	724	615	850	1,000
522211 Software Maintenance	10,038	22,070	24,306	19,900	20,575
522220 IT Support			1,425	1,425	1,775
522320 Rental of Equipment	5,916	6,542	6,480	6,000	6,500
523201 Telephone	1,544	1,313	1,500	1,425	1,500
523203 Postage	4,580	3,410	2,460	2,600	2,300
523300 Advertising	627	281	1,000	500	1,000
523400 Printing and Binding	955				
523502 Mileage Reimbursement		5			
523500 Travel	227		1,000	100	1,000
523601 Dues	835	600	500	625	800
523610 Bank Service Charge	6,004	8,847	6,400	2,700	3,250
523700 Education and Training	1,731	2,385	12,000	2,000	12,000
523900 Other Purchased Services		1,127			
531101 Office Supplies	5,410	3,785	3,500	3,000	3,600
531700 Gasoline / Diesel		283	60	150	200
531600 Small Equipment	3,069		1,000	500	2,000
531700 Other Supplies	28,812	395	45	150	150
<b>Total Materials, Supplies &amp; Services</b>	<b>143,187</b>	<b>123,818</b>	<b>130,291</b>	<b>104,425</b>	<b>122,650</b>
<b>Capital Outlays</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers	120			1,150	
542401 Software	150	852			
<b>Total Capital Outlays</b>	<b>270</b>	<b>852</b>		<b>1,150</b>	
<b>Other Financing Uses</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
582300 Interest - TAN			26,630		
582301 Principle-Lease Software					70,800
<b>Total Other Finance Uses</b>			<b>26,630</b>		<b>70,800</b>
<b>Total Expenditures</b>	<b>507,875</b>	<b>450,648</b>	<b>494,675</b>	<b>461,380</b>	<b>571,880</b>

# Staff Attorney

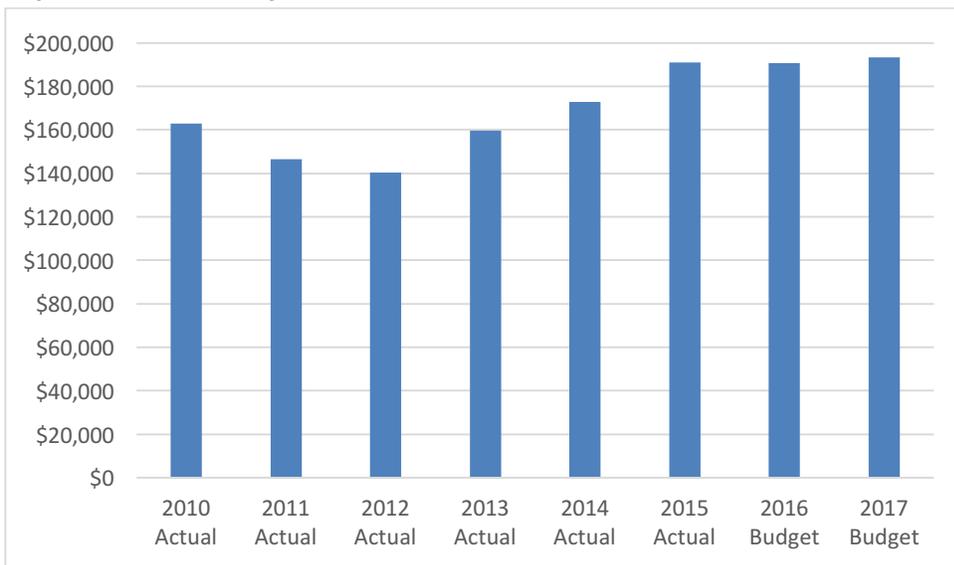
## Department Description

To provide legal counsel to the Board of Commissioners in a cost-effective manner by attending all regular and special meetings of the Board; to advise and represent the Board of Commissioners, other boards, the County Manager, County Officers and department heads in legal matters; to approve and/or draft legal ordinances and other legal instruments; to assist in enforcing County ordinances; and, to aid in compliance with various human resources regulations and risk management activities including employee benefits, training for harassment, ADA, FMLA and HIPPA. Like the budgets of the Board of Commissioners, the County Manager and Clerk, most of the expenditures are for salaries, travel, training and incidental costs to fulfill the duties of the office.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	1	1	1
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 15300 – Staff Attorney</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	103,980	105,448	105,021	106,250	110,875
512100 Health & Life Insurance	14,407	19,182	19,210	21,000	19,217
512200 Social Security	7,493	7,605	8,035	8,128	8,482
512400 Retirement Contributions	6,759	6,813	6,830	6,905	7,207
512700 Workers' Compensation	30	110	150	115	101
<b>Total Personnel Services</b>	<b>132,669</b>	<b>139,158</b>	<b>139,246</b>	<b>142,398</b>	<b>145,882</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521202 Professional – Lawyers	22,062	32,767	32,500	25,000	32,000
522203 Office Equipment Maintenance	370	499	575	800	575
522220 IT Support			200	200	250
523201 Telephone	711	522	520	525	520
523203 Postage	205	104	65	100	100
523300 Advertising		20			
523400 Printing and Binding		91	45	150	45
523500 Travel	711	1,283	1,550	1,400	1,550
523601 Dues	684	650	640	650	640
523700 Education and Training	600	659	800	1,000	800
531101 Office Supplies	652	818	400	850	600
531400 Books and Periodicals	13,562	14,257	14,000	14,250	14,000
531700 Other Supplies	452	121	150	100	150
<b>Total Materials, Supplies &amp; Services</b>	<b>40,009</b>	<b>51,792</b>	<b>51,445</b>	<b>45,025</b>	<b>51,230</b>
<b>Total Expenditures</b>	<b>172,678</b>	<b>190,949</b>	<b>190,691</b>	<b>187,423</b>	<b>197,112</b>

# Human Resources

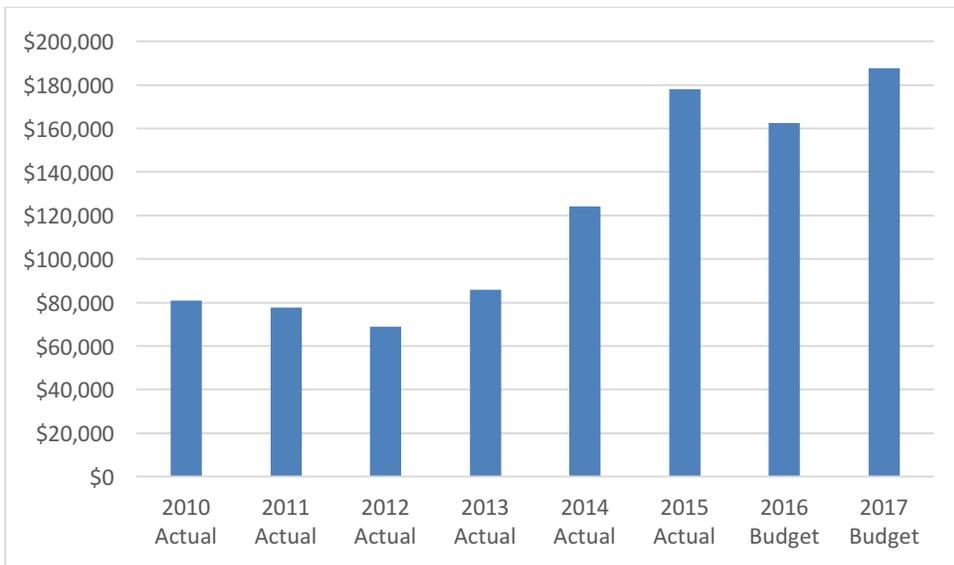
## Department Description

To create and sustain an empowered workforce through proper administration of county personnel policies with regard to recruitment and selection, classification and compensation, benefits management and employee training and development while at the same time observing federal, state and local statutory duties. The focus in FY17 is to revise the employee compensation and classification plan, followed by the retirement plan. Additional focus will be placed on an employee health, occupational safety and wellness program to encourage healthy lifestyles and reduce workers' compensation liability and health insurance costs.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	2	2	2	2	2
Part-time	.3	.5	.6	.6	.6
<b>Total FTE</b>	<b>2.3</b>	<b>2.5</b>	<b>2.6</b>	<b>2.6</b>	<b>2.6</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 15400 – Human Resources</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	88,023	104,558	100,973	100,000	106,611
511101 Salary – Part-time		233	9,425	10,700	11,050
511300 Overtime	348	985	1,000	925	1,000
512100 Health & Life Insurance	10,753	13,688	14,225	14,300	28,408
512200 Social Security	6,309	7,614	8,522	8,469	9,078
512400 Retirement Contributions	5,244	6,264	6,630	6,500	6,995
512700 Workers' Compensation	(48)	435	260	455	522
<b>Total Personnel Services</b>	<b>110,628</b>	<b>133,778</b>	<b>141,035</b>	<b>141,349</b>	<b>163,664</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance	643	949	730	900	950
522211 Software Maintenance	4,773	7,123	8,700	10,091	10,300
522220 IT Support			600	600	750
523201 Telephone	1,327	1,334	1,500	900	1,350
523203 Postage	208	276	220	275	275
523400 Printing and Binding	176	351	1,395	900	1,500
523500 Travel	1,545	1,025	2,400	1,800	2,600
523502 Mileage Reimbursement		4			50
523601 Dues	360	150	360	340	340
523700 Education and Training	878	1,393	1,800	2,155	1,800
523800 Payroll Tax Penalties		26,894			
531101 Office Supplies	3,399	4,627	3,800	3,500	3,500
531400 Books and Periodicals	27				
531700 Other Supplies	120	62	20	100	600
<b>Total Materials, Supplies &amp; Services</b>	<b>13,457</b>	<b>44,187</b>	<b>21,525</b>	<b>21,561</b>	<b>24,015</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers	56	143		130	
<b>Total Capital Outlay</b>	<b>56</b>	<b>143</b>		<b>130</b>	
<b>Total Expenditures</b>	<b>124,141</b>	<b>178,107</b>	<b>162,560</b>	<b>163,040</b>	<b>187,679</b>

## Personnel Services

### Department Description

The Personnel Services Adjustment account is used to budget for Annual Leave Conversions. Employees may cash-out up to 40 hours of annual leave, but must retain a balance of at least 40 hours.

Fund 100 – General					
Department – 15410 – Personnel Services					
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511110 Personnel Service Adjustments			80,000		
511111 Performance Based Adjustments			235,500		
511112 Annual Leave Conversions			144,000	149,917	150,000
512220 Social Security				11,295	
<b>Total Personnel Services</b>			<b>459,500</b>	<b>161,212</b>	<b>150,000</b>
<b>Total Expenditures</b>			<b>459,500</b>	<b>161,212</b>	<b>150,000</b>

# Tax Commissioner

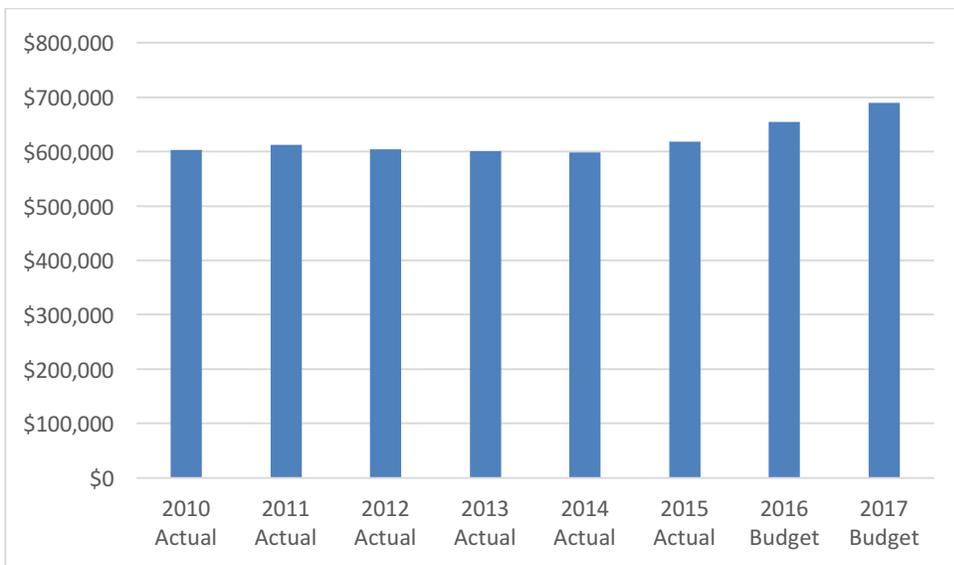
## Department Description

To provide for the collection of ad valorem taxes for real and personal property, timber, heavy duty equipment, manufactured homes and motor vehicles for Bulloch County units of local government; and to issue motor vehicle tags and titles from the State of Georgia for County citizens. The Tax Commissioner works closely with the Tax Assessor to determine annual needs and projections for tax administration.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	1	1	1	1	1
Full-time	10	10	10	10	10
<b>Total FTE</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 15450 – Tax Commissioner</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	370,230	373,008	380,730	361,000	403,296
511300 Overtime	2,288	3,011	3,250	5,300	4,500
512100 Health & Life Insurance	99,964	106,388	125,595	113,000	125,308
512200 Social Security	26,041	26,664	29,375	25,750	31,196
512400 Retirement Contributions	21,357	19,983	25,960	24,000	26,507
512600 Unemployment Insurance		2,805			
512700 Workers' Compensation	2,394	3,487	1,000	3,565	1,785
<b>Total Personnel Services</b>	<b>522,274</b>	<b>535,346</b>	<b>565,910</b>	<b>532,615</b>	<b>592,592</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521301 Technical – Data Process	32,258	33,633	40,500	34,025	40,000
521302 Technical – Vehicle Prebills	7,346	8,746	10,500	11,500	17,700
522203 Office Equipment Maintenance	1,550	4,790	3,100	1,300	3,100
522220 IT Support			1,225	1,225	1,525
522320 Rental of Equipment	5,916	4,663	4,350	3,500	4,700
523201 Telephone	2,929	2,260	2,100	2,700	2,700
523202 Website		472	300		300
523203 Postage	10,123	11,761	11,200	11,700	11,500
523300 Advertising	239	238	240	450	250
523400 Printing and Binding				500	500
523500 Travel	1,400	2,298	2,000	1,900	2,000
523502 Mileage Reimbursement		86	75	175	100
523601 Dues	825	585	850	650	850
523700 Education and Training	1,483	915	1,000	1,000	1,000
531101 Office Supplies	10,787	10,292	10,500	10,500	10,500
531400 Books and Periodicals	237	640	500	500	500
531700 Other Supplies	629		250	250	250
<b>Total Materials, Supplies &amp; Services</b>	<b>75,722</b>	<b>81,379</b>	<b>88,690</b>	<b>81,875</b>	<b>97,475</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers		1,209			
542500 Equipment		380		500	
<b>Total Capital Outlay</b>		<b>1,589</b>		<b>500</b>	
<b>Total Expenditures</b>	<b>597,997</b>	<b>618,313</b>	<b>654,600</b>	<b>614,990</b>	<b>690,067</b>

# Tax Assessor

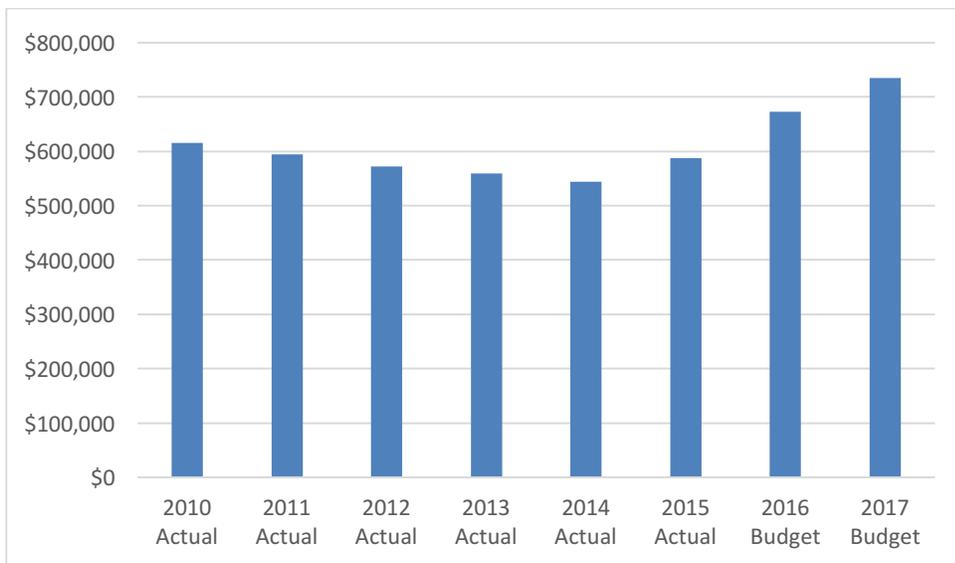
## Department Description

To annually produce a value digest (inventory) of all taxable property located within Bulloch County in a fair, efficient and professional manner to be furnished to the units of local governments. The Tax Assessor works closely with the Tax Commissioner to determine annual needs and projections for tax administration. This office, like the Tax Commissioner’s office, is also highly subject to state mandates in its operations. The state has passed key property tax reform bills in recent years that have adversely affect the department's ability to maintain uniformity in taxation. In spite of these trends Property Tax remains the largest source of revenue for County Government. Automation utilized and spurred by the GIS investment has increased office efficiency and reduced customer traffic and congestion, resulting in improved customer service. A significant annual function is to complete the tax digest for submission to Georgia Department of Revenue by the first of August.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	8	8	8	8	8
<b>Total FTE</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 15500 Tax Assessor</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	348,491	376,418	435,655	395,000	482,169
511101 Salary – Part-time					5,400
512100 Health & Life Insurance	91,224	104,821	136,447	103,000	135,096
512200 Social Security	24,029	26,515	33,330	28,000	37,299
512400 Retirement Contributions	22,282	23,542	28,320	25,500	31,341
512700 Workers' Compensation	4,957	1,487	2,726	1,575	3,065
<b>Total Personnel Services</b>	<b>490,983</b>	<b>532,783</b>	<b>636,478</b>	<b>553,075</b>	<b>694,370</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521303 Technical – Digest Prep	16,661	1,611	16,000	16,000	16,000
521309 Technical – Revaluations	16,500	15,500		18,000	
522203 Office Equipment Maintenance	698	815	700	63,525	
522204 Vehicle Maintenance	50	59	100	925	400
522220 IT Support			2,225	2,450	2,750
522320 Rental of Equipment				120	800
523201 Telephone	2,924	2,110	2,225	2,155	2,150
523203 Postage	1,156	1,550	800	900	800
523400 Printing and Binding		15,542			
523500 Travel	2,672	4,508	2,600	5,500	4,500
523601 Dues	1,940	1,940	440	700	600
523700 Education and Training	2,150	2,620	3,000	1,400	3,000
523800 Licenses	40				
523900 Other Purchased Services		183			
531101 Office Supplies	3,169	3,011	3,625	3,700	3,600
531155 Vehicle Repair Parts	48	709	100	500	300
531270 Gasoline / Diesel	1,694	1,597	1,950	1,200	1,800
531400 Books and Periodicals	758	1,225	1,500	2,000	1,500
531700 Other Supplies	596	473	400	650	600
<b>Total Materials, Supplies &amp; Services</b>	<b>51,058</b>	<b>53,452</b>	<b>35,665</b>	<b>119,725</b>	<b>38,000</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers	1,607	1,060			2,500
<b>Total Capital Outlay</b>	<b>1,607</b>	<b>1,060</b>			<b>2,500</b>
<b>Total Expenditures</b>	<b>543,647</b>	<b>587,295</b>	<b>672,143</b>	<b>672,800</b>	<b>734,870</b>

# Geographic Information System (GIS)

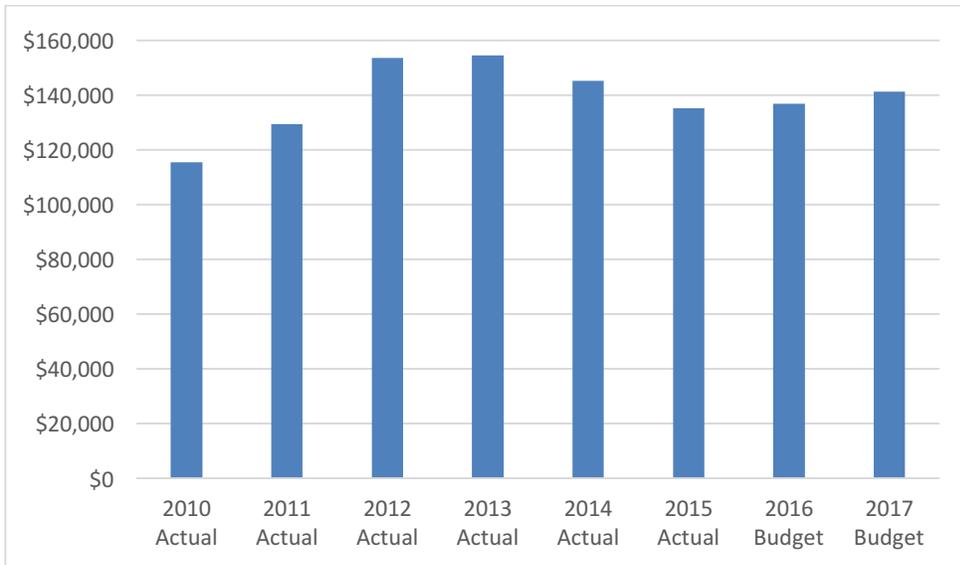
## Department Description

To cost-effectively collect, develop, and maintain an automated system of relational data to be used for analysis, decision-making and public information, consisting currently of more than 20 map layers as well as 100 associated information for tax assessment, roads, zoning and land use, political boundaries, utilities and other purposes. To acquire imagery and other technology for the county in various formats and types of the highest level possible that integrate with the layers the office maintains. To work with all departments to integrate GIS technologies into their work to improve efficiency at the lowest cost.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	3	2	2	2	2
<b>Total FTE</b>	<b>3</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Expenditures History



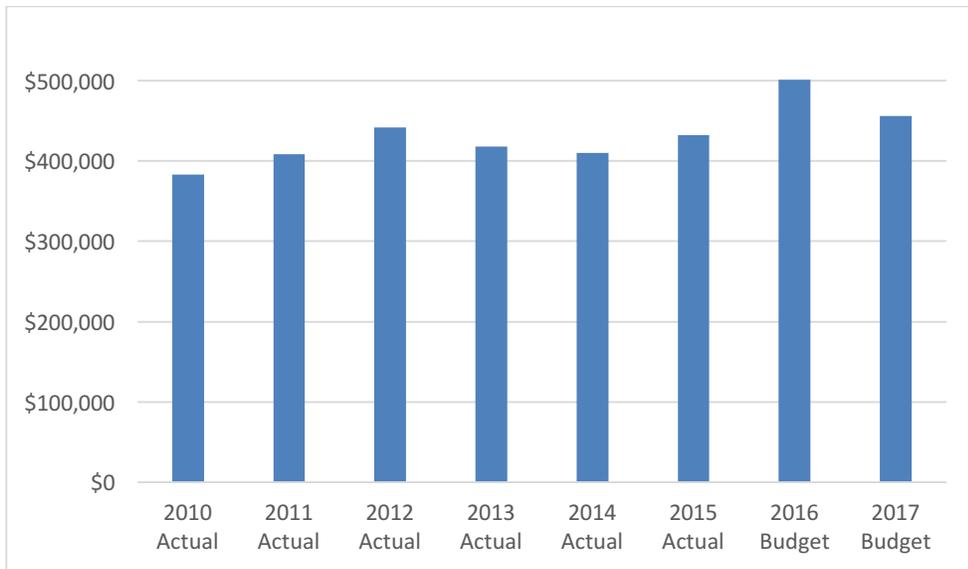
<b>Fund 100 – General</b>					
<b>Department – 15510 – GIS</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	101,642	89,965	89,089	89,500	94,062
512100 Health & Life Insurance	10,289	13,852	13,655	14,500	13,669
512200 Social Security	7,426	6,483	6,815	6,847	7,196
512400 Retirement Contributions	5,736	5,786	5,791	5,900	6,114
512700 Workers' Compensation	693	329	240	450	431
<b>Total Personnel Services</b>	<b>125,786</b>	<b>116,415</b>	<b>115,590</b>	<b>117,197</b>	<b>121,472</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521310 Technical – GIS System	13,400	13,400	13,400	13,400	13,400
522203 Office Equipment Maintenance		100	100		100
522204 Vehicle Maintenance	217	347	350	1,100	
522220 IT Support			600	600	750
523201 Telephone	532	418	500	450	500
523203 Postage	254	94	120	25	200
523500 Travel	1,979	962	1,700	1,200	2,000
523601 Dues	932	527	670	700	700
523700 Education and Training	670	878	500	300	500
531101 Office Supplies	884	1,001	2,500	1,200	1,000
531155 Vehicle Repair Parts	266	586	325	700	
531400 Books and Periodicals			100		100
531700 Other Supplies	135			100	
<b>Total Materials, Supplies &amp; Services</b>	<b>19,270</b>	<b>18,315</b>	<b>20,865</b>	<b>19,775</b>	<b>19,250</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542500 Equipment		321	350	1,000	500
<b>Total Capital Outlay</b>		<b>321</b>	<b>350</b>	<b>1,000</b>	<b>500</b>
<b>Total Expenditures</b>	<b>145,055</b>	<b>135,051</b>	<b>136,805</b>	<b>137,972</b>	<b>141,222</b>

# Risk Management

## Department Description

To provide funding for risk management activities through payment of insurance premiums for general liability and property, workers' compensation, fidelity bonds and other insurance products to protect the County against extreme financial losses. Risk management strives to serve County government through the reduction of liability risks, as well as ensure a safe working environment for County employees. Risk Management accomplishes this objective through the provision of risk assessment, safety awareness and internal analysis services. Risk Management responsibilities for Bulloch County are shared among key appointed officials, but works in conjunction with the Human Resources Manager and a County employee safety committee. The County Staff Attorney and the Chief Financial Officer administer the County's property and casualty insurance program and various liability matters relating to the County and its employees and provides loss control services while coordinating administration of the Workers' Compensation Program. In FY17, special focus given to continue improving the employee safety program with on-going education and training.

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 15550 – Risk Management</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Materials, Supplies & Services					
523101 Insurance – Liability, Property & Casual	391,712	416,352	476,000	430,000	407,331
523102 Insurance Deductibles	18,569	16,274	25,000	42,000	40,000
<b>Total Materials, Supplies &amp; Services</b>	<b>410,281</b>	<b>432,626</b>	<b>501,000</b>	<b>472,000</b>	<b>447,331</b>
<b>Total Expenditures</b>	<b>410,281</b>	<b>432,626</b>	<b>501,000</b>	<b>472,000</b>	<b>447,331</b>

# Government Buildings

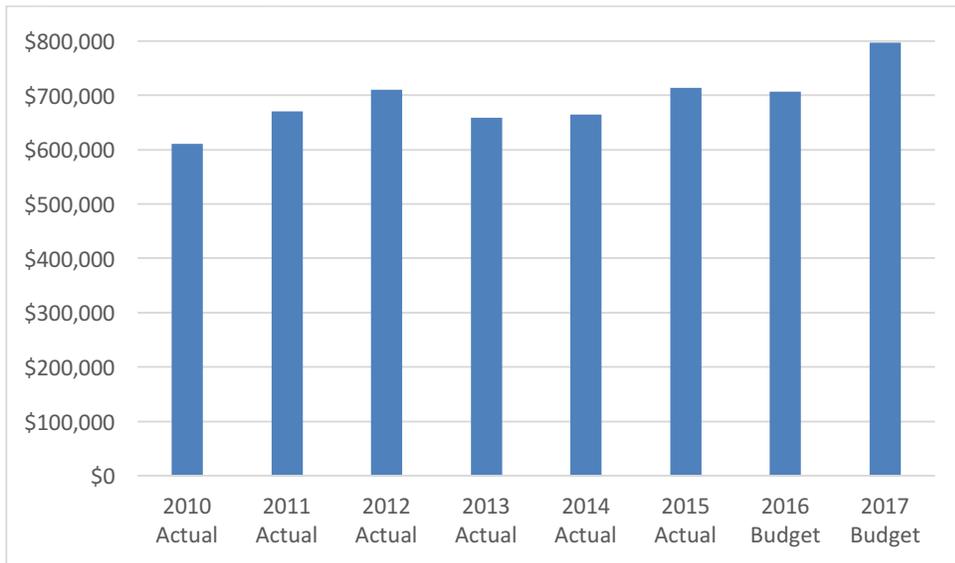
## Department Description

To maintain the appearance, structural integrity, safety and functionality of all county-owned buildings in a cost-effective manner. The personnel supported in this department are mostly responsible for light maintenance, custodial and janitorial duties for county administrative buildings and courtrooms. Heavy maintenance is reliant on Contractor labor and skilled inmate laborers from the Correctional Institute. With several new administrative buildings proposed over the next several years, consideration will be given to either increasing staff levels or alternatively providing technical resources to execute job responsibilities more efficiently. In FY16, one employee, responsible for grounds maintenance, was moved into the Facilities and Grounds budget.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	9	9	8	8	8
<b>Total FTE</b>	<b>9</b>	<b>9</b>	<b>8</b>	<b>8</b>	<b>8</b>

## Expenditures History



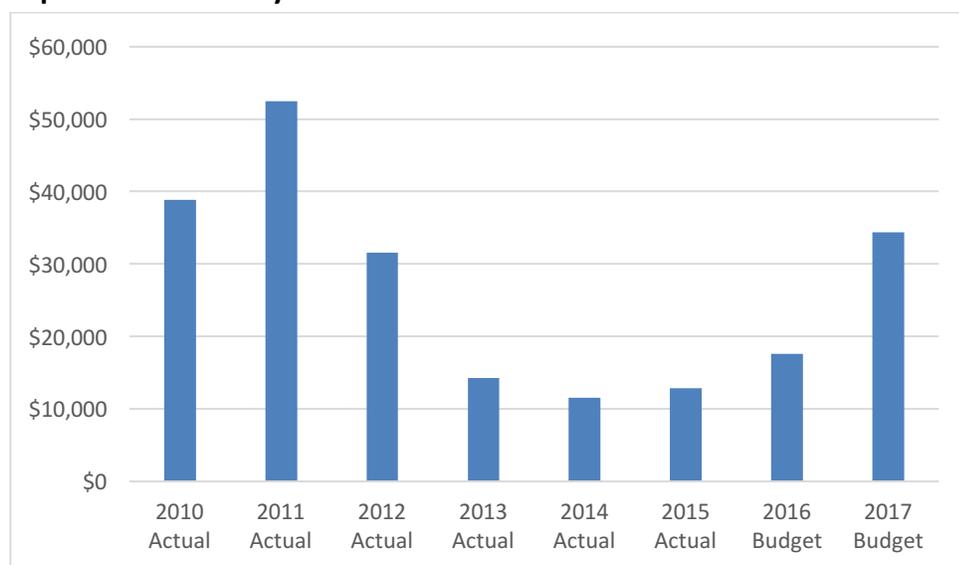
<b>Fund 100 – General</b>					
<b>Department – 15650 – Government Buildings</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	280,815	285,393	256,550	260,000	270,507
511300 Overtime	16,138	21,265	20,000	17,500	20,000
512100 Health & Life Insurance	80,241	81,281	76,140	76,500	76,194
512200 Social Security	20,763	21,895	21,157	21,229	22,224
512400 Retirement Contributions	17,888	18,504	17,976	18,038	18,883
512700 Workers' Compensation	6,622	8,049	7,750	8,350	7,977
<b>Total Personnel Services</b>	<b>422,467</b>	<b>436,386</b>	<b>399,573</b>	<b>401,616</b>	<b>415,785</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521221 Professional – Surveyor	628	650			
522100 Cleaning Services	1,978	2,959	3,000	4,500	3,500
522203 Office Equipment Maintenance	277	368		100	
522204 Vehicle Maintenance	681	393	1,000	600	1,000
522205 Building Maintenance	30,862	32,932	30,000	35,000	30,000
522207 Equipment Maintenance	951	1,196	1,500	500	1,500
522220 IT Support			200	150	250
522310 Rental of Land & Buildings	1,000			6,200	5,700
522320 Rental of Equipment	75	249	300		300
522400 Pest Control	6,094	4,283	5,210	5,700	6,100
523201 Telephone	2,719	3,111	2,800	3,800	3,800
523203 Postage	1	4	5	5	5
523205 Internet		6,160	6,340	38,600	79,200
523500 Travel	698				
523700 Education and Training	13				
523900 Other Purchased Services	70	110	70	180	100
531101 Office Supplies	799	541	400	400	400
531109 Purchase Card		18			
531120 Janitorial Supplies	13,382	15,686	17,760	15,000	17,000
531137 Signs	462	133	1,000		1,000
531143 Landscaping Supplies	3,193	250	3,000	1,700	3,000
531150 Building Maintenance Materials	15,076	21,279	20,000	16,000	20,000
531151 Plumbing Materials	267				
531152 Electrical Materials	309				
531155 Vehicle Repair	1,290	947	1,500	2,750	2,000
531210 Water / Sewerage	16,364	18,941	30,000	27,000	30,000
531220 Natural Gas	293	10			
531230 Electricity	119,992	139,550	163,910	155,000	160,000
531270 Gasoline / Diesel	20,974	22,408	13,000	13,000	13,000
531600 Small Equipment	1,512	1,210		100	
531610 Tool Purchase		25			
531612 Tools	1,515	2,142	2,000	1,750	1,750
531700 Other Supplies	471				
531710 Uniforms		1,190	2,000	1,000	1,500
<b>Total Materials, Supplies &amp; Services</b>	<b>242,395</b>	<b>276,748</b>	<b>304,995</b>	<b>329,035</b>	<b>381,105</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542401 Software		150			
542500 Equipment				300	
<b>Total Capital Outlay</b>		<b>150</b>		<b>300</b>	
<b>Interfund Transactions</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
551100 Transfer to Agribusiness Center			2,000	2,000	
<b>Total Interfund Transactions</b>			<b>2,000</b>	<b>2,000</b>	
<b>Total Expenditures</b>	<b>664,862</b>	<b>713,284</b>	<b>706,568</b>	<b>732,951</b>	<b>796,890</b>

## Public Relations

### Department Description

To keep Bulloch County citizens informed of programs, services and activities of County government so they may participate in and gain full benefit from County government, and so they are aware of how their local taxes and public funds are managed; to provide services to meet the internal and external customer communication needs regarding County government and government-related issues; to facilitate the exchange of information between Bulloch County residents and County government; to increase awareness of confidence in the professionalism and efficiency of Bulloch County government. The proceeds from this budget primarily pay for special events and activities that carry out the mission.

### Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 15700 – Public Relations</b>					
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521208 Professional – Advertising				1,000	
523202 Website	3,032	7,399	4,400	8,500	6,200
523900 Other Purchased Services	57			500	
531137 Signs		275			
531300 Food	2,537	338	2,000	2,000	7,000
531700 Other Supplies	4,059	1,281	1,200	1,400	1,200
531701 Awards / Presentation	1,819	3,569	10,000	12,000	20,000
<b>Total Materials, Supplies &amp; Services</b>	<b>11,504</b>	<b>12,861</b>	<b>17,600</b>	<b>25,400</b>	<b>34,400</b>
<b>Total Expenditures</b>	<b>11,504</b>	<b>12,861</b>	<b>17,600</b>	<b>25,400</b>	<b>34,400</b>

# Engineering

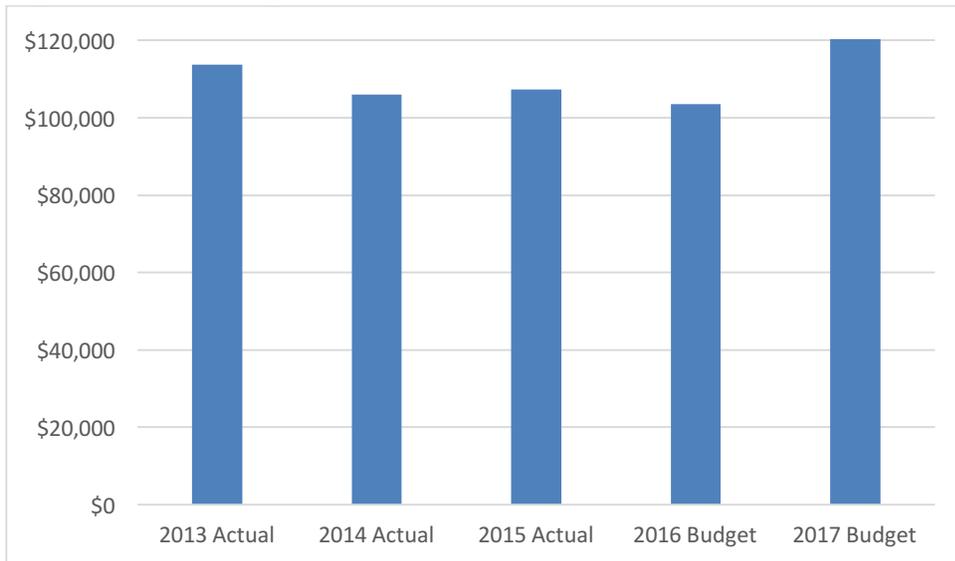
## Department Description

Performs complex and professional engineering work for environmental, water, sewer, street, and other community development projects and programs ensuring competence and compliance with all current codes and criteria. Reviews private project development plans and makes site inspections for compliance with codes, regulations, and standards, adequacy of applications for permits and compliance with approved plans.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	1	1	1
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Expenditures History



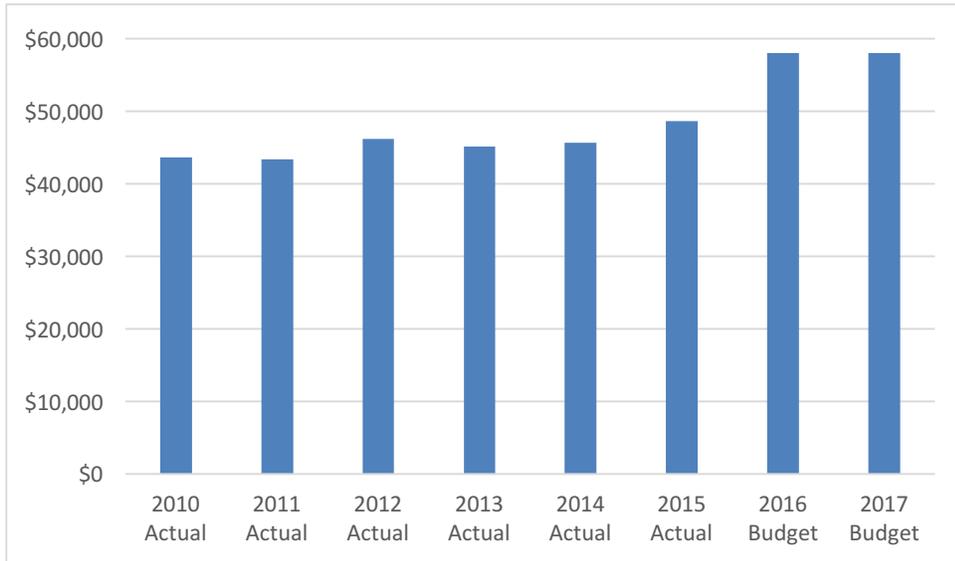
<b>Fund 100 – General</b>					
<b>Department – 15750 – Engineering</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	81,082	83,177	81,894	81,893	84,350
512100 Health & Life Insurance	9,484	6,777	7,395	17,600	19,217
512200 Social Security	6,504	6,271	6,265	6,200	6,453
512400 Retirement Contributions	5,710	5,317	5,325	5,323	5,483
512700 Workers' Compensation	184	1,398	45	1,461	1,376
<b>Total Personnel Services</b>	<b>102,965</b>	<b>102,941</b>	<b>100,924</b>	<b>112,477</b>	<b>116,879</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance	236			250	80
522220 IT Support			200	150	250
521208 Professional - Advertising		30			
523201 Telephone	1,312	1,287	1,175	1,000	1,044
523203 Postage	1	79	100	50	50
523601 Dues		50	50		50
531101 Office Supplies	68			200	20
531270 Gasoline / Diesel	1,161	765	1,000	850	850
531700 Other Supplies	35	2,225	25	550	25
<b>Total Materials, Supplies &amp; Services</b>	<b>2,813</b>	<b>4,436</b>	<b>2,550</b>	<b>3,050</b>	<b>2,369</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542100 Machinery	160				
542400 Computer					1,000
<b>Total Capital Outlay</b>	<b>160</b>				<b>1,000</b>
<b>Total Expenditures</b>	<b>105,937</b>	<b>107,377</b>	<b>103,474</b>	<b>115,527</b>	<b>120,248</b>

## General Administrative Fees

### Department Description

To provide funding for association dues which benefit and advocate the interests of the county governing body.

### Expenditures History



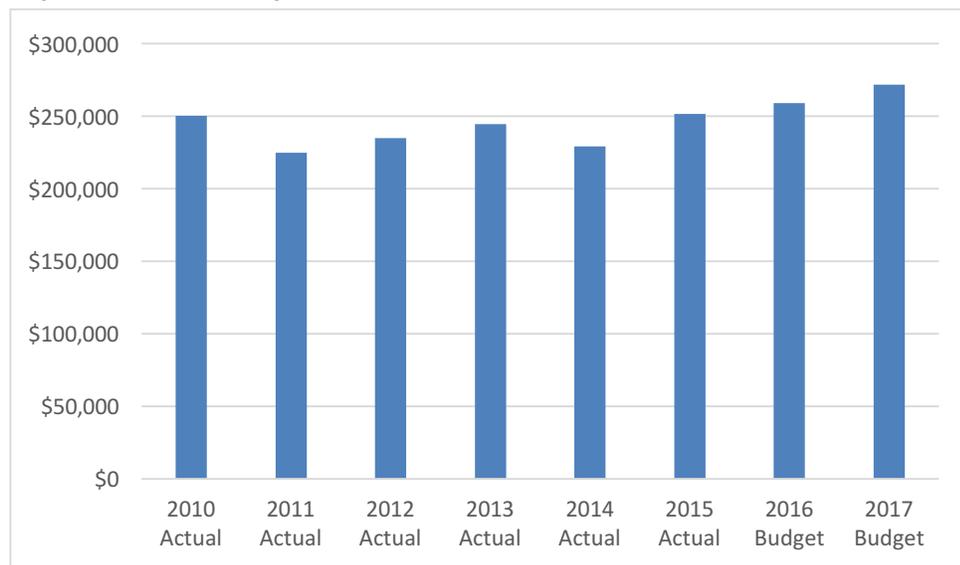
<b>Fund 100 – General</b>					
<b>Department – 15950 – General Administrative Fees</b>					
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
523602 Dues – Association County Comm. of Georgia	5,715	5,709	6,000	5,920	6,000
523603 Dues – Coastal Regional Commission	39,937	42,906	52,000	52,000	52,000
<b>Total Materials, Supplies &amp; Services</b>	<b>45,652</b>	<b>48,615</b>	<b>58,000</b>	<b>57,920</b>	<b>58,000</b>
<b>Total Expenditures</b>	<b>45,652</b>	<b>48,615</b>	<b>58,000</b>	<b>57,920</b>	<b>58,000</b>

# Superior Court

## Department Description

To provide a judicial forum for civil and criminal proceedings for the adult and juvenile citizens of Bulloch County as prescribed by the State Constitution and for a functional judiciary as prescribed by law. Funding is provided to the Circuit by a population based formula to support salaries, operating expenses and capital outlays. The population growth of the judicial circuit, fueled largely by Bulloch and Effingham Counties has increased caseloads and subsequent hearings. This phenomenon is likely to continue.

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 21500 – Superior Court</b>					
<hr/>					
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521306 Court Recorders	86,721	71,974	78,000	85,200	87,000
<b>Total Materials, Supplies &amp; Services</b>	<b>86,721</b>	<b>71,974</b>	<b>78,000</b>	<b>85,200</b>	<b>87,000</b>
<hr/>					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571100 Superior Court Judges	142,430	179,340	181,000	179,340	184,785
<b>Total Other Costs</b>	<b>142,430</b>	<b>179,340</b>	<b>181,000</b>	<b>179,340</b>	<b>184,785</b>
<b>Total Expenditures</b>	<b>229,151</b>	<b>251,314</b>	<b>259,000</b>	<b>264,540</b>	<b>271,785</b>

# Mental Health Court

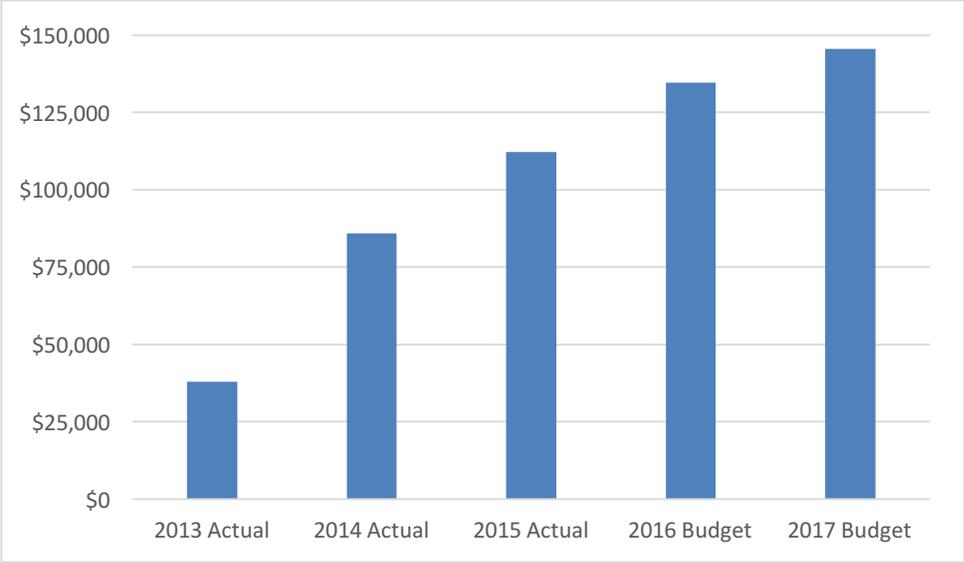
## Department Description

It is the goal of the Bulloch County Accountability/Treatment Court to impact positively persons with mental illness by facilitating stabilization and promoting self-sufficiency through a combined effort of the Court and community resources, and, with this blended effort, to see reduced recidivism, which will make for a safer community, and to assist participants in becoming independent, self-sufficient contributors to the welfare of our community. The Program is a specialty court designed to assist individuals with mental illnesses who have pending criminal charges change their lives through an understanding of their mental illness, the need for medication, and assist the individual change their current behavior to law abiding behavior.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	1	1	1
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 21520 – Mental Health Court</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	45,004	46,211	45,450	45,450	66,814
512100 Health & Life Insurance	1,839	6,834	6,832	7,000	6,838
512200 Social Security	3,322	3,413	3,477	3,250	3,581
512400 Retirement Contributions		3,175	2,955	3,000	3,043
512700 Workers' Compensation		209	145	220	220
<b>Total Personnel Services</b>	<b>50,165</b>	<b>59,841</b>	<b>58,859</b>	<b>58,920</b>	<b>80,496</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521210 Consultants	3,685		21,900		
521220 Professional – Other	875	279			
522203 Office Equipment Maintenance		100			
522205 Building Maintenance	90				
522220 IT Support			400	425	500
523201 Telephone	1,305	1,230	1,275	1,100	1,275
523203 Postage	16		20		
523400 Printing and Binding					
523500 Travel	878	3,961	4,000	2,000	5,582
523502 Mileage Reimbursement		509	400	1,400	1,800
523700 Education and Training			1,200		2,200
523900 Other Purchased Services	14,324	29,900	39,000	27,000	38,454
531101 Office Supplies	4,207	151	150	300	500
531210 Water / Sewerage	248				
531230 Electricity	210	65	100	100	100
531600 Small Equipment	699				
531700 Other Supplies	5,866	16,111	7,250	15,000	14,544
<b>Total Materials, Supplies &amp; Services</b>	<b>32,402</b>	<b>52,307</b>	<b>75,695</b>	<b>47,325</b>	<b>64,955</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542300 Furniture and Fixtures	995				
542400 Computers	2,345			2,000	
<b>Total Capital Outlay</b>	<b>3,340</b>			<b>2,000</b>	
<b>Total Expenditures</b>	<b>85,907</b>	<b>112,148</b>	<b>134,554</b>	<b>108,245</b>	<b>145,451</b>

# Clerk of Court

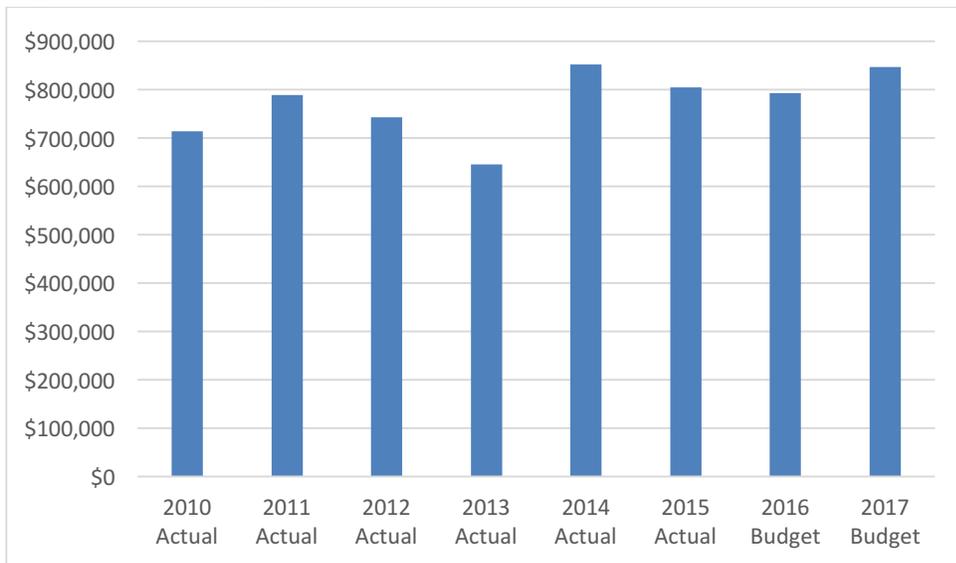
## Department Description

To file and record all real estate and personal property records for the county, while aiding the public in records searches; file and record all proceedings for civil and criminal issues for the Superior, State, and Juvenile Courts; to issue notary public commissions and passports, and to record military discharges. This budget division also supports incidental court services for jury management. This budget function is likely to require increasing automation and technology expenditures in the future in order to minimize space for records storage. This service is further affected by increasing caseloads and hearings for the courts that it serves.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	1	1	1	1	1
Full-time	10	10	10	10	11
<b>Total FTE</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>12</b>

## Expenditures History



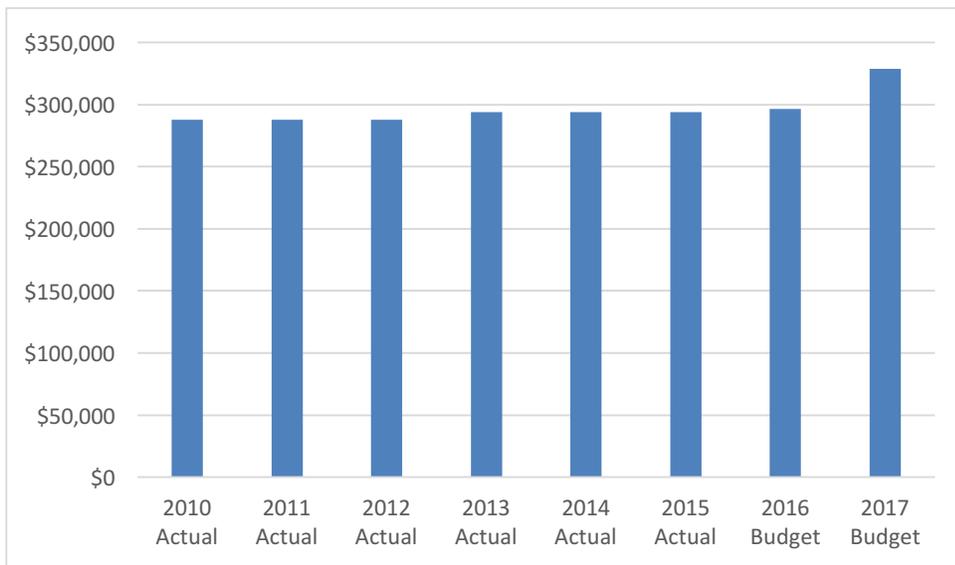
<b>Fund 100 – General</b>					
<b>Department – 21800 – Clerk of Court</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	379,438	359,075	372,950	362,000	403,651
511101 Salary – Part-time	16,334				
511300 Overtime	189	17			
512100 Health & Life Insurance	80,711	123,122	151,220	152,000	167,233
512200 Social Security	29,243	25,235	28,531	25,000	30,879
512400 Retirement Contributions	11,174	18,039	24,242	23,530	26,237
512600 Unemployment Insurance	3,040	4,335			
512700 Workers' Compensation	-3,888	1,805	1,100	8,000	1,737
<b>Total Personnel Services</b>	<b>516,242</b>	<b>531,628</b>	<b>578,043</b>	<b>570,530</b>	<b>629,737</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521100 Board of Equalization	6,456	1,411	1,800	3,500	3,000
521202 Professional – Lawyers	150				
521206 Professional – Auditors	5,300	3,500			
521208 Professional – Advertising	830	304	400	375	400
522203 Office Equipment Maintenance	18,727	30,600	29,650	26,000	10,000
522211 Software Maintenance			600	400	600
522220 IT Support			4,025	3,700	5,000
522320 Rental of Equipment	17,058	16,049	17,000	13,000	17,000
523201 Telephone	18,686	12,955	12,700	9,000	11,000
523203 Postage	962	10,970	5,250	8,000	6,500
523400 Printing and Binding	50,887	38,686	35,000	30,000	54,000
523500 Travel	2,621	2,806	3,000	3,400	5,000
523601 Dues	780	620	800	800	800
523606 Fees – Jurors / Bailiffs	96,794	98,180	85,000	85,000	85,000
523610 Bank Service Charge	1,582	450	550	75	550
523700 Education and Training		669	1,000	700	1,000
523852 Casual Labor	75,425	35,179		8,500	
523900 Other Purchased Services		35			
531101 Office Supplies	30,839	16,792	16,000	14,500	15,000
531300 Food		174		350	
531400 Books and Periodicals	337	311	500	400	500
531600 Small Equipment	690			400	
531700 Other Supplies	6,559	3,314	2,500	3,500	2,500
<b>Total Materials, Supplies &amp; Services</b>	<b>334,683</b>	<b>273,003</b>	<b>215,775</b>	<b>211,600</b>	<b>217,850</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542300 Furniture and Fixtures	836				
542400 Computers	1,296				
<b>Total Capital Outlay</b>	<b>2,132</b>				
<b>Total Expenditures</b>	<b>853,057</b>	<b>804,631</b>	<b>793,818</b>	<b>782,130</b>	<b>847,587</b>

# District Attorney

## Department Description

To provide fair, efficient and expeditious investigation and prosecution of civil and criminal proceedings under state jurisdiction; to assemble and inform grand juries of matters pending investigation to determine indictments; to provide child support enforcement to the families and children; prosecute welfare fraud to provide assistance and representation to victims of crimes, and to work with law enforcement, elected officials, citizens and the judiciary of the circuit to ensure public respect and confidence in the criminal justice system. Funding is provided to the Circuit by a population based formula to support salaries, expenses and capital outlay.

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 22000 – District Attorney</b>					
<hr/>					
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522203 Office Equipment Maintenance		10			
<b>Total Materials, Supplies &amp; Services</b>		<b>10</b>			
<hr/>					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571200 District Attorney	293,760	293,760	296,700	296,700	328,700
<b>Total Other Costs</b>	<b>293,760</b>	<b>293,760</b>	<b>296,700</b>	<b>296,700</b>	<b>328,700</b>
<b>Total Expenditures</b>	<b>293,760</b>	<b>293,770</b>	<b>296,700</b>	<b>296,700</b>	<b>328,700</b>

# State Court

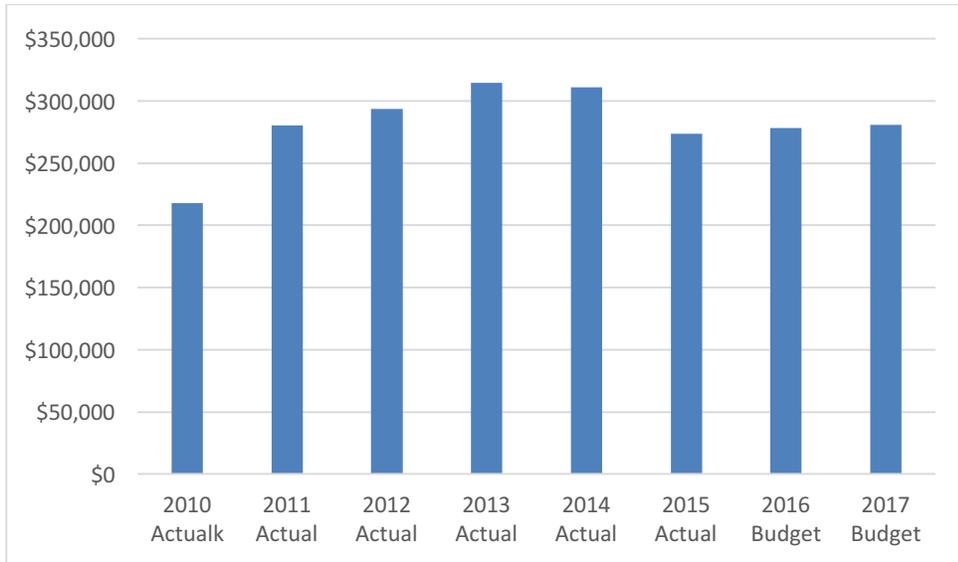
## Department Description

To provide a judicial forum for: civil cases not reserved by the Constitution for the Superior Court and for which there is no limit on the amount in controversy; all misdemeanor criminal offenses alleged in Bulloch County; traffic offenses in the unincorporated portions of Bulloch County, and for traffic cases filed in any Municipal Court in Bulloch County where a jury trial is demanded; and appeals from Magistrate Court civil decisions.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	1	1	1	1	1
Full-time	1	1	1	1	1
<b>Total FTE</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 23000 – State Court</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	203,117	157,695	159,573	161,400	168,469
512100 Health & Life Insurance	35,054	42,644	42,005	47,000	42,017
512200 Social Security	13,821	11,121	12,208	11,300	12,888
512400 Retirement Contributions	5,337	2,508	10,373	2,550	2,662
512700 Workers' Compensation	1,454	735	440	770	772
<b>Total Personnel Services</b>	<b>258,783</b>	<b>214,702</b>	<b>224,599</b>	<b>223,020</b>	<b>226,807</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521202 Professional - Lawyers	1,075	3,706	5,000	5,500	5,000
521306 Technical – Court Record	38,125	43,694	38,125	38,400	38,125
522203 Office Equipment Maintenance	580	1,157	700	1,050	700
522220 IT Support			400	700	500
523201 Telephone	2,905	1,665	1,800	1,000	1,800
523202 Website	460		465		465
523203 Postage	2,118	2,058	1,900	1,200	1,900
523301 Advertising / Offender	20			30	
523500 Travel	1,398	2,033	1,500	1,800	1,500
523502 Mileage				100	
523601 Dues	448	473	250	600	250
523700 Education and Training	280	280	300		300
523900 Other Purchased Services				500	
531101 Office Supplies	3,965	2,928	3,000	2,200	3,000
531110 DUI Court Supplies		673			
531270 Gasoline / Diesel	414	111	150		150
531400 Books and Periodicals	142	60	150		150
531600 Small Equipment	146			150	
531700 Other Supplies	43	22			
<b>Total Materials, Supplies &amp; Services</b>	<b>52,117</b>	<b>58,860</b>	<b>53,740</b>	<b>53,230</b>	<b>53,840</b>
<b>Total Expenditures</b>	<b>310,900</b>	<b>273,561</b>	<b>278,339</b>	<b>276,250</b>	<b>280,647</b>

# Solicitor

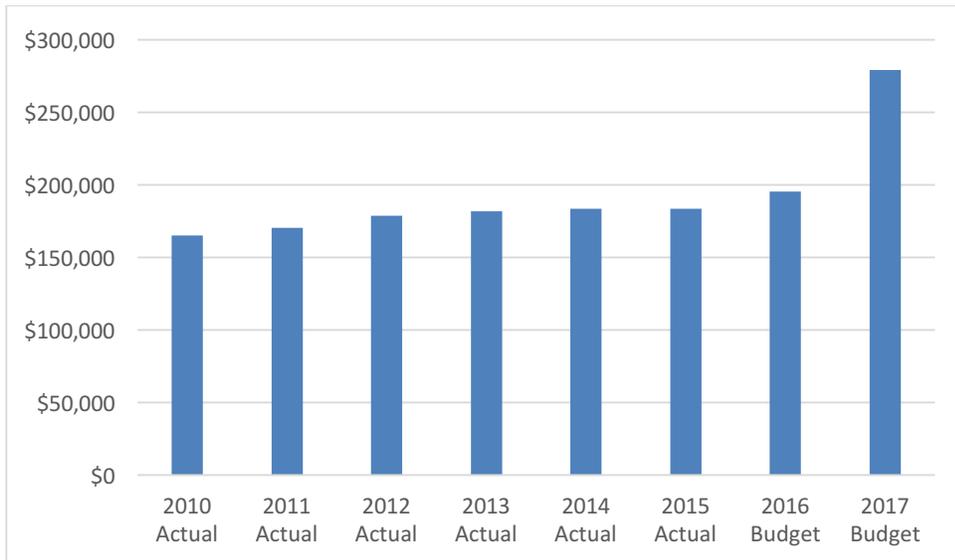
## Department Description

To support the State Court by prosecuting civil cases not reserved by the Constitution or the Superior Court; misdemeanor criminal offenses; traffic offenses in the unincorporated area of Bulloch County including Brooklet, Register and Portal as well as the Magistrate Court when demanded; and appeals for Magistrate Court decisions.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected Full-time	1	1	1	1	1
<b>Total FTE</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>3</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 23100 – Solicitor</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	155,635	156,413	157,192	159,000	208,224
512100 Health & Life Insurance	5,574	7,402	7,478	8,200	38,959
512200 Social Security	11,233	11,534	12,026	11,750	15,929
512400 Retirement Contributions	2,166	2,187	10,218	2,210	5,322
512700 Workers' Compensation	947	725	440	775	760
<b>Total Personnel Services</b>	<b>175,556</b>	<b>178,261</b>	<b>187,354</b>	<b>181,935</b>	<b>269,194</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance	748	1,006	800	750	800
522220 IT Support			600	600	1,100
523201 Telephone	3,257	1,719	2,000	1,500	1,900
523203 Postage	1,040	948	800	600	900
523500 Travel	623		1,000	750	2,000
523601 Dues	248	248	700		500
523700 Education and Training	540	165	290	500	600
531101 Office Supplies	1,278	905	1,300	1,200	1,500
531400 Books and Periodicals	205	210	400	300	400
531700 Other Supplies	79		300		300
<b>Total Materials, Supplies &amp; Services</b>	<b>8,017</b>	<b>5,200</b>	<b>8,190</b>	<b>6,200</b>	<b>10,000</b>
<b>Total Expenditures</b>	<b>183,573</b>	<b>183,461</b>	<b>195,544</b>	<b>188,135</b>	<b>279,194</b>

# Magistrate Court

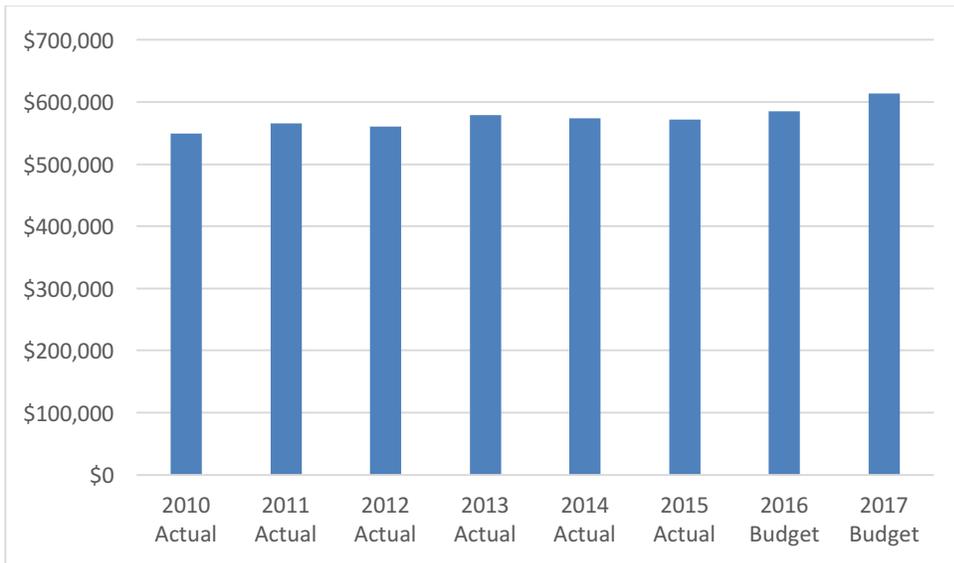
## Department Description

To assist the public with civil and criminal filings as allowed by law and as prescribed in the Official Code of Georgia Annotated in a prompt, courteous and professional manner; civil filings including claims of 15,000 or less, dispossessory warrants, garnishments of wages or bank accounts, personal property foreclosure and writs of possession, interrogatories, levies, and abandoned motor vehicles; county ordinance violation hearings, criminal filings including bad check warrants, probable cause hearings, warrant processing for law enforcement and private citizens, search warrants and bonds for good behavior.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	1	1	1	1	1
Full-time	9	9	9	9	9
Part-time	.2	.5	.8	.8	.8
<b>Total FTE</b>	<b>10.2</b>	<b>10.5</b>	<b>10.8</b>	<b>10.8</b>	<b>10.8</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 24000 – Magistrate Court</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	401,019	405,056	368,733	376,000	388,763
511101 Salary – Part-time		1,434	7,540	20,000	26,444
512100 Health & Life Insurance	73,247	68,104	82,035	87,800	77,028
512200 Social Security	27,974	28,762	28,785	27,925	31,763
512400 Retirement Contributions	23,678	22,435	23,968	24,440	25,270
512700 Workers' Compensation	3,945	3,200	2,750	3,375	3,244
<b>Total Personnel Services</b>	<b>529,863</b>	<b>528,992</b>	<b>513,811</b>	<b>539,540</b>	<b>552,512</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521206 Professional – Auditors	150	485			
522203 Office Equipment Maintenance	11,886	12,416	13,650	7,500	13,650
522204 Vehicle Maintenance	351	1,081	500	250	500
522211 Software Maintenance				2,000	12,000
522220 IT Support			2,625	2,500	3,250
523201 Telephone	8,201	8,943	8,100	7,500	8,100
523203 Postage	7,700	5,000	5,000	4,000	5,000
523300 Advertising	239	239	240	300	240
523400 Printing and Binding	3,052	3,028	3,000	2,500	3,000
523500 Travel	1,610	710	2,100	1,000	2,100
523601 Dues	220	5	300	275	300
523700 Education and Training	1,362	315	1,400	1,000	1,400
531101 Office Supplies	3,940	4,484	4,000	4,500	4,500
531155 Vehicle Repair	15	70	100	500	500
531270 Gasoline / Diesel	4,099	3,792	3,800	3,500	3,800
531400 Books and Periodicals	752	290	700	500	700
531600 Small Equipment				2,000	2,000
531700 Other Supplies	164	1,415	350	20	200
531710 Uniforms	97	200	100		100
<b>Total Materials, Supplies &amp; Services</b>	<b>43,837</b>	<b>42,474</b>	<b>45,965</b>	<b>39,845</b>	<b>61,340</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542200 Vehicles		21			
542300 Furniture and Fixtures	276				
542401 Software			25,000	5,500	
542500 Equipment				5,200	
<b>Total Capital Outlay</b>	<b>276</b>	<b>21</b>	<b>25,000</b>	<b>10,700</b>	
<b>Total Expenditures</b>	<b>573,976</b>	<b>571,486</b>	<b>584,776</b>	<b>590,085</b>	<b>613,852</b>

# Probate Court

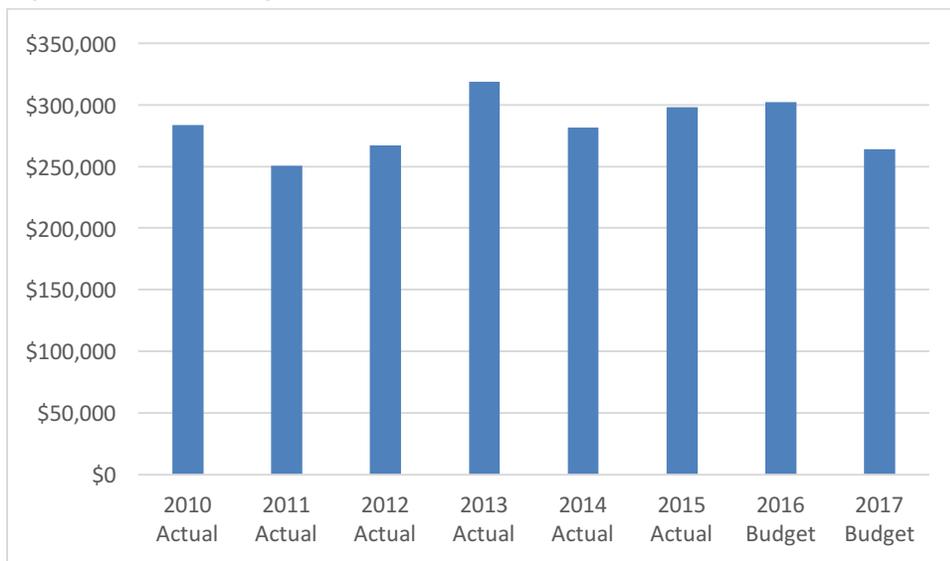
## Department Description

To serve the citizens of Bulloch County by providing the administration of estates for deceased persons, guardianship of minors and incapacitated adults, commitment hearings for the mentally ill and persons with addictive issues, and to authorize issuance of firearms permits, marriage licenses, explosives permits, and birth certificate amendments.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	1	1	1	1	1
Full-time	3	3	3	3	3
Part-time	.8	.5	.7	.7	.7
<b>Total FTE</b>	<b>4.8</b>	<b>4.5</b>	<b>4.7</b>	<b>4.7</b>	<b>4.7</b>

## Expenditures History



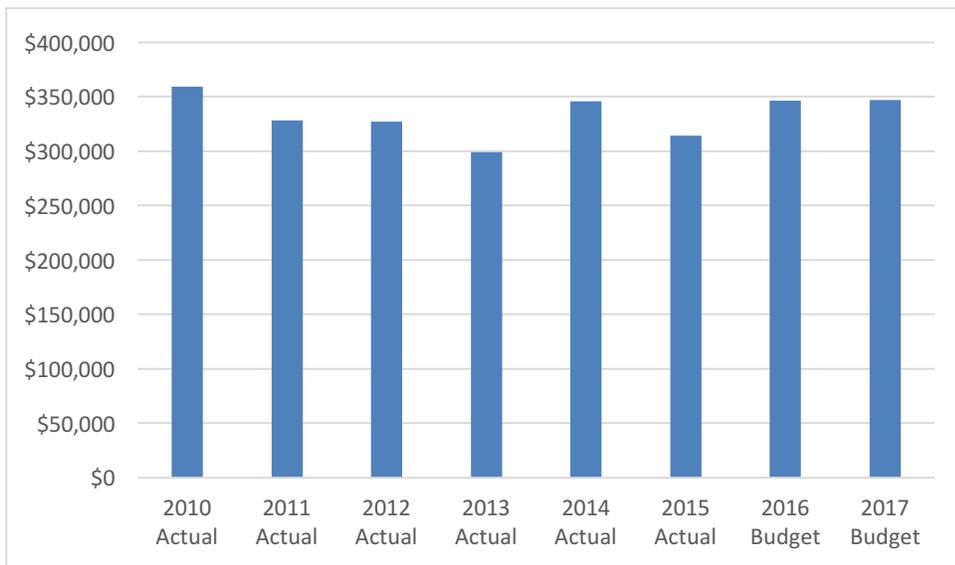
<b>Fund 100 – General</b>					
<b>Department – 24500 – Probate Court</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	185,248	186,082	173,270	172,000	167,584
511101 Salary – Part-time		339	12,820	11,750	12,818
511300 Overtime	55	938		775	
512100 Health & Life Insurance	38,918	53,059	55,666	18,000	24,317
512200 Social Security	12,933	12,934	14,236	13,500	13,801
512400 Retirement Contributions	5,484	5,591	11,263	10,000	10,114
512700 Workers' Compensation	1,255	895	535	4,100	896
<b>Total Personnel Services</b>	<b>243,893</b>	<b>259,837</b>	<b>267,790</b>	<b>230,125</b>	<b>229,530</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521208 Professional – Advertising	365	304		450	200
521304 Weapons Permit ID	6,732	6,852	6,000	6,900	6,000
522203 Office Equipment Maintenance	7,216	9,553	3,600	11,000	8,500
522211 Software Maintenance				1,500	1,000
522220 IT Support			1,225	1,200	1,525
522320 Rental of Equipment	3,792	912	3,800	1,200	1,000
523201 Telephone	4,427	3,533	3,250	3,200	3,500
523203 Postage	3,076	4,043	2,200	1,700	1,500
523400 Printing and Binding	5,894	1,574	5,500	3,200	1,600
523500 Travel	857	592	1,500	1,700	1,700
523601 Dues	610	550	610	1,000	800
523700 Education and Training	610	735	1,300	250	1,000
523900 Other Purchased Services		301			1,100
531101 Office Supplies	2,828	2,586	2,500	5,000	3,000
531400 Books and Periodicals	1,022	4,916	2,500	4,500	1,000
531700 Other Supplies	551	172	300	175	175
<b>Total Materials, Supplies &amp; Services</b>	<b>37,979</b>	<b>36,622</b>	<b>34,285</b>	<b>42,975</b>	<b>33,600</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers		718		880	750
542500 Equipment		1,099			
<b>Total Capital Outlay</b>		<b>1,816</b>		<b>880</b>	<b>750</b>
<b>Total Expenditures</b>	<b>281,872</b>	<b>298,275</b>	<b>302,075</b>	<b>273,980</b>	<b>263,880</b>

# Indigent Defense

## Department Description

To provide funding through a population-based formula to the Ogeechee Circuit Public Defender's Office pursuant to the provisions of the Georgia Indigent Defense Act of 2003 for the provision of criminal defense for indigent persons accused of violating local or state laws. Funding is provided for staffing and expenses, for other outside counsel to indigent clients where a conflict of interest may exist, and an administrative fee of 10% to the state. Though this service has been well managed at the circuit level, state funding issues continue to place pressure on local governments to contribute more to the service.

## Expenditures History



<b>Fund 100 – General</b>						
<b>Department – 28000 – Indigent Defense</b>						
<b>Materials, Supplies &amp; Services</b>		<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521202 Professional - Lawyers		292,695	266,435	294,210	298,000	300,000
<b>Total Materials, Supplies &amp; Services</b>		<b>292,695</b>	<b>266,435</b>	<b>294,210</b>	<b>298,000</b>	<b>300,000</b>
<b>Other Costs</b>		<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
571300 Indigent Defense Administration		52,906	47,898	52,000	47,100	47,100
<b>Total Other Costs</b>		<b>52,906</b>	<b>47,898</b>	<b>52,000</b>	<b>47,100</b>	<b>47,100</b>
<b>Total Expenditures</b>		<b>345,601</b>	<b>314,333</b>	<b>346,210</b>	<b>345,100</b>	<b>347,100</b>

# Public Safety Administration

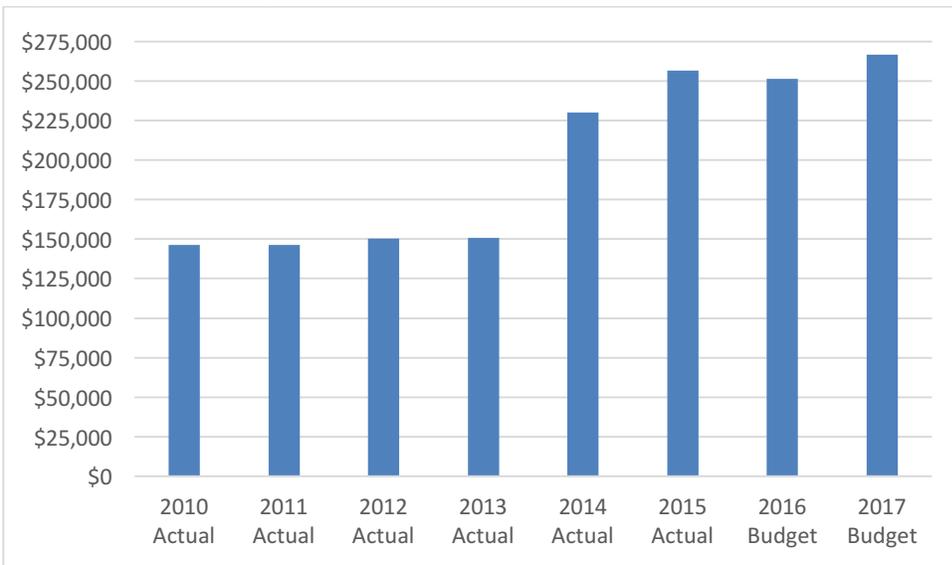
## Department Description

To lead and direct the five different departments in the area of public safety and emergency management including a regional E-911 center, EMS-Rescue, county volunteer fire services, emergency management/homeland security, and animal services; to create an environment where jobs can be performed at peak levels; to help promote partnership between citizens, elected officials and employees; to seek outside funding to leverage operations; and, to save lives and protect property.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	2	2	2	2	2
<b>Total FTE</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Expenditures History



**Fund 100 – General**  
**Department – 31000 – Public Safety Administration**

Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	171,648	175,704	172,992	175,000	182,636
512100 Health & Life Insurance	24,530	42,095	42,003	46,200	42,017
512200 Social Security	11,853	11,949	13,235	12,000	13,972
512400 Retirement Contributions	11,133	11,219	11,245	11,500	11,871
512700 Workers' Compensation	2,929	4,420	4,850	4,625	2,906
<b>Total Personnel Services</b>	<b>222,093</b>	<b>245,386</b>	<b>244,325</b>	<b>249,325</b>	<b>253,402</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522203 Office Equipment Maintenance	238	880			
522204 Vehicle Maintenance	2,028	639	520	800	800
522220 IT Support			2,225	1,800	2,750
523201 Telephone	1,038	1,721	900	2,200	1,800
523203 Postage	22	12	25	15	15
523204 Weather Service		3,456		2,100	3,500
523300 Advertising		315		360	350
523500 Travel	475	667	500	950	1,200
523601 Dues	20	245	20	100	100
523700 Education and Training		26			200
523900 Other Purchased Services		35	35	1,600	50
531101 Office Supplies	27	95	50	40	
531270 Gasoline / Diesel	3,058	2,393	2,600	2,000	2,000
531300 Food	450	118			
531600 Small Equipment	-22				
531700 Other Supplies	70	551	100	125	100
531710 Uniforms	259			50	150
<b>Total Materials, Supplies &amp; Services</b>	<b>7,662</b>	<b>11,152</b>	<b>6,975</b>	<b>12,140</b>	<b>13,015</b>
<b>Total Expenditures</b>	<b>229,755</b>	<b>256,538</b>	<b>251,300</b>	<b>261,465</b>	<b>266,417</b>

# Sheriff

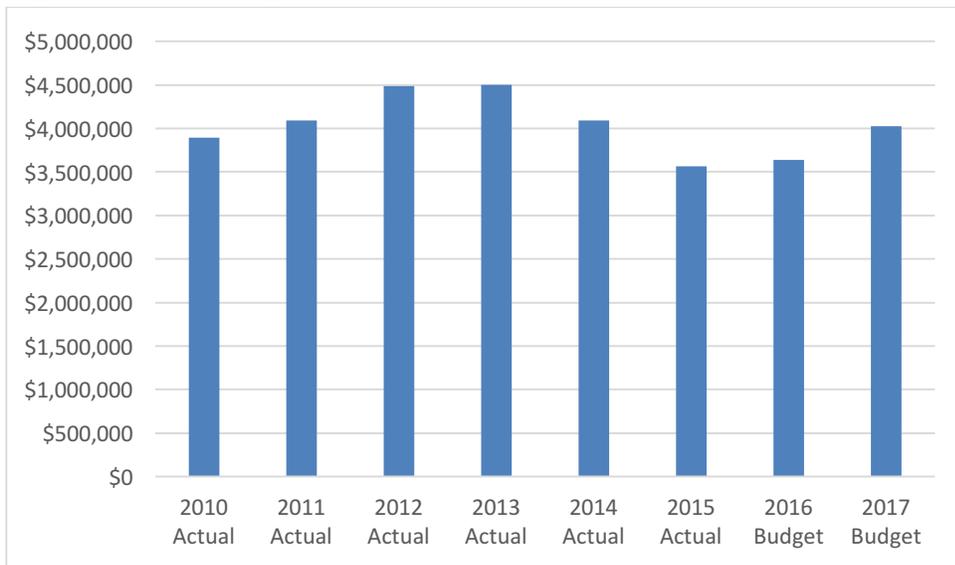
## Department Description

To protect the citizens of Bulloch County by providing professional and secure detention facilities, enforcing civil and criminal laws; providing outstanding public service with integrity and upholding the constitutionality of the Sheriff's Office; to maintain social order within prescribed ethical and constitutional limits while providing professional law enforcement services; to act in the capacity as the chief law enforcement agency for Bulloch County's citizens and guests in an effort to protect life and property; to maintain public order; provide traffic control and to promote community service.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	1	1	1	1	1
Full-time	43	38	40	40	44
<b>Total FTE</b>	<b>44</b>	<b>39</b>	<b>41</b>	<b>41</b>	<b>45</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 33010 – Sheriff</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	2,020,476	1,684,346	1,668,376	1,680,000	1,907,059
511300 Overtime	512,675	444,277	450,858	376,000	469,137
512100 Health & Life Insurance	468,126	455,346	461,380	460,000	551,746
512200 Social Security	180,894	156,851	162,122	156,000	181,779
512400 Retirement Contributions	150,245	116,754	137,751	133,000	154,453
512700 Workers' Compensation	61,862	44,826	50,207	47,000	44,979
<b>Total Personnel Services</b>	<b>3,394,277</b>	<b>2,902,399</b>	<b>2,930,694</b>	<b>2,852,000</b>	<b>3,309,153</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521200 Professional – Inmate Medical	785		1,500		
521201 Employee Physicals		95			
521208 Professional – Advertising	1,702	2,526	2,300	1,300	2,300
522203 Office Equipment Maintenance	10,081	4,680	1,500	1,900	1,500
522204 Vehicle Maintenance	97,124	45,582	90,000	105,000	90,000
522205 Building Maintenance	6,330	4,661	5,000	11,500	5,000
522206 Radio Maintenance	536	2,841	500	625	500
522207 Equipment Maintenance	39,854	47,495	38,000	25,000	38,000
522220 IT Support			25,375	23,000	31,250
522320 Rental of Equipment	7,006	4,945	7,000	5,000	7,000
522400 Pest Control	198	948	1,100	500	1,100
523201 Telephone	34,900	31,594	30,000	30,000	30,000
523203 Postage	3,482	2,914	3,000	3,000	4,000
523500 Travel	18,504	16,930	3,000	15,500	3,000
523501 Travel – Training Specific		333	10,000	600	10,000
523601 Dues	1,836	1,359	1,500	1,350	1,500
523610 Bank Service Charge		30		100	
523700 Education and Training	2,937	2,750		2,000	
523701 Training – Tuition			4,000	1,600	4,000
523702 Training – Equipment			4,000	500	4,000
523703 Training – Ammunition		8,533	8,000	10,000	8,000
523900 Other Purchased Services	2,351	1,359		1,700	
531101 Office Supplies	15,815	21,611	16,000	17,000	18,000
531109 Purchase Card		324			
531110 Police Supplies	7,004	2,647	9,000	9,000	9,000
531115 Inmate Food		5			
531120 Janitorial Supplies	841	29			
531150 Building Maintenance Material	1,076	387	1,000	400	1,000
531155 Vehicle Repair Parts	22,997	53,259	29,500	45,000	32,500
531210 Water / Sewerage	54,783	49,048	51,000	57,000	51,000
531220 Natural Gas	18,294	14,601	18,000	14,500	18,000
531230 Electricity	32,056	24,036	23,000	31,000	23,000
531270 Gasoline / Diesel	281,844	288,463	272,500	205,000	272,500
531300 Food	545			20	
531400 Books and Periodicals	339				
531600 Small Equipment	65			100	
531700 Other Supplies	6,413	5,529	6,000	5,000	6,000
531710 Uniforms	26,800	26,101	44,100	40,000	44,100
<b>Total Materials, Supplies &amp; Services</b>	<b>696,497</b>	<b>665,617</b>	<b>705,875</b>	<b>664,195</b>	<b>716,250</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542200 Vehicles		99		30	
542400 Computers				220	
542500 Equipment	486			450	
<b>Total Capital Outlay</b>	<b>486</b>	<b>99</b>		<b>700</b>	
<b>Total Expenditures</b>	<b>4,091,260</b>	<b>3,568,116</b>	<b>3,636,569</b>	<b>3,516,895</b>	<b>4,025,403</b>

## Seized Drug Funds

### Department Description

This account is used to account for funds received as part of drug seizures. Typically, this funding is used by the Sheriff's Department to purchase equipment.

Fund 100 – General Department – 33014 – Seized Drug Funds					
Capital Outlay	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
542500 Equipment	2,161	23,616		43,057	20,000
<b>Total Capital Outlay</b>	<b>2,161</b>	<b>23,616</b>		<b>43,057</b>	<b>20,000</b>
<b>Total Expenditures</b>	<b>2,161</b>	<b>23,616</b>		<b>43,057</b>	<b>20,000</b>

# Criminal Investigation

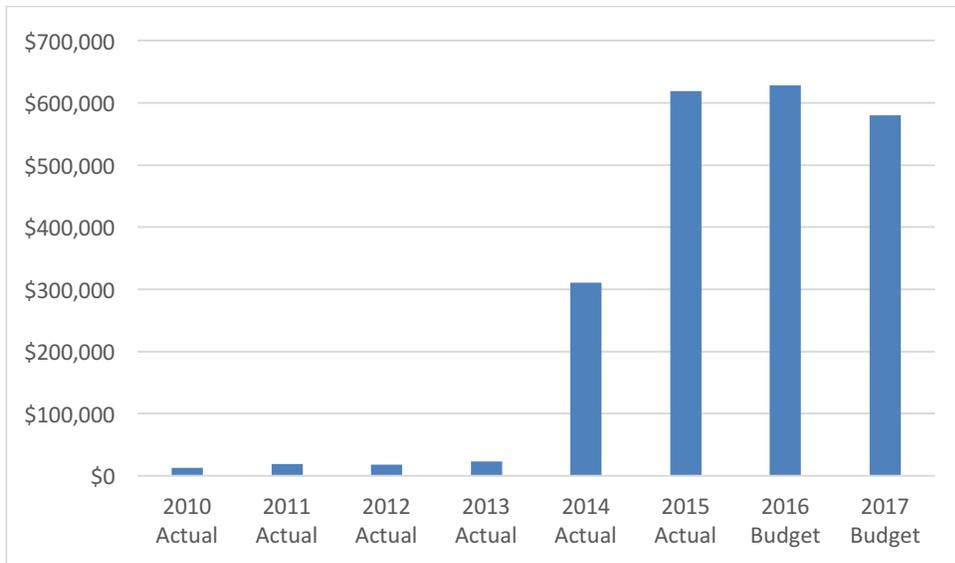
## Department Description

To provide additional resources to Sheriff's Investigators as an aid in prosecuting and apprehending offenders by detecting, investigating and preventing criminal activity, and, to recover property.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	2	7	7	7	7
<b>Total FTE</b>	<b>2</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 33210 – Criminal Investigation</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	176,842	341,697	338,512	335,000	319,948
511300 Overtime	50,743	111,495	102,011	91,000	102,011
512100 Health & Life Insurance	34,021	74,246	89,300	70,000	61,598
512200 Social Security	16,110	32,399	33,700	30,500	32,280
512400 Retirement Contributions	12,326	26,361	28,634	62,000	27,427
512700 Workers' Compensation		10,788	12,000	11,300	9,560
<b>Total Personnel Services</b>	<b>290,043</b>	<b>596,986</b>	<b>604,157</b>	<b>599,800</b>	<b>552,824</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance	190				
522204 Vehicle Maintenance	1,929	2,390	2,400	8,400	6,400
522205 Building Maintenance	67				
522207 Equipment Maintenance				500	
523201 Telephone	5,734	3,631	5,000	3,700	5,000
523203 Postage				15	
523500 Travel	528	746			
523700 Education and Training	257				
523900 Other Purchased Services	3,436	3,516	3,500	2,300	3,500
531101 Office Supplies	3,716	3,460	4,000	4,000	4,000
531110 Police Supplies	4,027	3,473	6,000	5,000	6,000
531300 Food				20	
531700 Other Supplies	635	843	800	900	800
531710 Uniforms	355	3,981	2,000	1,000	2,000
<b>Total Materials, Supplies &amp; Services</b>	<b>20,874</b>	<b>22,040</b>	<b>23,700</b>	<b>25,835</b>	<b>27,700</b>
<b>Total Expenditures</b>	<b>310,917</b>	<b>619,026</b>	<b>627,857</b>	<b>625,635</b>	<b>580,524</b>

# Crime Suppression

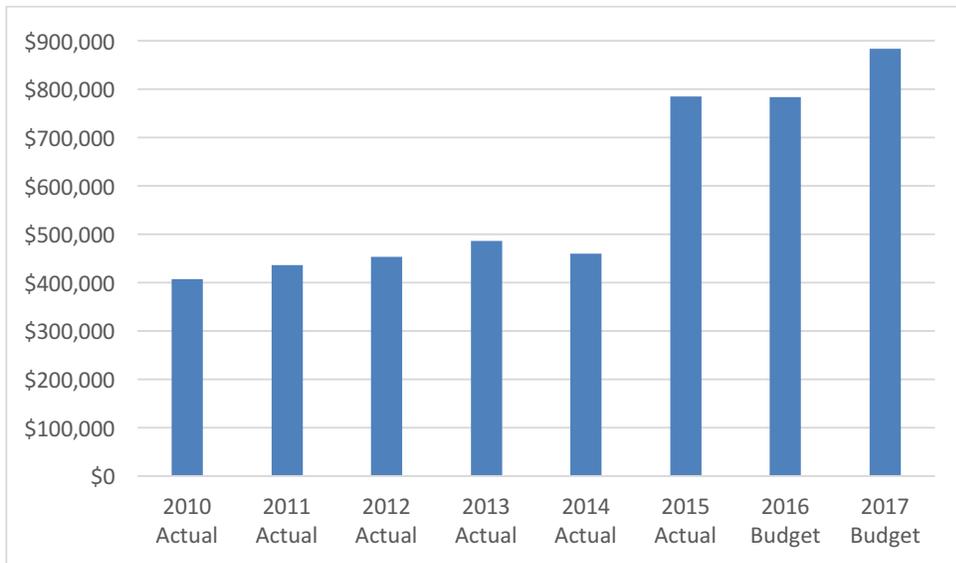
## Department Description

To provide intensive law enforcement services directed at interdiction and intervention of the trade and consumption of illegal drugs, using tactics to reduce both the supply and demand of illegal drugs in Bulloch County. A separate Drug Suppression Fund accounts for drug-related cash and asset confiscation which the Sheriff's department may use to acquire additional resources.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	4	9	9	9	9
<b>Total FTE</b>	<b>4</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 33220 – Crime Suppression</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	201,455	382,774	367,794	420,000	420,659
511300 Overtime	63,591	126,462	122,940	144,500	135,000
512100 Health & Life Insurance	64,822	112,203	120,215	137,200	141,283
512200 Social Security	18,554	31,617	37,542	40,500	42,508
512400 Retirement Contributions	16,837	28,521	31,898	38,000	36,118
512700 Workers' Compensation	6,159	11,066	12,500	11,000	13,948
<b>Total Personnel Services</b>	<b>371,418</b>	<b>692,643</b>	<b>692,889</b>	<b>791,200</b>	<b>789,516</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance	86				
522204 Vehicle Maintenance	9,368	8,961	10,000	11,250	10,000
522205 Building Maintenance	1,894	1,751	1,400		2,400
522206 Radio Maintenance	325	98	100	300	100
522400 Pest Control	433	263	400	550	400
523201 Telephone	10,921	11,710	11,150	11,650	11,150
523500 Travel	469	817			
523601 Dues	120	20		25	
523700 Education and Training	667	350			
531101 Office Supplies	4,601	3,612	4,000	4,700	5,000
531110 Police Supplies	6,684	5,320	8,500	5,500	8,500
531155 Vehicle Repair Parts				1,050	
531210 Water / Sewerage	586	646	600	550	600
531230 Electricity	4,600	5,270	4,800	4,700	4,800
531270 Gasoline / Diesel	28,349	36,547	31,000	28,000	31,000
531400 Books and Periodicals	336				
531700 Other Supplies	1,103			60	
531701 Canine Supplies			1,500	4,100	3,000
531710 Uniforms	1,739	1,666	2,000	1,200	2,000
<b>Total Materials, Supplies &amp; Services</b>	<b>72,283</b>	<b>77,032</b>	<b>75,450</b>	<b>73,635</b>	<b>78,950</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542200 Vehicles		23			
542500 Equipment	702				
<b>Total Capital Outlay</b>	<b>702</b>	<b>23</b>			
<b>Other Costs</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
573000 PE-PI Fund	16,000	15,000	15,000	15,000	15,000
<b>Total Other Costs</b>	<b>16,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Total Expenditures</b>	<b>460,403</b>	<b>784,698</b>	<b>783,339</b>	<b>879,835</b>	<b>883,466</b>

# Jail

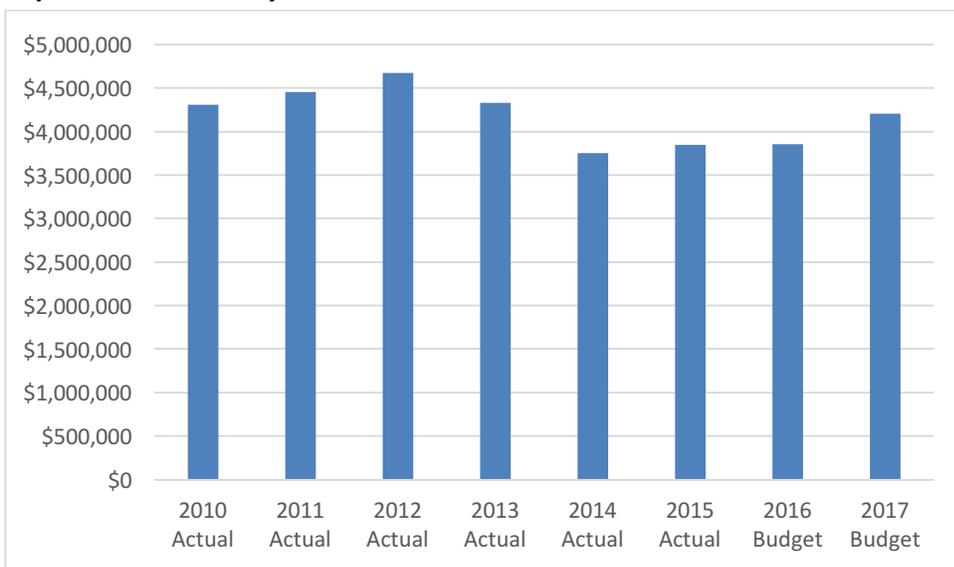
## Department Description

To provide and maintain a common county jail in which to house prisoners who have pending court hearings or are being held after sentencing. This budget division faces many challenges. The long-term challenge will be estimating future capacity at the presently expanded facility. In FY09, an expansion of the present jail facility built in 1989 increased capacity from 120 to 381 beds, with a current capacity count of 340. The housing of federal inmates daily is likely to help offset total operating costs. There are increasing cost impacts related to inmate medical care. Jail activities include the transport of prisoners, substance abusers and mental patients to and from medical care facilities. Such transport is mandated by the criminal justice system, as is the cost of inmate medical care. While Bulloch County insures itself from catastrophic risk and provides lower level nursing care, medical and dental care for inmates having higher level conditions remain the financial responsibility of the county. The Jail works diligently to minimize medical costs by ensuring that eligible prisoners utilize Medicaid or other insurance benefits. However, most of the inmate population does not have any insurance benefits. Finally, there is the issue of housing state prisoners. The State of Georgia, by mandate is supposed to provide reimbursements for state inmates housed in county jails. This rate typically provides less than the total cost. In FY15, a number of personnel were moved into other departments to accurately reflect where the cost was incurred.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	65	53	53	53	53
<b>Total FTE</b>	<b>65</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 33260 – Jail</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	1,693,012	1,673,617	1,608,000	1,605,000	1,681,953
511101 Salary – Part-time		92	8,944	13,700	8,944
511300 Overtime	250,362	254,329	240,530	275,000	255,000
512100 Health & Life Insurance	379,346	350,802	393,655	375,000	430,531
512200 Social Security	139,091	140,203	142,100	145,000	148,861
512400 Retirement Contributions	102,672	90,797	120,155	101,000	126,483
512600 Unemployment Insurance		1,320		2,000	
512700 Workers' Compensation	53,830	39,415	46,500	41,500	43,870
<b>Total Personnel Services</b>	<b>2,618,313</b>	<b>2,550,575</b>	<b>2,559,884</b>	<b>2,558,200</b>	<b>2,695,642</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521200 Professional – Inmate Medical	370,443	471,871	400,000	480,000	400,000
521201 Employee Physicals		-434	1,000		1,000
522203 Office Equipment Maintenance	1,220	1,116		60	
522204 Vehicle Maintenance	785	986	1,000	1,050	1,000
522205 Building Maintenance	38,894	44,318	40,000	50,000	40,000
522207 Equipment Maintenance	1,528	1,354	1,400	1,900	1,400
522320 Rental of Equipment	13,049	5,282	10,000	2,000	10,000
522400 Pest Control	198	33	200	150	200
523201 Telephone	2,558	3,708	8,000	2,000	3,000
523500 Travel		-48			
523700 Education and Training		-125			
523900 Other Purchased Services	885	1,059		1,000	
531101 Office Supplies	6,922	7,055	8,000	8,500	8,000
531110 Police Supplies	2,808	2,011	3,000	6,200	5,000
531115 Inmate Food	413,487	506,109	505,000	700,000	720,000
531116 Bedding and Clothing	948		10,000	20,000	15,000
531117 Laundry	5,703	9,049	11,000	6,000	11,000
531120 Janitorial Supplies	2,337	1,553	50,000	35,000	50,000
531150 Building Maintenance Material	10,392	7,282	10,000	11,000	10,000
531155 Vehicle Repair Parts	156	38		20	
531210 Water / Sewerage	105,561	93,520	100,000	107,000	100,000
531220 Natural Gas	36,620	29,202	36,000	32,000	36,000
531230 Electricity	105,325	91,650	87,000	96,000	87,000
531700 Other Supplies	3,094	1,317	1,500	1,700	1,500
531710 Uniforms	11,101	16,049	15,000	15,000	15,000
<b>Total Materials, Supplies &amp; Services</b>	<b>1,134,012</b>	<b>1,293,955</b>	<b>1,298,100</b>	<b>1,577,030</b>	<b>1,515,100</b>
<b>Total Expenditures</b>	<b>3,752,325</b>	<b>3,844,530</b>	<b>3,857,984</b>	<b>4,135,230</b>	<b>4,210,742</b>

# Court Services

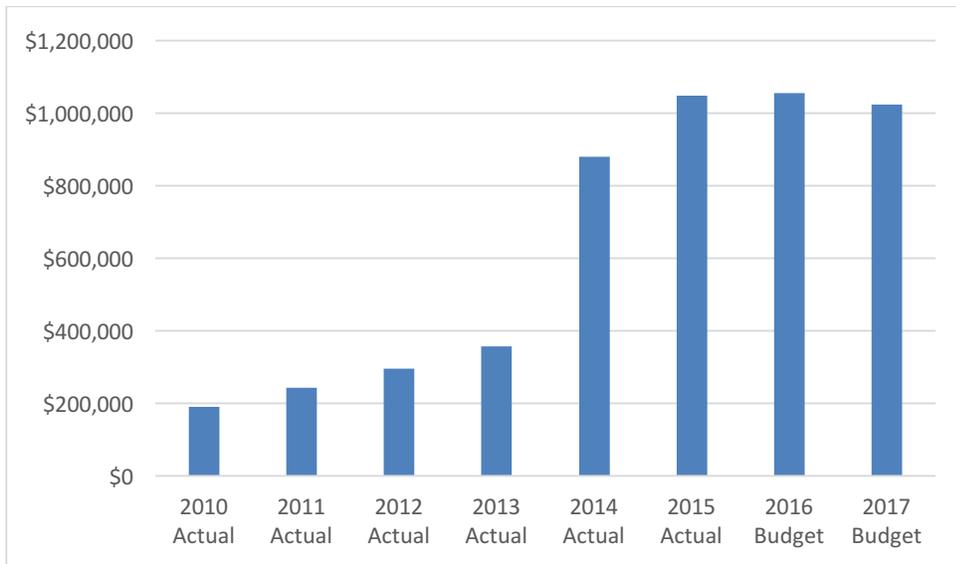
## Department Description

To protect the users of Bulloch County Court facilities including court officials, county personnel persons doing business with the county judiciary and citizens. The Sheriff, in consultation with the County Judiciary, is responsible for Court Security by law. Currently, this provides a system of adequate coverage for the Bulloch County Courthouse, Judicial Annex and Magistrate Court Buildings.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	6	13	13	13	13
Part-time	1.9	2.3	2.9	2.9	2.9
<b>Total FTE</b>	<b>7.9</b>	<b>15.3</b>	<b>15.9</b>	<b>15.9</b>	<b>15.9</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 33600 – Court Services</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	551,621	619,505	537,686	550,000	516,528
511101 Salary – Part-time		1,798	73,678	71,000	63,018
511300 Overtime	97,413	147,380	136,320	145,000	136,320
512100 Health & Life Insurance	130,318	160,472	180,650	177,150	186,555
512200 Social Security	46,421	55,471	57,200	55,900	54,764
512400 Retirement Contributions	37,498	38,692	43,810	48,100	42,435
512700 Workers' Compensation	6,407	16,844	18,000	16,000	16,669
<b>Total Personnel Services</b>	<b>869,678</b>	<b>1,040,161</b>	<b>1,047,344</b>	<b>1,063,150</b>	<b>1,016,288</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522205 Building Maintenance	2,464	1,096	1,000	1,000	1,000
522220 IT Support				25	
523201 Telephone	4,021	5,067	4,600	4,600	4,600
523500 Travel	339				
531101 Office Supplies	59				
531710 Uniforms	3,248	2,328	3,000	2,700	3,000
<b>Total Materials, Supplies &amp; Services</b>	<b>10,131</b>	<b>8,491</b>	<b>8,600</b>	<b>8,325</b>	<b>8,600</b>
<b>Total Expenditures</b>	<b>879,809</b>	<b>1,048,652</b>	<b>1,055,944</b>	<b>1,071,475</b>	<b>1,024,888</b>

# Correctional Institute

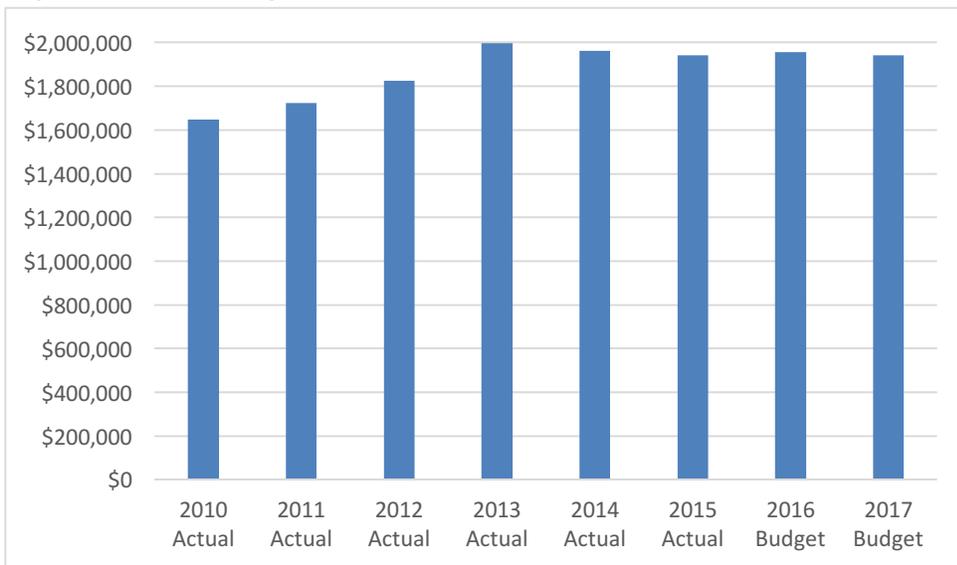
## Department Description

To provide safe and secure prisoner housing, primarily for state inmates under contract with the Georgia Department of Corrections, and for a limited number of county inmates; to provide an inmate labor force working daily for county departments including public works, solid waste, recreation and facilities management, and for other agencies upon request. Since 1946, this facility has been used as a work camp primarily for state prisoners (160 of the 170 prisoners housed are state prisoners). Additional costs for these inmates are allocated through other budget divisions where correctional officers supervise their work. Therefore, this budget division principally reflects the costs for basic housing, in-house supervision and facility care. However, the camp does place additional focus on anti-recidivist behavior. According to an internal inmate labor study, the labor provided returns approximately 3.0 million dollars of net value to the county citizens, which is equivalent to 1.8 mill of tax levy. The State of Georgia, by mandate provides reimbursements of 20 per day for state inmates housed in county jails. This rate provides less than two-thirds of the total cost. Further, the state does not provide timely reimbursement, thus shifting the financial responsibilities to counties.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	24	24	24	24	24
Part-time	1.4	0.8	1.3	1.3	1.3
<b>Total FTE</b>	<b>25.4</b>	<b>24.8</b>	<b>25.3</b>	<b>25.3</b>	<b>25.3</b>

## Expenditures History



**Fund 100 – General**

**Department – 34200 – Correctional Institute**

Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	847,651	813,985	826,310	775,000	839,312
511101 Salary – Part-time		921	122,070	45,000	45,000
511300 Overtime	114,045	130,094	100,000	130,000	124,000
512100 Health & Life Insurance	151,755	170,241	176,470	174,000	187,247
512200 Social Security	70,958	68,856	80,201	72,000	77,136
512400 Retirement Contributions	43,291	44,804	60,210	50,000	65,540
512600 Unemployment Insurance	2,970				
512700 Workers' Compensation	28,197	21,438	24,500	22,500	22,276
<b>Total Personnel Services</b>	<b>1,258,868</b>	<b>1,250,339</b>	<b>1,389,761</b>	<b>1,268,500</b>	<b>1,360,511</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521200 Professional – Inmate Medical	46,887	70,391	60,000	85,000	82,000
521201 Employee Physicals	9,563	1,962	3,000	3,000	4,500
521304 Technical – Film Process	848	675	1,000	800	800
522203 Office Equipment Maintenance	236	15	250	1,500	1,500
522204 Vehicle Maintenance	807	-88	1,000	500	1,000
522205 Building Maintenance	5,515	8,721	6,500	8,000	8,500
522206 Radio Maintenance	226	894	300		500
522207 Equipment Maintenance	1,481	3,413	1,550	1,250	1,500
522220 IT Support			3,625	3,250	4,475
522320 Rental of Equipment	3,538	4,010	3,400	3,000	3,500
522400 Pest Control	578	347	500	500	500
523201 Telephone	10,982	10,520	9,000	9,800	10,000
523203 Postage	353	182	350	150	300
523300 Advertising	369	289	100	350	400
523400 Printing and Binding	241		100		
523500 Travel	1,367	1,241	1,000	1,200	1,500
523601 Dues	40	115	40	100	300
523700 Education and Training	586	713	500	200	800
523852 Casual Labor		16,502	500	1,200	1,000
523900 Other Purchased Services	595	1,905			
531101 Office Supplies	5,649	8,893	6,000	8,400	7,000
531115 Inmate Food	239,894	238,805	246,000	265,000	260,000
531116 Bedding and Clothing	33,872	31,789	30,000	32,500	32,000
531117 Laundry	11,155	4,527	8,000	4,500	8,000
531120 Janitorial Supplies	12,697	13,310	11,500	15,000	14,200
531150 Building Maintenance Materials	7,592	5,582	6,000	8,500	8,000
531155 Vehicle Repair Parts	3,269	3,377	3,000	3,800	3,500
531156 Heavy Equipment Repair Parts	3,935	3,657	1,000	500	1,000
531210 Water / Sewerage	35,272	28,620	28,000	32,000	31,000
531220 Natural Gas	16,143	16,473	16,000	16,000	16,000
531230 Electricity	49,738	48,126	50,000	49,000	49,000
531270 Gasoline / Diesel	38,633	5,973	15,000	10,000	10,000
531600 Small Equipment	-5	1,247	500	1,000	1,000
531700 Other Supplies	4,110	3,619	3,500	3,500	3,500
531710 Uniforms	3,561	846	4,000	4,000	4,000
<b>Total Materials, Supplies &amp; Services</b>	<b>549,726</b>	<b>536,650</b>	<b>521,215</b>	<b>573,500</b>	<b>571,275</b>
Capital Outlay	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
542300 Furniture and Fixtures		195			
542400 Computers		861			800
542500 Equipment		149		50	500
<b>Total Capital Outlay</b>		<b>1,205</b>		<b>50</b>	<b>1,300</b>

Interfund Transaction	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
551100 Transfer Other Fund	152,962	153,322	45,000	84,509	8,139
<b>Total Interfund Transaction</b>	<b>152,962</b>	<b>153,322</b>	<b>45,000</b>	<b>84,509</b>	<b>8,139</b>
<b>Total Expenditures</b>	<b>1,961,556</b>	<b>1,941,517</b>	<b>1,955,976</b>	<b>1,926,559</b>	<b>1,941,225</b>

# Adult Probation

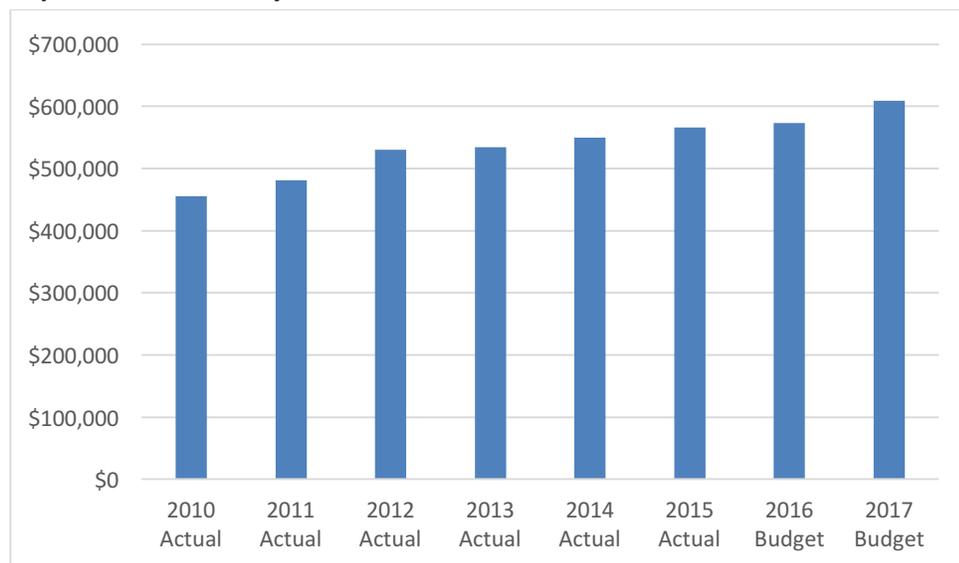
## Department Description

To serve the State and Superior Courts of Bulloch County by enforcing probation sentencing conditions for misdemeanor offenders, and collecting court-ordered fines, fees and restitution; to collaborate with other criminal justice agencies in protecting the public with sentence enforcement and probation conditions; provide surveillance on probationers to protect the community, deter further criminal activity, and assure victim restitution; to assist in the rehabilitation of criminal offenders through individual assessments, counseling and professional guidance, and to provide additional law enforcement capability. The courts utilize probation to relieve overcrowding in jails. This shifts the burden from incarceration to supervision, which in effect provides an alternative by reducing potential daily costs from 45 per day per inmate in jail to 1 per day, per supervised probationer. Caseloads per probation officer are increasing. Two hundred cases per officer is the standard, while this office's rate is now over 300. It is believed that reducing the per officer caseload has a correlation to fee and fine collection generated by the office. The higher the caseload, the less time the officer has to follow up when needed (caseload reviews, warrant issues, sending letters, making calls to probationers, etc.).

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	11	11	11	11	11
<b>Total FTE</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 34500 – Adult Probation</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	377,968	388,008	383,463	383,000	404,808
511300 Overtime	6,917	5,441	6,000	4,750	6,000
512100 Health & Life Insurance	68,178	82,175	84,480	84,000	91,304
512200 Social Security	27,339	27,612	29,795	29,700	31,427
512400 Retirement Contributions	24,373	25,228	25,315	25,900	26,703
512700 Workers' Compensation	9,474	8,787	9,200	9,200	8,908
<b>Total Personnel Services</b>	<b>514,247</b>	<b>537,251</b>	<b>538,253</b>	<b>536,550</b>	<b>569,150</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521208 Professional - Advertising				2	
522203 Office Equipment Maintenance	4,194	1,876	2,550	1,500	2,550
522204 Vehicle Maintenance	4,745	1,316	1,000	2,600	1,500
522220 IT Support			2,425	2,300	3,000
522320 Rental of Equipment	2,181	3,066	2,800	3,400	2,800
523201 Telephone	9,217	9,468	8,500	10,000	9,800
523203 Postage	1,062	964	1,000	1,000	1,500
523500 Travel	3,576	1,793	4,000	3,000	4,000
523502 Mileage Reimbursement				600	600
523601 Dues			200	150	450
523700 Education and Training	1,537	1,612	2,500	1,700	3,000
523900 Other Purchased Service	70	649	200	450	450
531101 Office Supplies	5,130	4,906	5,000	5,000	6,000
531110 Police Supplies	1,561	948	1,300	1,000	1,300
531270 Gasoline / Diesel	1,699	1,355	2,000	900	2,000
531400 Books and Periodicals	545	228	600	650	700
531600 Small Equipment	16	150	150	425	150
531700 Other Supplies	254	50	300		
<b>Total Materials, Supplies &amp; Services</b>	<b>35,788</b>	<b>28,381</b>	<b>34,525</b>	<b>34,677</b>	<b>39,800</b>
<b>Capital Outlays</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542300 Furniture and Fixtures				250	200
542400 Computers				120	
<b>Total Capital Outlays</b>				<b>370</b>	<b>200</b>
<b>Total Expenditures</b>	<b>550,036</b>	<b>565,632</b>	<b>572,778</b>	<b>571,597</b>	<b>609,150</b>

# Emergency Medical Service (EMS)

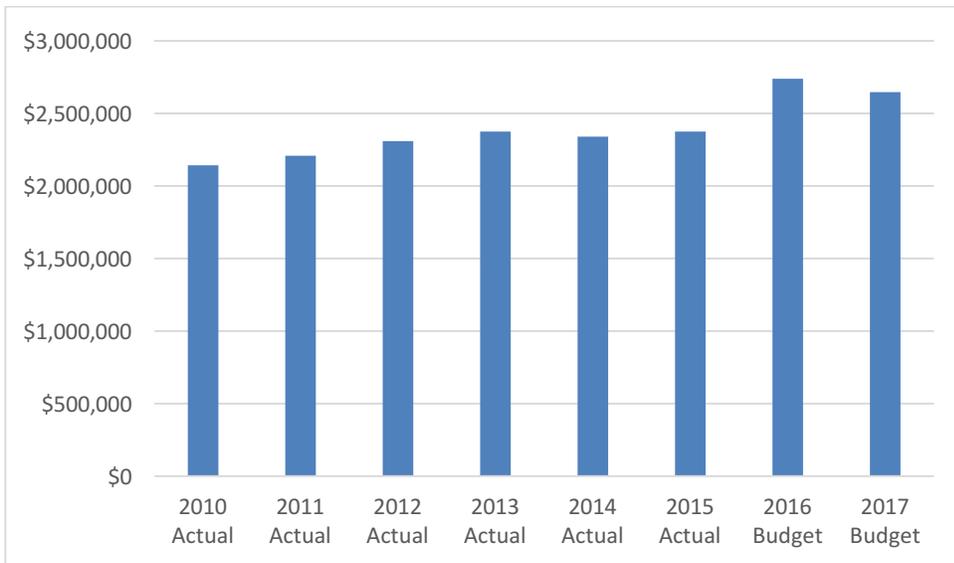
## Department Description

To provide on a countywide basis advanced life support response from dispatch to arrival in 10 minutes or less providing pre-hospital treatment; to provide both emergency and non-emergency patient transport to medical facilities both locally and out-of-town; to maintain medical and billing records; to provide on-site presence at heavily attended community events and assemblies; to provide critical support and mutual-aid for seven counties, fire services and law enforcement; and to provide educational and training opportunities at health fairs, career days and similar activities. Revenue collection is an on-going issue. Offsetting reductions for Medicaid is a continuing trend. The county will only be reimbursed for managed care rates and not actual full cost. The collection rate is favorable to other counties. However, it is unlikely that full cost recovery will ever be possible.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	21	21	25	25	25
Part-time	5.5	5.6	6.2	6.2	6.2
<b>Total FTE</b>	<b>26.5</b>	<b>26.6</b>	<b>31.2</b>	<b>31.2</b>	<b>31.2</b>

## Expenditures History



**Fund 100 – General**  
**Department – 36000 – EMS**

Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	1,180,045	1,140,362	940,134	940,000	1,061,631
511101 Salary – Part-time		4,670	478,068	162,000	160,000
511300 Overtime	306,440	351,443	337,000	367,000	337,000
512100 Health & Life Insurance	254,633	280,678	333,950	340,000	419,475
512200 Social Security	104,514	106,222	134,273	113,000	116,980
512400 Retirement Contributions	77,802	68,591	83,014	75,000	88,995
512700 Workers' Compensation	32,155	38,441	42,718	40,000	42,620
<b>Total Personnel Services</b>	<b>1,955,589</b>	<b>1,990,407</b>	<b>2,349,157</b>	<b>2,037,000</b>	<b>2,226,701</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521201 Employee Physicals	1,176	600	1,800	500	750
521208 Professional - Advertising		135	400	50	400
521220 Professional - Other		3,045	3,000	4,500	3,050
522110 Medical Waste Disposal	1,150	2,285	2,000	2,700	2,500
522203 Office Equipment Maintenance	3,656	1,615	4,000	100	2,000
522204 Vehicle Maintenance	83,371	66,189	82,500	86,000	86,000
522205 Building Maintenance	3,103	3,974	3,000	4,500	4,000
522206 Radio Maintenance	7,406	1,631	1,650	3,500	4,500
522207 Equipment Maintenance	175	196	150	2,200	2,900
522209 Maintenance – Medical Equipment	3,510	2,360	3,300		2,500
522211 Software Maintenance	4,800	4,800	4,800	4,800	4,800
522220 IT Support			3,225	3,225	4,000
522320 Rental of Equipment	5,951	6,542	5,850	5,700	7,000
522400 Pest Control	1,112	330	400	350	350
523201 Telephone	18,172	15,513	15,800	15,000	15,000
523203 Postage	9,386	11,827	9,500	9,500	9,000
523204 Pagers		1,330	1,100	2,500	
523300 Advertising	114				
523400 Printing and Binding	2,024	938	1,000	950	950
523500 Travel	1,059	2,732	1,250	1,000	1,500
523501 Transport	224	672	500	250	250
523601 Dues	95	70	1,200	750	750
523610 Bank Service Charge	1,332	1,964	1,700	1,850	1,850
523700 Education and Training	4,747	10,141	5,500	8,100	8,000
523800 Licenses	13,700	15,100	15,500	15,100	15,100
523900 Other Purchased Services	210	350	200	1,300	1,000
523905 Claims Processing	700	3,218	3,000	2,000	2,500
531101 Office Supplies	6,831	7,399	7,000	10,000	9,000
531111 Medical Supplies	64,137	61,761	60,000	93,000	98,000
531112 Drugs		23,296	20,000	18,000	18,000
531120 Janitorial Supplies	6,618	7,587	6,500	6,500	6,500
531150 Building Maintenance Material	1,937	3,186	2,000	2,400	2,400
531155 Vehicle Repair Parts	10,984	7,651	9,900	17,000	13,000
531210 Water / Sewerage	2,854	2,492	3,300	2,750	2,750
531220 Natural Gas	1,665	1,402	2,000	1,200	1,400
531230 Electricity	13,640	15,241	14,000	14,000	14,000
531270 Gasoline / Diesel	91,147	78,902	78,000	50,000	65,000
531400 Books and Periodicals	634		400		400
531600 Small Equipment	675	1,444	2,000		750
531700 Other Supplies	4,490	1,851	2,500	200	1,000
531710 Uniforms	6,223	9,301	9,000	7,000	7,500
<b>Total Materials, Supplies &amp; Services</b>	<b>379,005</b>	<b>379,068</b>	<b>388,925</b>	<b>398,475</b>	<b>420,350</b>
Capital Outlay	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved

542300 Furniture and Fixtures	450	360			
542400 Computers	3,232	1,828		2,400	
542401 Software		162		425	425
542500 Equipment	844	1,236			
<b>Total Capital Outlay</b>	<b>4,525</b>	<b>3,586</b>		<b>2,825</b>	<b>425</b>
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571000 Intergovernmental Fees					150
<b>Total Other Costs</b>					<b>150</b>
<b>Total Expenditures</b>	<b>2,339,119</b>	<b>2,373,061</b>	<b>2,738,082</b>	<b>2,438,300</b>	<b>2,647,626</b>

# Coroner

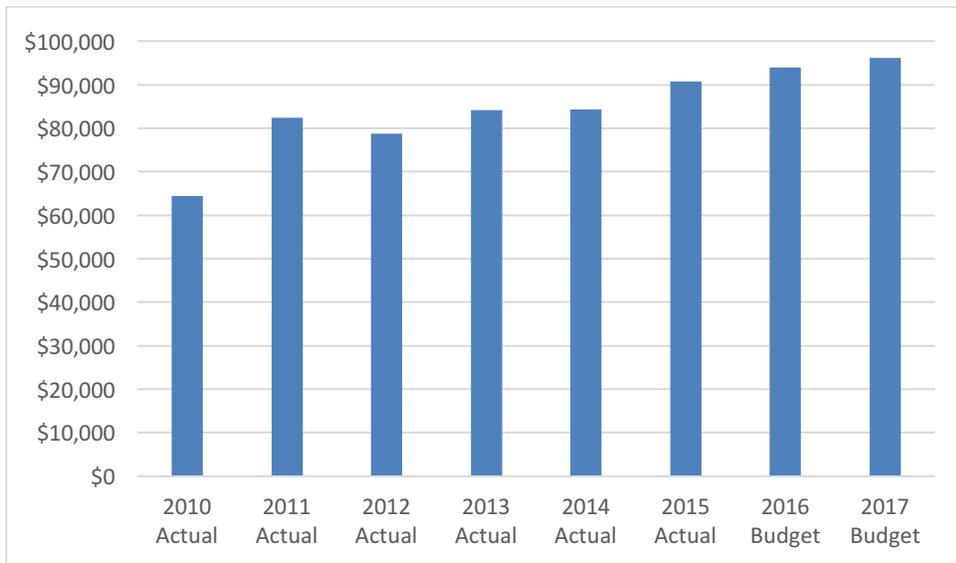
## Department Description

To aid in the investigation, determination and certification of cause and manner of deaths under Coroner's jurisdiction (homicide, suicide, trauma, unexpected death, death in police custody, unattended death, etc.) occurring in Bulloch County; respond to on-scene investigations for all homicides, most suicides, suspicious deaths and some accidental deaths. Provide general and on-scene investigations of all homicides, suicides and suspicious deaths, and provide autopsies as necessary. Consult with law enforcement, legal and other interested parties, and expert testimony in court procedures.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Elected	1	1	1	1	1
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 37000 – Coroner</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	31,325	29,690	30,500	27,000	30,500
512100 Health & Life Insurance	15,688	20,895	19,400	23,200	21,008
512200 Social Security	1,882	1,761	2,335	2,100	2,333
512700 Workers' Compensation	801	(42)	900		423
<b>Total Personnel Services</b>	<b>49,696</b>	<b>52,305</b>	<b>53,135</b>	<b>52,300</b>	<b>54,264</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance		10	100	250	100
522204 Vehicle Maintenance			250	2,200	250
522205 Building Maintenance	159				
522206 Radio Maintenance	39		200	350	200
522207 Equipment Maintenance				1,250	
522220 IT Support			200	200	250
523201 Telephone	2,881	1,643	1,600	1,600	1,600
523203 Postage	2	98	25	25	25
523500 Travel	11,302	9,369	12,000	12,000	12,000
523601 Dues	75	225	300	350	300
523700 Education and Training	1,320	1,081	1,300	1,800	1,800
523851 Labor – Coroner Calls	6,530	14,850	12,000	6,500	6,500
523900 Transport Services	10,420	8,555	9,000	14,500	15,000
531101 Office Supplies	599	659	300	275	300
531111 Medical Supplies		398	1,300	715	1,300
531155 Vehicle Repair Parts			500		500
531270 Gasoline / Diesel	119		1,000		1,000
531600 Small Equipment		324			
531700 Other Supplies	336		100	25	100
531710 Uniforms	772	1,175	700	1,405	700
<b>Total Materials, Supplies &amp; Services</b>	<b>34,553</b>	<b>38,388</b>	<b>40,875</b>	<b>43,445</b>	<b>41,925</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542500 Equipment				400	
<b>Total Capital Outlay</b>				<b>400</b>	
<b>Total Expenditures</b>	<b>84,249</b>	<b>90,693</b>	<b>94,010</b>	<b>96,145</b>	<b>96,189</b>

# Animal Control

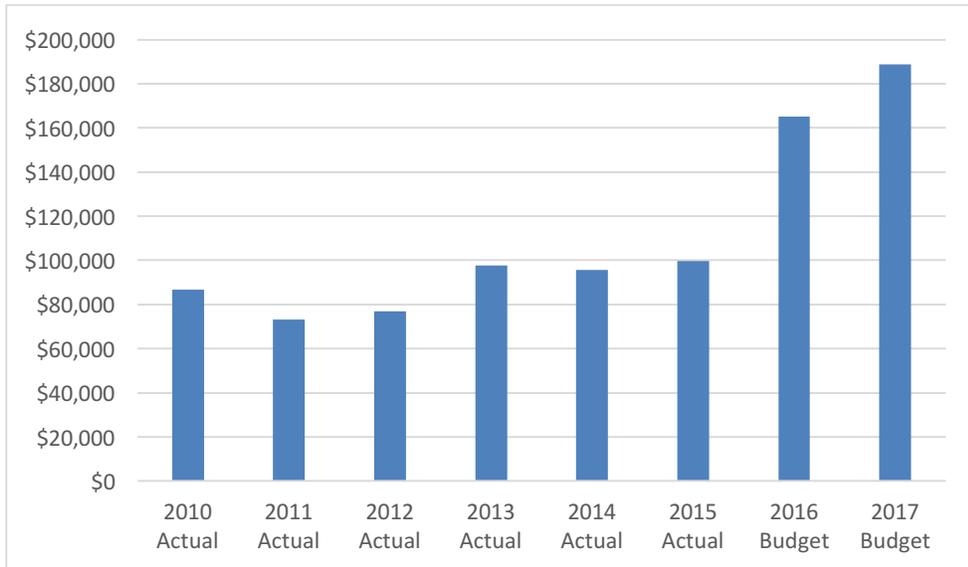
## Department Description

To provide countywide animal control service in a cost-effective and professional manner by active enforcement of state and local laws and ordinances, humane sheltering, handling and disposal of unwanted animals and the promotion of responsible pet ownership. The advent of this service several years ago has provided an effective means for managing the nuisances associated for stray and unwanted animal populations, while at the same time, providing a public safety and public health element caused by dangerous animals. The growth of Bulloch County's population has increased the need and demand for animal control services, where they previously had not existed. This has created a higher level of service demanded by the residents. Prior to FY16, two Humane Enforcement officers were accounted for Animal Shelter. They were moved into the Animal Control Department beginning in FY16.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	3	3	3
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 39100 – Animal Control</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	36,080	36,489	82,963	85,000	87,346
511300 Overtime	7,201	10,170	9,188	18,000	10,000
512100 Health & Life Insurance	20,131	23,768	34,665	33,250	47,064
512200 Social Security	2,794	3,897	7,050	5,300	7,447
512400 Retirement Contributions	2,862	2,924	5,990	3,500	6,327
512700 Workers' Compensation	297	380	325	400	799
<b>Total Personnel Services</b>	<b>69,365</b>	<b>77,629</b>	<b>140,181</b>	<b>145,450</b>	<b>158,983</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521208 Professional - Advertising				2	
522204 Vehicle Maintenance	2,325	334	2,500	2,500	2,500
522205 Building Maintenance	6	107			
522220 IT Support			600	500	750
523201 Telephone	1,507	1,920	2,000	2,000	2,000
523500 Travel	263	216	265		2,600
523610 Bank Service Charge	931	71			
523900 Other Purchased Services		155	100	120	100
531101 Office Supplies	371	190	300	550	550
531155 Vehicle Repair Parts	262	1,167	1,000	3,500	3,500
531270 Gasoline / Diesel	19,387	16,365	17,000	14,000	15,000
531700 Other Supplies	541	238	500		250
531710 Uniforms	634	1,377	700	500	650
<b>Total Materials, Supplies &amp; Services</b>	<b>26,227</b>	<b>22,139</b>	<b>24,965</b>	<b>23,672</b>	<b>27,900</b>
<b>Capital Outlays</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542500 Equipment					2,000
<b>Total Capital Outlays</b>					<b>2,000</b>
<b>Total Expenditures</b>	<b>95,592</b>	<b>99,768</b>	<b>165,146</b>	<b>169,122</b>	<b>188,883</b>

# Animal Shelter

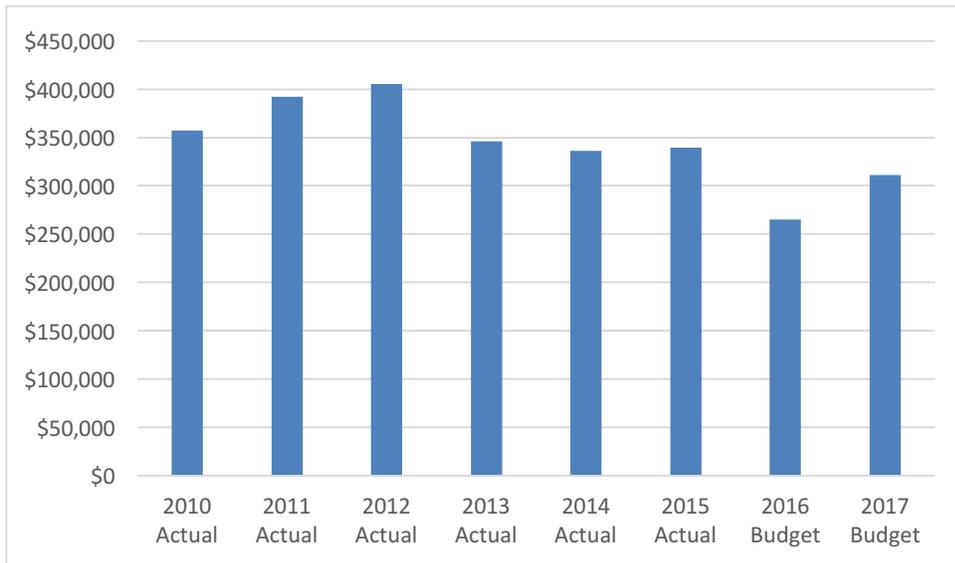
## Department Description

To provide a comprehensive and compassionate temporary care shelter for stray or unwanted animals; to provide safety and education on proper care of animals adopted at the shelter by individuals. The advent of this service several years ago has provided an effective means for managing the nuisances associated for stray and unwanted animal populations, while at the same time providing a public safety and public health element caused by dangerous and unwanted animals. The growth of Bulloch County's population has increased the need and demand for animal shelter services, where they previously had not existed. This has created a higher level of service demanded by the residents. The Shelter is open to the public from 12:00pm or 12:30 PM to 5:00 PM Monday through Friday.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	5	5	3	3	3
<b>Total FTE</b>	<b>5</b>	<b>5</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 39110 – Animal Shelter</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	116,329	112,333	71,681	67,000	77,591
511101 Salary – Part-time		436		1,800	9,684
511300 Overtime	13,566	16,425	15,000	4,200	15,000
512100 Health & Life Insurance	29,544	23,010	7,000	22,500	19,399
512200 Social Security	9,251	9,307	6,632	6,700	8,360
512400 Retirement Contributions	5,222	11,966	5,635	5,000	6,473
512700 Workers' Compensation	1,239	2,364	1,000	2,200	796
<b>Total Personnel Services</b>	<b>175,150</b>	<b>175,841</b>	<b>106,948</b>	<b>109,400</b>	<b>137,303</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521203 Professional – Veterinary	28,870	32,072	30,000	47,000	47,000
522203 Office Equipment Maintenance	555	1,333	500	550	500
522204 Vehicle Maintenance	420	40	200	1,500	1,500
522205 Building Maintenance	3,902	4,931	4,000	2,500	2,500
522207 Equipment Maintenance				500	1,400
522220 IT Support			1,225	1,350	1,525
522400 Pest Control	944	83	900	900	900
523201 Telephone	7,398	8,548	7,400	7,200	7,400
523203 Postage	232	182	150	10	100
523500 Travel	247			100	100
523610 Bank Service Charge	931	1,294	1,500	950	950
523800 Licenses	400	995	1,000	900	1,000
523900 Other Purchased Services	105	185		175	100
531101 Office Supplies	2,566	2,716	2,500	3,500	3,500
531120 Janitorial Supplies	6,688	7,665	6,500	11,000	11,250
531140 Animal Care Supplies	6,583	5,521	6,500	6,000	6,000
531141 Animal Medications	72,005	67,859	68,000	64,000	63,000
531150 Building Maintenance Material	1,166	2,808	1,000	4,000	
531210 Water / Sewerage	5,687	5,379	5,600	5,000	5,000
531220 Natural Gas	963	1,264	1,250	800	1,200
531230 Electricity	20,054	19,426	18,100	18,000	18,000
531700 Other Supplies	544	43	400	300	300
531710 Uniforms		683	750	500	500
<b>Total Materials, Supplies &amp; Services</b>	<b>160,258</b>	<b>163,027</b>	<b>157,475</b>	<b>176,735</b>	<b>173,725</b>
<b>Other Costs</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
571400 City of Statesboro	472	401	460	400	400
<b>Total Other Costs</b>	<b>472</b>	<b>401</b>	<b>460</b>	<b>400</b>	<b>400</b>
<b>Total Expenditures</b>	<b>335,881</b>	<b>339,269</b>	<b>264,883</b>	<b>286,535</b>	<b>311,428</b>

# Roads

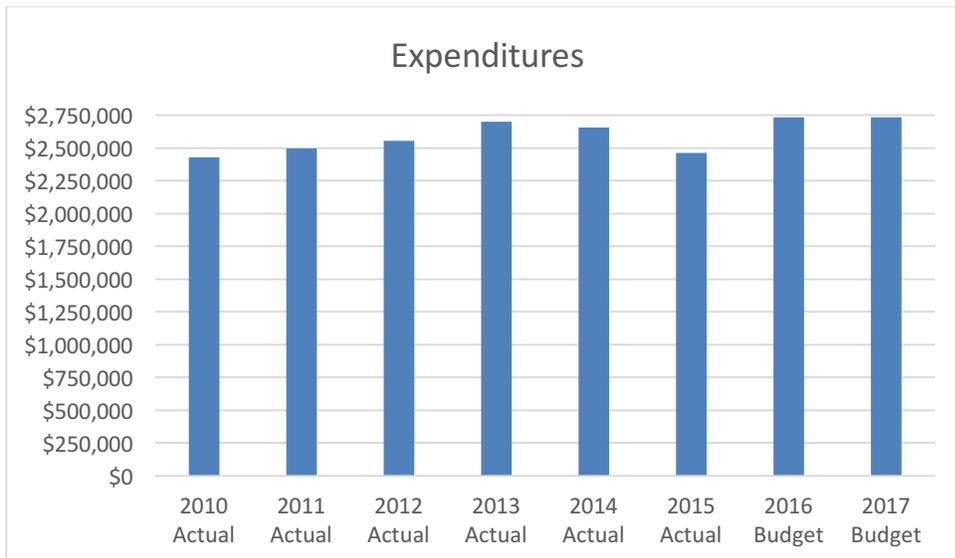
## Department Description

To maintain all County owned roadway infrastructure and to provide the traveling public with safe, reliable and aesthetically pleasing public ways; to construct new roads and performs general civil work on special construction projects as well as reviews and inspects the development plans of private developers. Population increases have vastly impacted the maintenance responsibilities for the county road system (new subdivisions, wear on existing roads, expansion of school bus routes and mail delivery, and increased traffic flow on low volume design roads). This has increased costs, and created the demand for new paved roads, bridges and major improvements to certain road segments and intersections. Bulloch County has the most dirt roads in the State of Georgia to care for. The use of inmate labor has minimized these costs, yet, the increased traffic and periods of inclement weather escalate the maintenance effort. The department is also charged with right-of-way management which requires a focus on engineering and regulatory functions. Increases in new development will require that a greater focus be placed on shifting the costs of these functions to the private entities that spur development rather than the general taxpayer. Examples may include requirements on new development sites for storm water management, driveway access and road segment and safety improvements. The Special Purpose Local Option Sales Tax has provided a major funding source for many of these needs. A portion of the department's funding is reimbursed through SPLOST as a result of the capital outlay effort.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	30	30	30	30	30
<b>Total FTE</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>

## Expenditures History



**Fund 100 – General**  
**Department – 42010 – Roads**

Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	958,965	955,305	977,806	860,000	965,837
511101 Salary – Part-time		5,048	90,480	80,000	90,480
511300 Overtime	74,412	70,824	74,700	100,000	74,700
512100 Health & Life Insurance	256,968	259,924	293,237	280,000	327,642
512200 Social Security	72,456	72,883	87,440	80,000	93,444
512400 Retirement Contributions	56,427	46,517	63,213	60,000	67,635
512600 Unemployment Insurance	636				
512700 Workers' Compensation	66,124	65,382	60,820	63,000	60,107
<b>Total Personnel Services</b>	<b>1,485,989</b>	<b>1,475,883</b>	<b>1,647,696</b>	<b>1,523,000</b>	<b>1,679,845</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521201 Employee Physical	90		150		
521210 Consultants	970				
522203 Office Equipment Maintenance	568	49	600	25	
522204 Vehicle Maintenance	1,271	3,062	2,500	1,000	15,000
522205 Building Maintenance	178	26	220	4,200	2,000
522206 Radio Maintenance	225	3,109	400	50	1,000
522207 Equipment Maintenance	3,488	22,196	5,000	2,000	
522208 Heavy Equipment Maintenance	49,448	21,317	30,000	43,000	35,000
522210 Fuel Equipment Maintenance BB&T		798	950		
522211 Software Maintenance		2,653		5,655	3,000
522220 IT Support			600	700	750
522320 Rental of Equipment	8	180	200	250	1,000
522400 Pest Control	308	152	300	200	400
523201 Telephone	4,658	4,782	4,400	4,400	4,400
523203 Postage	9	7	10	5	5
523300 Advertising	752	75	500	400	500
523500 Travel	1,373	805	1,000	1,200	1,500
523502 Mileage Reimbursement		255	200	250	200
523601 Dues	220	155	250	350	500
523700 Education and Training		749	750	2,200	2,000
523800 Licenses	2,250	1,500	2,000		500
523852 Casual Labor		1,600			
523900 Other Purchased Services	490	2,530	1,000	4,000	2,500
531101 Office Supplies	1,180	794	800	900	800
531116 Bedding and Clothing	373				
531120 Janitorial Supplies	1,909	2,125	2,300	2,900	2,500
531135 Road Repair Material	112,031	96,497	110,000	110,000	110,000
531136 Road Signs	18,953	12,038	20,000	20,000	24,500
531145 Roadside Spraying / Mowing	201,052	76,440	174,000	135,000	140,000
531150 Building Maintenance Material	1,080	5,245	1,500	400	
531155 Vehicle Repair Parts	25,151	34,460	25,000	37,000	10,000
531156 Heavy Equipment Repair Parts	172,812	250,247	200,000	200,000	200,000
531210 Water / Sewerage	6,015	5,305	5,000	5,000	5,000
531230 Electricity	30,825	31,054	31,000	30,000	30,500
531270 Gasoline / Diesel	523,655	392,474	456,500	300,000	452,925
531600 Small Equipment	112	397	200	850	400
531610 Shop Tools	870	1,067		1,900	
531611 Road Tools	2,793	3,087	3,000	2,000	3,000
531700 Other Supplies	3,587	4,999	3,500	3,750	
531710 Uniforms	1,562	5,816	4,500	3,500	4,500
<b>Total Materials, Supplies &amp; Services</b>	<b>1,170,265</b>	<b>988,045</b>	<b>1,088,330</b>	<b>923,085</b>	<b>1,054,380</b>
Capital Outlay	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved

542200 Vehicles		258		700	
542400 Computers				62	
542500 Equipment				6,000	
<b>Total Capital Outlay</b>		<b>258</b>		<b>6,762</b>	
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571000 Intergovernmental Fee				1,050	1,050
<b>Total Other Costs</b>				<b>1,050</b>	<b>1,050</b>
<b>Total Expenditures</b>	<b>2,656,254</b>	<b>2,464,187</b>	<b>2,736,026</b>	<b>2,453,897</b>	<b>2,735,275</b>

## Public Health

### Program Description

To promote and protect the public's health by determining community health needs, providing leadership to develop policies and plans and assuring the public these policies and plans result in improved community outcomes. An allocation is provided to the Bulloch County Health Department for these services.

Fund 100 – General Department – 51100 – Health Department					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571500 Health Department	166,000	166,000	166,000	166,000	166,000
<b>Total Other Costs</b>	<b>166,000</b>	<b>166,000</b>	<b>166,000</b>	<b>166,000</b>	<b>166,000</b>
<b>Total Expenditures</b>	<b>166,000</b>	<b>166,000</b>	<b>166,000</b>	<b>166,000</b>	<b>166,000</b>

Fund 100 – General Department – 51200 – Health Dept – Vital Statistics					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571500 Vital Statistics	3,100	5,913	5,000	6,770	6,210
<b>Total Other Costs</b>	<b>3,100</b>	<b>5,913</b>	<b>5,000</b>	<b>6,770</b>	<b>6,210</b>
<b>Total Expenditures</b>	<b>3,100</b>	<b>5,913</b>	<b>5,000</b>	<b>6,770</b>	<b>6,210</b>

## Mental Health

### Program Description

An allocation is made to the Pineland Community Services Board for mental health services provided in Bulloch County.

Fund 100 – General Department – 51110 – Mental Health					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571600 Pineland Mental Health	14,500	14,500	14,500	14,500	14,500
<b>Total Other Costs</b>	<b>14,500</b>	<b>14,500</b>	<b>14,500</b>	<b>14,500</b>	<b>14,500</b>
<b>Total Expenditures</b>	<b>14,500</b>	<b>14,500</b>	<b>14,500</b>	<b>14,500</b>	<b>14,500</b>

## DFACS

### Program Description

An Electronic Benefit Transfer system is in place for food stamp issuance and each county in the State contracts with the Georgia Department of Human Resources to provide food stamps issuance to qualified residents. The cost to the County remains at 50% of the original price and the difference between the Federal Government and the County Government payments will be picked up by the State.

Fund 100 – General Department – 54400 – DFACS					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571700 DFACS	15,000	15,000	15,000	15,000	15,000
<b>Total Other Costs</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Total Expenditures</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>

## Pauper Burials

### Program Description

Funds for pauper burials in an amount not greater than 500 are provided for families confirmed by DFACS and the County Coroner who are in need.

Fund 100 – General Department – 54520 – Pauper Burials					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521220 Pauper Burials	200	5,500	4,500	2,500	2,500
<b>Total Other Costs</b>	<b>200</b>	<b>5,500</b>	<b>4,500</b>	<b>2,500</b>	<b>2,500</b>
<b>Total Expenditures</b>	<b>200</b>	<b>5,500</b>	<b>4,500</b>	<b>2,500</b>	<b>2,500</b>

## DFACS Building and Plant

### Program Description

The purpose for this budget division is to account for funds expended on this building facility. In 1996, Bulloch County entered into an agreement with the Georgia Department of Human Resources to construct and maintain this building for the Department of Family and Children Services, with reimbursement through rental payments.

<b>Fund 100 – General</b>					
<b>Department – 54600 – Building &amp; Plant</b>					
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522205 Building Maintenance	13,644	15,160	15,000	15,000	15,000
522400 Pest Control	264		400		
531120 Janitorial Supplies	1,429	1,874	3,500	1,600	2,500
531210 Water / Sewerage	3,294	3,425	3,100	3,500	3,500
531220 Natural Gas	4,790	4,086	4,000	3,500	3,500
531230 Electricity	21,342	24,744	23,000	23,000	24,500
<b>Total Materials, Supplies &amp; Services</b>	<b>44,762</b>	<b>49,289</b>	<b>49,000</b>	<b>46,600</b>	<b>49,000</b>
<b>Total Expenditures</b>	<b>44,762</b>	<b>49,289</b>	<b>49,000</b>	<b>46,600</b>	<b>49,000</b>

## Transportation Services

### Program Description

The purpose for this budget division is to provide a matching grant for participation in a regional transit system – Coastal Regional Coaches that provides dial-a-ride transit services within Bulloch County.

<b>Fund 100 – General</b>					
<b>Department – 55400 – Transportation Services</b>					
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
523900 Other Purchased Services	39,272	37,192	26,000	26,000	26,000
<b>Total Materials, Supplies &amp; Services</b>	<b>39,272</b>	<b>37,192</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>
<b>Total Expenditures</b>	<b>39,272</b>	<b>37,192</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>

## Concerted Services Rent

### Program Description

The purpose for this budget division is to provide cash assistance in the form of rental payments on behalf of the Concerted Services, Inc., for a facility where community action based activities helping lower income and disadvantaged activities can take place. Funding was also established to help meet state and federal grant requirements pursuant to the Older Americans Act to enable a facility for community based services to be open for 250 days per year for the elderly including meals, congregate center and other support services for low-to-middle income persons over 60 years old. Such services include congregate and home delivered meals, two hours per day of planned activities at the congregate facility, and health education, promotion and wellness activities.

<b>Fund 100 – General</b>					
<b>Department – 55500 – Concerted Services Rent</b>					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
572100 Concerted Services	9,600	9,600	9,600	9,600	9,600
572101 Concerted Services Programs	66,000	66,000	66,000	66,000	66,000
<b>Total Other Costs</b>	<b>75,600</b>	<b>75,600</b>	<b>75,600</b>	<b>75,600</b>	<b>75,600</b>
<b>Total Expenditures</b>	<b>75,600</b>	<b>75,600</b>	<b>75,600</b>	<b>75,600</b>	<b>75,600</b>

## High Hope

### Program Description

High Hope is a part of the Pineland Community Service Board. Bulloch County has a service center with four other counties. Employment for adults is offered both within the centers through contracted work and in the community through the Supported Employment Program. Training, rehabilitation services and case management are also offered in the home and community.

<b>Fund 100 – General</b>					
<b>Department – 55600 – High Hope</b>					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
572200 High Hope	4,200	4,200	4,200	4,200	4,200
<b>Total Other Costs</b>	<b>4,200</b>	<b>4,200</b>	<b>4,200</b>	<b>4,200</b>	<b>4,200</b>
<b>Total Expenditures</b>	<b>4,200</b>	<b>4,200</b>	<b>4,200</b>	<b>4,200</b>	<b>4,200</b>

## Senior Companion Program

### Program Description

To provide meaningful retirement opportunities for low-income persons over 60 by assisting other adults and seniors who need person-to-person non-medical support because of loneliness, disability or illness. This budget division represents a grant of appropriations for Georgia Southern University's Senior Companion Program. The program is federally funded by the Corporation for National Service and the county contribution provides a non-federal share of funding as required by grant regulations. Nine volunteers are provided in Bulloch County and paid a stipend for their service (2.65 per hour, 1.50 per meal, and 0.12 cents per mile for travel). This program saves Medicaid dollars by helping seniors avoid institutionalization.

<b>Fund 100 – General</b>					
<b>Department – 55700 – Senior Companion Program</b>					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
572300 Georgia Southern University	3,000	3,000	2,000	2,000	1,000
<b>Total Other Costs</b>	<b>3,000</b>	<b>3,000</b>	<b>2,000</b>	<b>2,000</b>	<b>1,000</b>
<b>Total Expenditures</b>	<b>3,000</b>	<b>3,000</b>	<b>2,000</b>	<b>2,000</b>	<b>1,000</b>

## Board of Education

### Program Description

The purpose of this transfer is for intergovernmental purposes to provide funding from the Bulloch County Hospital Authority Investment corpus for tax relief for the Bulloch County Board of Education. The Board of Education share 50% of the proceeds generated up to 1.6 million dollars (800,000). The county receives any difference above 1.6 million. The final payment to the Bulloch County Board of Education was in FY16.

Fund 100 – General					
Department – 56010 – Board of Education					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571000 Transfer Government Agency	378,813	403,247	400,000	431,735	
<b>Total Other Costs</b>	<b>378,813</b>	<b>403,247</b>	<b>400,000</b>	<b>431,735</b>	
<b>Total Expenditures</b>	<b>378,813</b>	<b>403,247</b>	<b>400,000</b>	<b>431,735</b>	

## Statesboro Regional Library

### Program Description

To provide organized access to information and services for the community's educational, informational, recreational and cultural needs. This library is the main branch and provides access to books, computers and associated media. This branch also provides a genealogy and local history department and supportive educational programs, especially in the summer for children. This budget division represents a grant of appropriations to subsidize the projected annual budgeted balance for the regional library.

Fund 100 – General					
Department – 65100 – Statesboro Regional Library					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571800 Statesboro Regional Library	530,000	535,300	535,300	535,300	535,300
<b>Total Other Costs</b>	<b>530,000</b>	<b>535,300</b>	<b>535,300</b>	<b>535,300</b>	<b>535,300</b>
<b>Total Expenditures</b>	<b>530,000</b>	<b>535,300</b>	<b>535,300</b>	<b>535,300</b>	<b>535,300</b>

# Solid Waste Collection

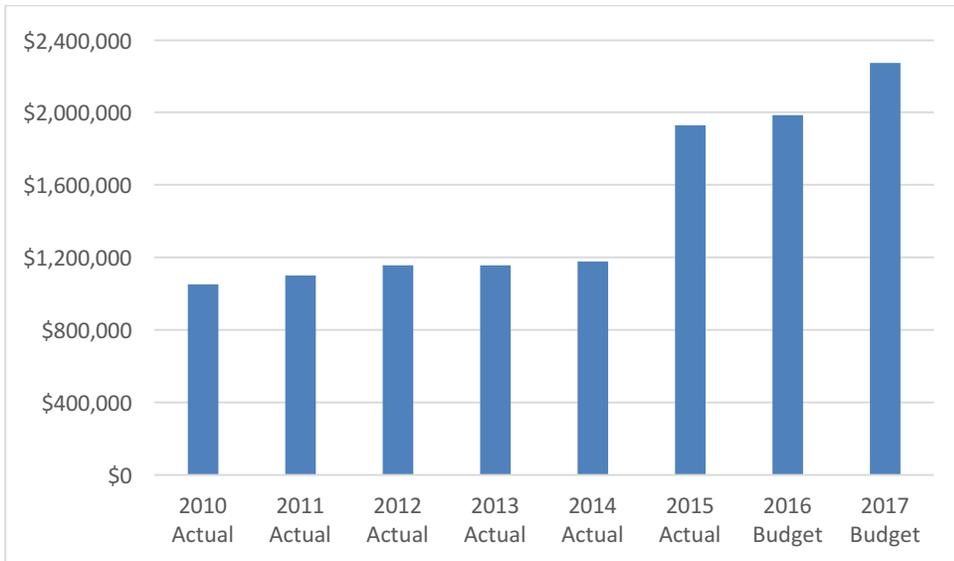
## Department Description

To collect solid waste from the county's 35 unmanned collections sites and 17 manned collection and recycling centers; to collect cardboard for recycling from about 200 business throughout the county; and, to operate a waste collection rental service utilizing roll-off containers. This budget function funds the operation of 17 manned recycling centers which cost about 47,000 annually to operate. These centers are operated by a total of 45 part-time personnel. The centers provide several benefits including the reduction of solid total waste disposal costs, a convenient location to deliver solid waste and recycled products which are separated on site, and the reduction of nuisances associated of unmanned sites. In FY15, the Tippage Fees were moved from a Special Revenue Fund into this budget (655,000 in FY15). Additionally, in FY16, an additional Truck Driver was hired and the Code Enforcement Officer was moved into this budget.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	9	9	11	11	11
Part-Time	21.5	21.8	26.2	26.2	26.2
<b>Total FTE</b>	<b>30.5</b>	<b>30.8</b>	<b>37.2</b>	<b>37.2</b>	<b>37.2</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 45200 – Solid Waste Collection</b>					
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	676,410	643,559	280,836	303,000	408,469
511101 Salary – Part-time		9,902	489,200	405,000	498,885
511300 Overtime	76,471	91,274	90,300	104,000	101,600
512100 Health & Life Insurance	83,499	90,721	108,146	93,000	98,233
512200 Social Security	55,599	54,746	65,819	60,000	78,161
512400 Retirement Contributions	15,490	16,494	23,352	22,000	33,984
512600 Unemployment Insurance				1,100	
512700 Workers' Compensation	30,789	28,434	36,357	29,000	33,447
<b>Total Personnel Services</b>	<b>938,258</b>	<b>935,129</b>	<b>1,094,010</b>	<b>1,017,100</b>	<b>1,252,779</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522203 Office Equipment Maintenance					500
522204 Vehicle Maintenance			1,400	1,200	1,400
522205 Building Maintenance					1,250
522206 Radio Maintenance	15	1,083	400		400
522207 Equipment Maintenance	3,468	4,695	5,000	6,000	32,300
522208 Heavy Equipment Maintenance	18,117	5,321	25,000	2,200	
522220 IT Support			600	1,600	750
522400 Pest Control					2,000
523201 Telephone			400	400	12,400
523203 Postage	351	440	370	100	570
523203 Advertising		184	250	500	300
523500 Travel					2,000
523502 Mileage Reimbursement					300
523601 Dues			50		550
523610 Bank Service Charge		579	1,000	1,000	1,000
523700 Education and Training			2,000	1,500	2,000
523900 Other Purchased Services		610		375	300
531101 Office Supplies	196	321	80	300	1,300
531109 Purchase Card		350			
531120 Janitorial Supplies	523	241			1,700
531130 Recycling Supplies					6,200
531144 Grounds Maintenance Supplies	270	1,373			
531150 Building Maintenance Supplies	1,411	10,168		2,400	2,400
533115 Vehicle Repair Parts	638	1,670	1,400	2,500	1,800
531156 Heavy Equipment Repair Parts	63,910	98,232	50,000	110,000	92,000
531210 Water / Sewerage					3,500
531230 Electricity					36,000
531270 Gasoline / Diesel	145,655	136,073	144,500	135,000	144,500
531593 Supplies - Resale					7,500
531600 Small Equipment	45			100	700
531700 Other Supplies	2,983	5,832	2,600	2,900	1,045
531700 Uniforms	316	1,619	900	900	1,500
<b>Total Materials, Supplies &amp; Services</b>	<b>237,899</b>	<b>268,791</b>	<b>235,950</b>	<b>268,975</b>	<b>357,665</b>
Capital Outlay	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
542400 Computers	71	566		300	
542500 Equipment	2,065	2,538	2,000	500	
<b>Total Capital Outlay</b>	<b>2,137</b>	<b>3,104</b>	<b>2,000</b>	<b>800</b>	
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571000 Intergovernmental Fee					1,100

572001 Tippage Fees		720,878	655,000	650,000	660,000
<b>Total Other Costs</b>		<b>722,878</b>	<b>655,000</b>	<b>650,000</b>	<b>661,100</b>
<b>Total Expenditures</b>	<b>1,178,293</b>	<b>1,927,901</b>	<b>1,986,960</b>	<b>1,936,875</b>	<b>2,272,044</b>

# Recycling Collection

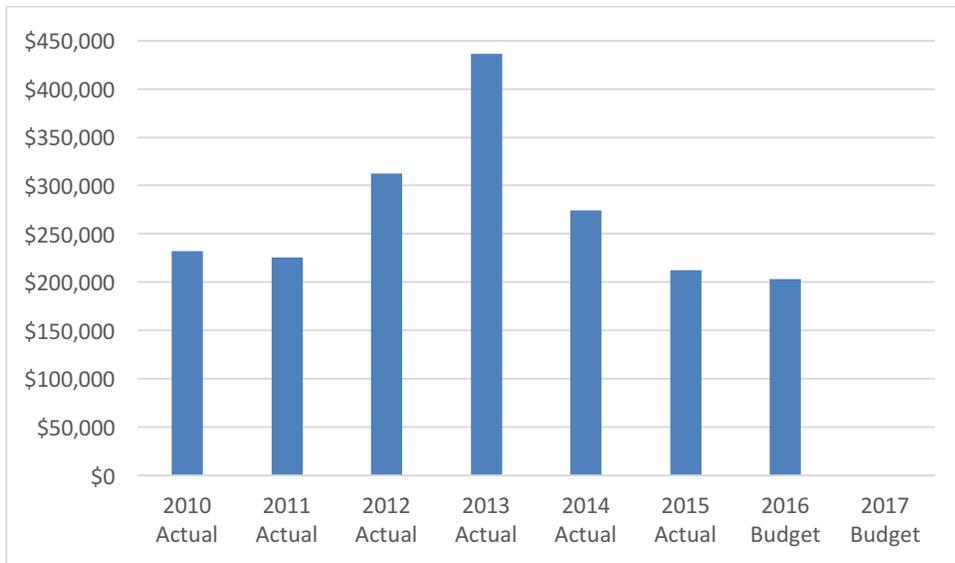
## Department Description

In FY15, a Secretary Position was moved into the Roads Department. In FY17, the Recycling Budget was combined with the Solid Waste Collection Budget.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	3	2	2	2	0
<b>Total FTE</b>	<b>3</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 45400 – Recycling Collection</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	142,574	83,858	99,330	98,000	
511300 Overtime	724	7,850	1,000	4,000	
512100 Health & Life Insurance	17,567	19,110	6,916	7,000	
512200 Social Security	10,097	6,582	7,675	7,500	
512400 Retirement Contributions	8,756	5,822	6,525	6,900	
512700 Workers' Compensation	3,589	508	2,000	625	
<b>Total Personnel Services</b>	<b>183,307</b>	<b>123,730</b>	<b>123,446</b>	<b>124,025</b>	
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521202 Professional - Lawyers		(63)			
522203 Office Equipment Maintenance	295	256	400	500	
522204 Vehicle Maintenance	375	225			
522205 Building Maintenance	1,951	479	1,500	2,100	
522206 Radio Maintenance		145			
522207 Equipment Maintenance	4,238	2,951	2,300	5,000	
522208 Heavy Equipment Maintenance	75	163			
522320 Rental of Equipment	27				
522400 Pest Control	55	55	100	2,000	
523201 Telephone	11,278	14,596	11,950	12,300	
523203 Postage	65	478	200	600	
523300 Advertising		357			
523500 Travel	6,445	113	5,000	250	
523502 Mileage Reimbursement		323	200	300	
523601 Dues		5	15	550	
523610 Bank Service Charge	2,041	57			
531101 Office Supplies	1,127	708	1,000	1,100	
531120 Janitorial Supplies	731	1,425	1,000	1,700	
531130 Recycling Supplies	8,342	14,034	8,000	8,000	
531150 Building Maintenance Materials	114				
531155 Vehicle Repair Parts	5				
531156 Heavy Equipment Repair Parts	1,407	225	1,000	1,600	
531210 Water / Sewerage	3,224	3,693	3,500	3,500	
531230 Electricity	35,881	37,592	37,000	36,000	
531270 Gasoline / Diesel		445			
531593 Supplies – Resale	7,409	6,369	5,500	7,500	
531600 Small Equipment	435				
531700 Other Supplies	1,546	1,454	1,000	1,200	
531710 Uniforms	240	2,719	300	600	
<b>Total Materials, Supplies &amp; Services</b>	<b>87,306</b>	<b>88,803</b>	<b>79,965</b>	<b>84,800</b>	
<b>Interfund Transactions</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
581101 Loan Principle – GEFA	1,752				
582101 Loan Principle – GEFA	1,868				
<b>Total Interfund Transactions</b>	<b>3,620</b>				
<b>Total Expenditures</b>	<b>274,232</b>	<b>212,533</b>	<b>203,411</b>	<b>208,825</b>	

# Fleet Management

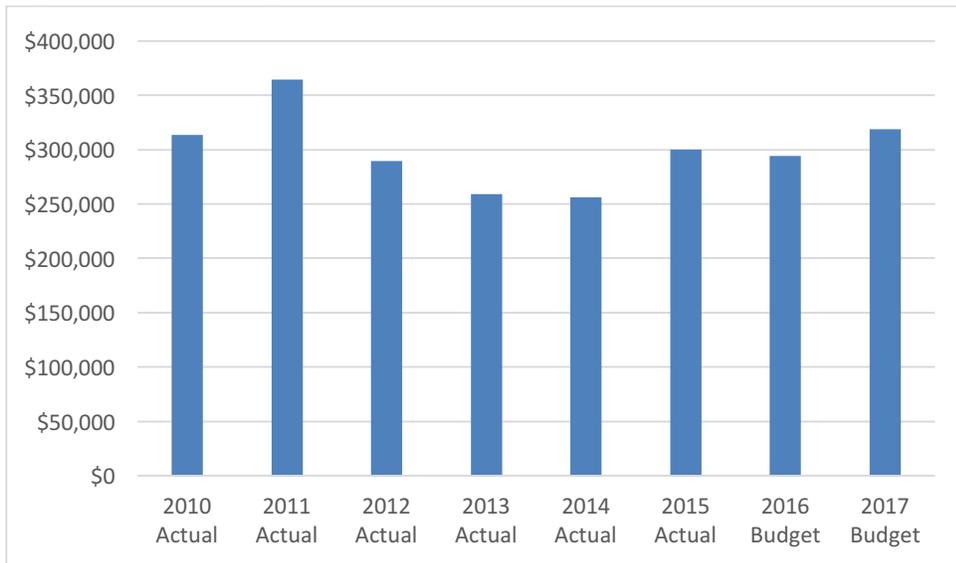
## Department Description

The mission of this department is to maintain county fleet vehicles and heavy equipment for the provision of safe, reliable and economical transportation of county employees in the performance of their job duties. This department performs fuel depot storage and dispensing management, preventive maintenance and major vehicle repairs on heavy equipment and general purpose vehicles for all departments except the Sheriff's Department, EMS and Public Safety. While Bulloch County attempts to replenish its fleet regularly to minimize maintenance costs, increasing parts, new vehicle and equipment prices influence total costs. A focus of the department has been to establish a 100% standard for preventive maintenance scheduling on all served vehicles and equipment.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	4	4	4	4	4
<b>Total FTE</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 49100 – Fleet Management</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	127,908	138,296	135,360	138,500	142,702
511300 Overtime	20,512	27,990	22,000	27,000	25,000
512100 Health & Life Insurance	23,429	35,346	40,830	51,000	52,673
512200 Social Security	10,808	12,064	12,040	12,000	12,829
512400 Retirement Contributions	5,235	11,751	10,230	11,100	10,901
512700 Workers' Compensation	4,150	3,299	3,050	3,200	3,020
<b>Total Personnel Services</b>	<b>192,040</b>	<b>228,746</b>	<b>223,510</b>	<b>242,800</b>	<b>247,125</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance		600			1,000
522204 Vehicle Maintenance	258	200	200	300	1,500
522205 Building Maintenance	285	457	200		2,500
522206 Radio Maintenance	50		100		600
522207 Equipment Maintenance	394	2,809	300	3,500	500
522211 Software Maintenance		500		600	500
522220 IT Support			400	330	500
522400 Pest Control		45	540	220	350
523201 Telephone	2,748	3,585	3,350	3,100	3,400
523500 Travel	555	82	160	50	250
523700 Education and Training	203		200		
523900 Other Purchased Services		75		100	100
531101 Office Supplies	1,472	43	150	700	1,000
531109 Purchase Card		40			
531120 Janitorial Supplies	767	923	1,000	200	1,200
531150 Building Maintenance Material	242	1,309	200	450	600
531155 Vehicle Repair Parts	943	2,147	500	275	800
531156 Heavy Equipment Repair Parts	1,494	2,948	500	1,600	2,500
531210 Water / Sewerage	561		800		800
531220 Natural Gas	3,895	5,269	6,000	4,000	5,250
531230 Electricity	9,047	15,335	16,500	10,000	10,000
531270 Gasoline / Diesel	21,083	19,671	18,000	11,000	15,000
531601 Shop Supplies	12,153	10,090	9,500	5,000	10,000
531610 Shop Tools	2,393	3,478	1,400	1,750	1,500
531700 Other Supplies	380	1,237	500	500	500
531710 Uniforms	1,824	169	300	300	1,000
<b>Total Materials, Supplies &amp; Services</b>	<b>60,748</b>	<b>71,012</b>	<b>60,800</b>	<b>43,975</b>	<b>61,350</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542500 Equipment	3,600		10,000	9,000	10,000
<b>Total Capital Outlay</b>	<b>3,600</b>		<b>10,000</b>	<b>9,000</b>	<b>10,000</b>
<b>Total Expenditures</b>	<b>256,388</b>	<b>299,758</b>	<b>294,310</b>	<b>295,775</b>	<b>318,475</b>

# Recreation Administration

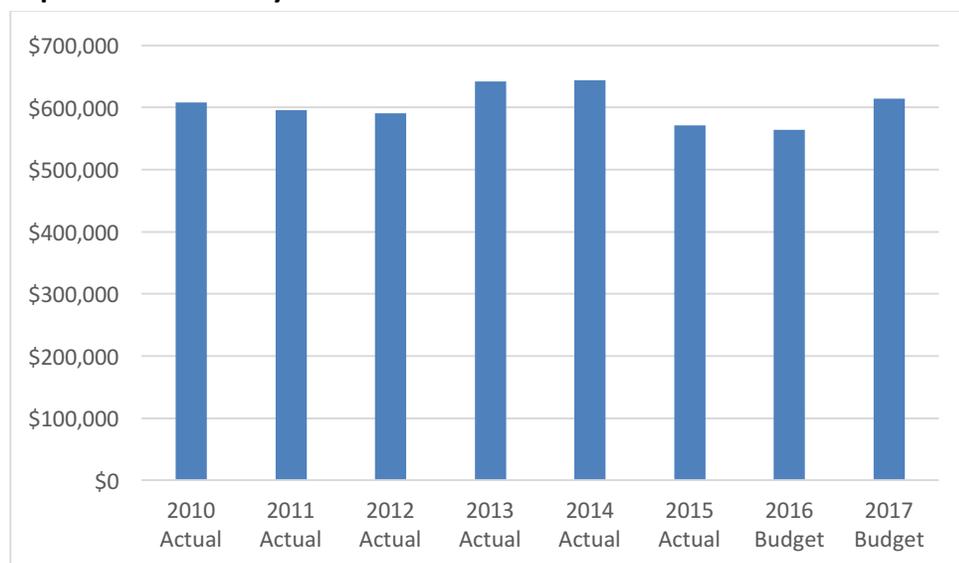
## Department Description

The chief role of this division is to provide administrative support to program activities and to facility and parks maintenance functions. This division also manages the marketing and promotion of all departmental activities and services. Our mission is to effectively promote Parks and Recreation activities and services to help the citizens of the community strive for more healthy lifestyles through sports, exercise, leisure programs and other amenities. Our marketing and customer services manager coordinates this function through all staff utilizing a wide range of marketing outlets. Typically, flyers and brochures now printed and distributed in-house are used for target marketing, primarily with the schools. Some advertising costs are avoided or minimized through sponsorships. Public service announcements are used whenever possible with participating and cooperative media. The department also uses different forms of communications such as a 24-hour hotline, a list serve, two web-sites, and telephone contact to keep people informed of activities, delays and cancellations. Along with special events, this function coordinates sponsorships drives where the Recreation staff goes out each January and solicits area businesses. Targeting larger businesses and industry has produced good results. Some business will approach the department. The department is accountable to sponsors for quantifying and validating the use of funds or resources.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	7	7	7	7	7
Part-time	.5	.3	.3	.3	.3
<b>Total FTE</b>	<b>7.5</b>	<b>7.3</b>	<b>7.3</b>	<b>7.3</b>	<b>7.3</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 61101 – Recreation Administration</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	331,764	332,358	333,672	333,675	352,285
511101 Salary – Part-time	6,851	6,093	6,800	6,000	6,800
511300 Overtime	274	732	500	750	500
512100 Health & Life Insurance	88,383	77,202	79,335	77,850	79,382
512200 Social Security	26,999	24,616	24,150	26,000	27,508
512400 Retirement Contributions	19,347	20,329	20,100	21,750	22,931
512700 Workers' Compensation	81,593	941	925	1,665	4,993
<b>Total Personnel Services</b>	<b>555,212</b>	<b>462,270</b>	<b>465,482</b>	<b>467,690</b>	<b>494,399</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521208 Professional – Advertising	13,010	16,148	16,250	17,500	18,500
521220 Professional – Contracted Services		5,070			
522203 Office Equipment Maintenance	11,290	21,103	14,250	13,000	14,250
522220 IT Support			4,425	5,450	5,450
523203 Postage	4,424	4,018	3,800	3,800	3,800
523400 Printing and Binding	10,902	11,374	12,500	11,000	12,500
523500 Travel	2,834	3,080	4,000	2,000	4,000
523501 Misc Expense	8,373	3,663			
523502 Mileage Reimbursement		2,760	2,000	2,800	2,700
523610 Bank Service Card Fee	23,956	27,255	24,500	27,500	30,000
523611 Bank Service Charge		1,044			
523640 Sales Tax	71				
523700 Education and Training	1,250	2,003	2,500	1,500	2,500
523800 Tax Penalty		2,323			
531101 Office Supplies	9,557	7,747	10,000	7,750	10,000
531104 Program Materials	1,796	1,129	2,500	2,300	2,500
531109 Purchase Card	(972)				
531700 Other Supplies	89				
531710 Staff Wear / Uniforms	1,263	283	2,000	1,200	2,000
<b>Total Materials, Supplies &amp; Services</b>	<b>87,843</b>	<b>109,000</b>	<b>98,725</b>	<b>95,800</b>	<b>108,200</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542400 Computers					10,000
542500 Equipment					1,500
<b>Total Capital Outlay</b>					<b>11,500</b>
<b>Total Expenditures</b>	<b>643,055</b>	<b>571,270</b>	<b>564,207</b>	<b>563,490</b>	<b>614,099</b>

# Athletics

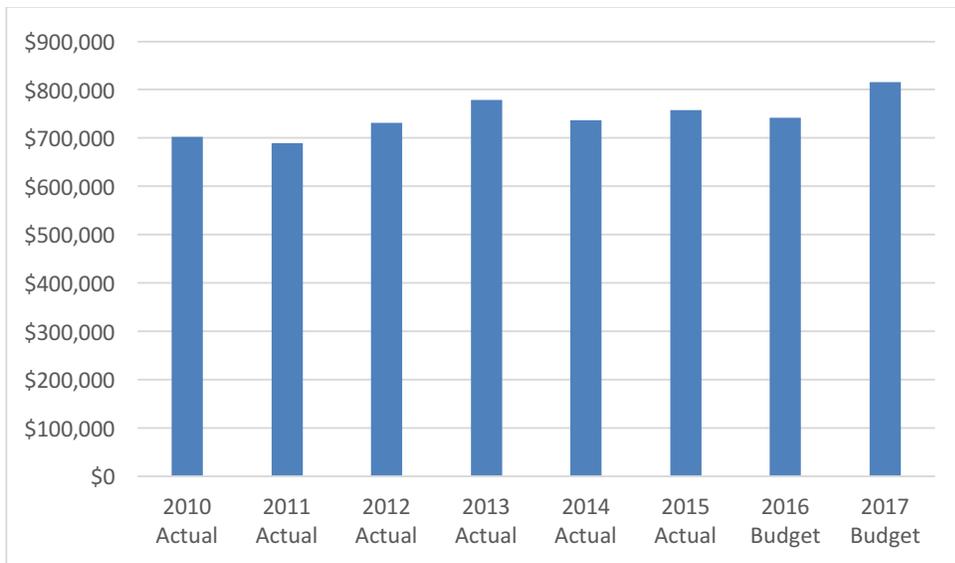
## Department Description

The goal of the Athletic Division is to provide a diverse offering of sports opportunities for youth and adults of all ages. Youth athletic league play is provided for baseball, softball, basketball, football, golf, soccer, tennis, track and field and wrestling. In addition, sports camps are offered throughout the summer months. Youth and adult baseball and softball tournaments are scheduled throughout the year at Mill Creek Regional Park and Brooklet Community Park. The Department provides both indoor and outdoor programs for the community at its five community buildings, eight parks, and public school sites. A wide variety of programming opportunities are available for adults through team sports leagues including softball, flag football, kickball, basketball and soccer. Individual competitions and tournaments are also available for adults. Youth and Adult Athletic programming is faced with the challenges of building on its successes and expanding programming diversity to an expanded and more individualized constituency. A long standing policy of the department has been that no child be denied access to basic recreation services because of inability to pay. The department considers fee waiver requests for children up to age 17, wishing to participate in youth sports league and summer camp activities. Waiver approval is based on a family's most current financial status.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	6	6	6	6	6
Part-time	9.6	9.9	8.8	8.8	8.8
<b>Total FTE</b>	<b>15.6</b>	<b>15.9</b>	<b>14.8</b>	<b>14.8</b>	<b>14.8</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 61210 – Athletics</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	250,965	244,618	247,677	247,675	261,483
511101 Salary – Part-time	155,222	174,812	175,000	175,000	201,485
511300 Overtime		3,038		200	
512100 Health & Life Insurance	37,074	33,878	35,480	35,000	35,520
512200 Social Security	34,196	32,029	32,335	32,350	35,417
512400 Retirement Contributions	13,876	15,040	16,100	20,500	16,996
512700 Workers' Compensation		12,964	12,750	12,000	9,505
<b>Total Personnel Services</b>	<b>491,332</b>	<b>516,377</b>	<b>519,342</b>	<b>522,725</b>	<b>560,406</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521220 Professional – Contracted Services	64,697	49,798	65,000	60,000	56,000
523500 Travel	2,792	1,529	2,000	2,000	1,800
523502 Mileage Reimbursement		2,632	1,500	3,500	2,500
523510 Team Travel	1,536	367	500	500	1,130
523620 Team Entry Fee	28,291	31,869	20,000	30,000	33,300
523700 Education and Training	2,535	1,486	2,600	2,200	1,700
523855 Contracted Labor		30			
531102 Athletic Supplies	135,773	142,990	130,000	165,000	143,350
531104 Program Materials	22	540	150		
531270 Gasoline / Diesel	4,047	356	1,000	500	
<b>Total Materials, Supplies &amp; Services</b>	<b>239,693</b>	<b>231,596</b>	<b>222,750</b>	<b>263,700</b>	<b>239,780</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542500 Equipment	6,287	9,565			15,500
<b>Total Capital Outlay</b>	<b>6,287</b>	<b>9,565</b>			<b>15,500</b>
<b>Total Expenditures</b>	<b>737,312</b>	<b>757,538</b>	<b>742,092</b>	<b>786,425</b>	<b>815,686</b>

# Concessions

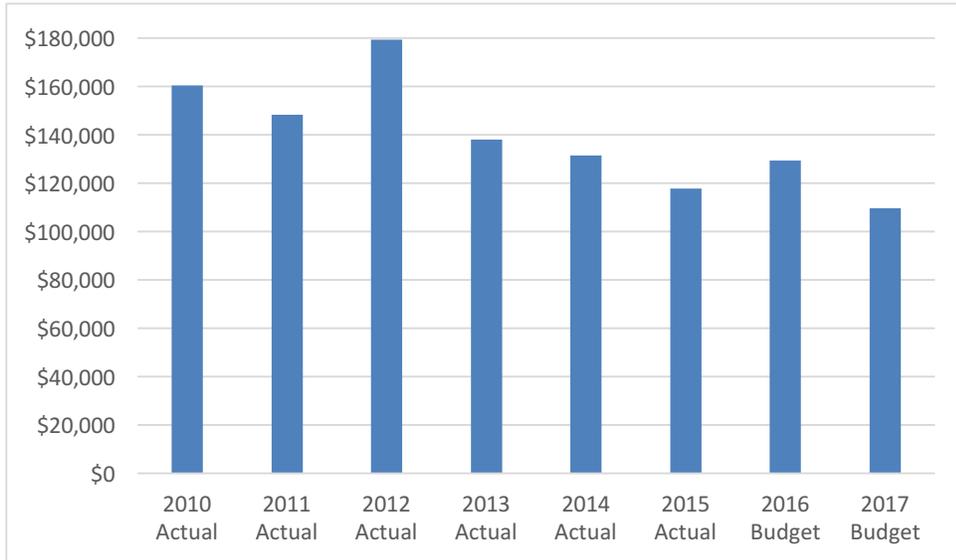
## Department Description

This budget division was established to provide concessions service to patrons and participants of recreation services. This function generates a modest amount of revenue above expenses while maintaining affordable prices. The logistical challenge to maintain net income is to manage staffing levels with variable events.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	1	1	1
Part-time	2	1.9	1.4	1.4	1.4
<b>Total FTE</b>	<b>3</b>	<b>2.9</b>	<b>2.4</b>	<b>2.4</b>	<b>2.4</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 61310 – Concessions</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	29,295	24,073	31,600	32,000	21,964
511101 Salary – Part-time	28,691	31,770	40,000	35,000	30,000
512100 Health & Life Insurance	10,414	5,128	6,382	100	91
512200 Social Security	4,190	4,269	5,478	4,500	3,975
512400 Retirement Contributions	1,533	1,656	2,054	2,000	1,428
512700 Workers’ Compensation		2,898	2,850	2,800	2,026
<b>Total Personnel Services</b>	<b>74,123</b>	<b>69,793</b>	<b>88,364</b>	<b>76,400</b>	<b>59,484</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521220 Professional – Contracted Services	5,454	234	5,500	200	4,000
523500 Travel		25	200		200
523700 Education and Training	189	50	50	250	400
523855 Contracted Labor	5,789	300			
531130 Concession Supplies	82	386	100	650	1,000
531300 Food and Drink	45,925	46,948	35,000	38,000	40,000
531710 Uniforms				750	
<b>Total Materials, Supplies &amp; Services</b>	<b>57,438</b>	<b>47,942</b>	<b>40,850</b>	<b>39,850</b>	<b>45,600</b>
<b>Capital Outlays</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542500 Equipment					4,600
<b>Total Capital Outlays</b>					<b>4,600</b>
<b>Total Expenditures</b>	<b>131,561</b>	<b>117,735</b>	<b>129,214</b>	<b>116,250</b>	<b>109,684</b>

# Facility Operations

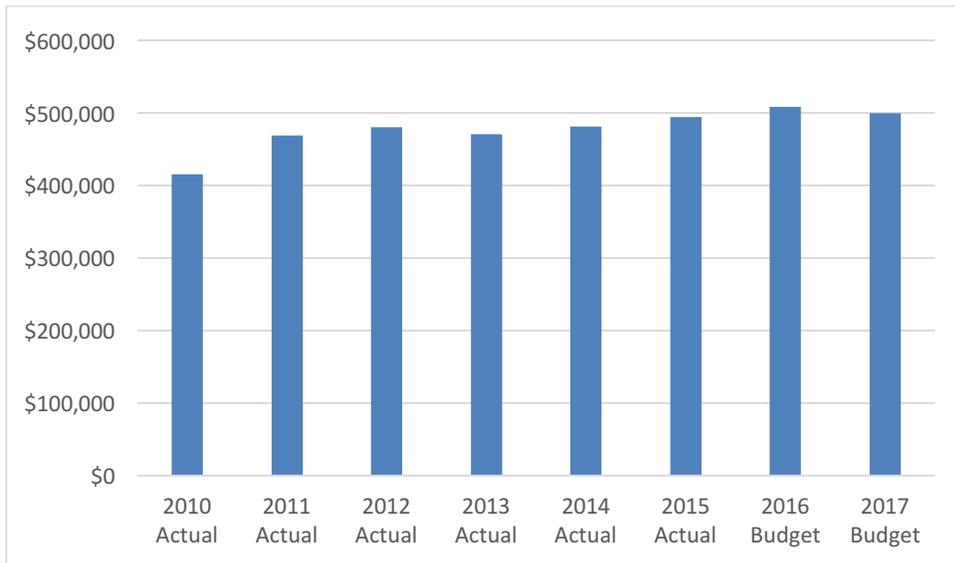
## Department Description

Facility Operations Division includes the overall staffing, scheduling, budgeting, planning, evaluation, and organization in this division. This division provides and oversees janitorial services for all facilities that are used by staff, recreation participants, Bulloch County Citizens and their guests, with some janitorial services being contracted out for other detailed cleaning. Overseeing and management of County property through an in-house work order system. Operations Division oversees all facility rentals for meeting rooms, athletic fields, and pavilions; this includes over 14 recreational facilities in Bulloch County. This division develops budget reports on monthly and annual basis to insure proper financial management.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	3	3	3	3	3
Part-time	0.1	0.2	0.2	0.2	0.2
<b>Total FTE</b>	<b>3.1</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 61490 – Facility Operations</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	103,928	104,177	104,268	104,000	109,969
511101 Salary – Part-time	2,220	8,605	3,000	9,000	3,000
511300 Overtime	4,239	1,393	3,500	1,500	3,500
512100 Health & Life Insurance	43,124	43,733	45,253	46,000	32,894
512200 Social Security	8,660	8,086	8,475	8,000	8,910
512400 Retirement Contributions	7,313	7,452	7,005	7,750	7,375
512700 Workers' Compensation		3,457	3,400	3,470	2,924
<b>Total Personnel Services</b>	<b>169,485</b>	<b>176,904</b>	<b>174,901</b>	<b>179,720</b>	<b>168,572</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522205 Building Maintenance	9,151	12,049	15,000	17,000	15,000
523201 Pest Control	10,672	5,414	5,000	5,500	5,500
523201 Telephone	41,247	39,706	36,000	37,400	36,000
523500 Travel	3,154	923	1,500		500
523502 Mileage Reimbursement		3,100	1,500	3,100	3,000
523700 Education and Training	245	245	500	100	720
523855 Contract Labor	16,987	13,949	19,000	16,000	22,000
531102 Athletic Supplies		85			
531109 Purchase Card		17,776			
531120 Janitorial Supplies	16,523		15,500	13,000	17,000
531144 Grounds Maintenance Supplies	26				
531150 Building Material	8,363	10,167	7,500	4,300	7,500
531210 Water / Sewerage	18,759	23,002	19,000	22,000	20,000
531211 Stormwater Fee			20,000	7,400	10,000
531220 Natural Gas	2,683	1,946	2,700	2,000	2,500
531230 Electricity	183,758	187,620	190,000	190,000	190,000
531700 Other Supplies				150	500
<b>Total Materials, Supplies &amp; Services</b>	<b>311,566</b>	<b>315,983</b>	<b>333,200</b>	<b>317,950</b>	<b>330,220</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542500 Equipment		1,534			
<b>Total Capital Outlay</b>		<b>1,534</b>			
<b>Total Expenditures</b>	<b>481,051</b>	<b>494,420</b>	<b>508,101</b>	<b>497,670</b>	<b>498,792</b>

# Community Recreation

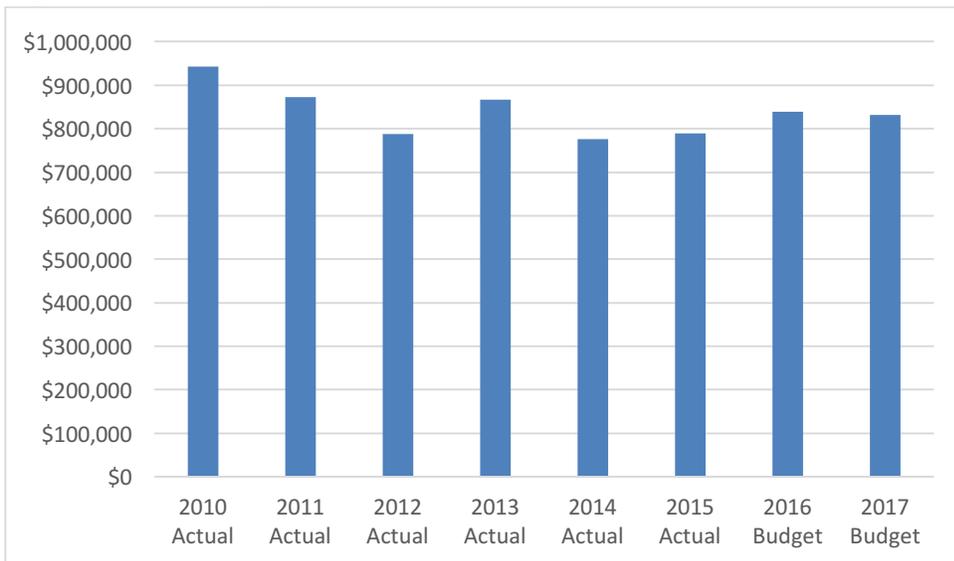
## Department Description

Community Recreation Division strives to provide a diverse offering of recreation programs and special events for citizens of all ages and abilities. Programs are developed specifically for preschoolers, school age children, adults, older adults and persons with disabilities. This divisions responsibilities primarily encompass childcare based after school programming and summer camps, community events such as the Independence Day Celebration, Arts Festival, Trick or Treat at Mill Creek and year-round seasonal events, instructional activities such as horseback riding, cheerleading, tumbling and cultural activities that mainstream children and adults with disabilities into the curriculum. In addition, all senior adult instructional classes, clubs and exercise programs are under the Community Recreation umbrella. Through our partnership with the Board of Education all afterschool and summer camp programs are housed year round in elementary schools countywide. Paid in-house temporary personnel are used to provide quality supervision for all registered participants. Volunteers are recruited to assist with community events.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	3	3	3	3	3
Part-time	29.1	28.7	32.6	32.6	32.6
<b>Total FTE</b>	<b>32.1</b>	<b>31.7</b>	<b>35.6</b>	<b>35.6</b>	<b>35.6</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 61910 – Community Recreation</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	124,966	116,108	119,687	120,000	126,358
511101 Salary – Part-time	452,297	456,185	500,000	496,000	490,000
511300 Overtime				375	
512100 Health & Life Insurance	29,797	25,790	26,688	27,100	26,709
512200 Social Security	44,292	43,389	47,407	47,000	47,151
512400 Retirement Contributions	7,406	7,758	7,780	8,000	8,213
512700 Workers' Compensation		16,372	17,050	17,135	16,458
<b>Total Personnel Services</b>	<b>658,758</b>	<b>665,602</b>	<b>718,612</b>	<b>715,610</b>	<b>714,889</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521220 Professional – Contracted Services	711	(100)			
522320 Rental of Equipment		217			
523500 Travel	984	2,101	1,500	1,950	2,100
523502 Mileage Reimbursement		540	500	500	200
523700 Education and Training	1,098	1,567	2,000	2,150	2,100
523855 Contract Labor	59,162	51,130	58,000	57,000	45,100
523900 Other Purchased Services	70			200	
531101 Office Supplies		536	30	1,150	800
531104 Program Materials	54,351	67,100	58,600	72,500	66,000
531270 Gasoline / Diesel	620	213	500	100	500
531710 Uniforms		527			
<b>Total Materials, Supplies &amp; Services</b>	<b>116,995</b>	<b>123,831</b>	<b>121,130</b>	<b>135,550</b>	<b>116,800</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542300 Furniture and Fixtures	123			525	450
<b>Total Capital Outlay</b>	<b>123</b>			<b>525</b>	<b>450</b>
<b>Total Expenditures</b>	<b>775,876</b>	<b>789,433</b>	<b>839,742</b>	<b>851,685</b>	<b>832,139</b>

## Parks and Grounds

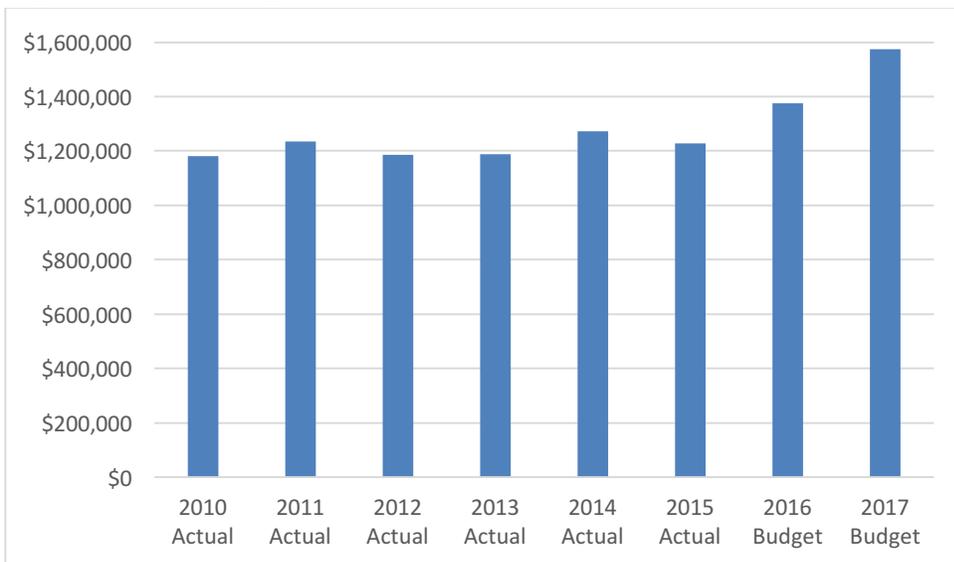
### Department Description

The goal of this division is to maintain all Bulloch County Parks and Public Spaces at a level that makes them safe, efficient, playable and aesthetically pleasing for public use. These facilities consist of 14 parks, with a total of 250 acres maintained. In addition to recreational facilities this division is responsible for maintaining 54 county owned facilities including, but not limited to, Fire Departments, Voting Precincts, Recycling Centers, North Main Annex, Courthouse, Magistrate Court, and Judicial Annex. Many of these facilities require high level maintenance. Of the 250 Park acres maintained 78 acres are fine turf (athletic fields). A rigorous mowing schedule is needed to keep the turf at the desired height. All athletic fields are mowed twice a week during the summer (approximately 18 weeks). All other areas are mowed with zero turn mowers weekly during the summer months and as needed during the rest of the year. With proper mowing and fertilization the need for irrigation is crucial as well. The recreational facilities have 22 irrigation systems with nearly 3,000 heads. In addition to the recreational facilities there are 4 county buildings with irrigation systems that have 510 heads. This is a total of 3,510 heads that are maintained. There are over 53,000 square feet of landscape beds over the entire county that house shrubs and annual flowers that are pruned and refreshed with pine straw or mulch throughout the year. In addition to the beds, over 500 trees are also maintained.

### Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	16	16	17	17	17
Part-time	4.5	6.9	7.7	7.7	7.7
<b>Total FTE</b>	<b>20.5</b>	<b>22.9</b>	<b>24.7</b>	<b>24.7</b>	<b>24.7</b>

### Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 62215 – Parks &amp; Grounds</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	491,900	472,406	529,968	512,000	578,923
511101 Salary – Part-time	135,399	128,471	150,000	120,000	150,000
511300 Overtime	30,021	29,579	35,000	34,000	35,000
512100 Health & Life Insurance	162,961	155,151	158,475	150,200	167,302
512200 Social Security	54,851	45,709	54,696	47,850	58,440
512400 Retirement Contributions	30,603	28,178	36,725	28,025	39,905
512700 Workers' Compensation		20,282	19,000	20,500	17,509
<b>Total Personnel Services</b>	<b>905,735</b>	<b>879,777</b>	<b>983,864</b>	<b>912,575</b>	<b>1,047,079</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522140 Contract Service & Maintenance	18,375	29,593	23,500	21,700	23,500
522205 Building Maintenance	299				
522206 Equipment Maintenance		1,147		14	
522208 Equipment Maintenance (Outside)	18,812	14,808	15,000	9,700	15,000
522220 IT Support				20	
522320 Lease Equipment	31,478	28,639	30,000	26,500	38,000
523500 Travel		268	250	30	3,250
523502 Mileage Reimbursement		483	300	750	750
523700 Education and Training	1,095	2,095	3,000	1,425	3,000
523855 Contract Labor	38,562	38,740	42,500	35,350	42,500
531102 Athletic Supplies	25,981	17,781	25,000	15,000	25,000
531109 Purchase Card		(87)			
531137 Signs	768	298	1,200	1,000	2,000
531142 Chemical and Fertilizer	54,311	52,535	62,000	56,000	62,000
531143 Landscaping Supplies	24,723	14,507	28,000	32,000	35,000
531144 Grounds Maintenance Supplies	37,544	41,662	50,000	49,000	50,000
531157 Equipment Repair Parts	28,120	22,707	25,000	19,500	25,000
531270 Gasoline / Diesel	81,215	74,525	80,000	51,500	70,000
531700 Other Supplies	250				
531710 Uniforms	5,719	7,771	6,500	8,000	6,500
<b>Total Materials, Supplies &amp; Services</b>	<b>367,252</b>	<b>347,471</b>	<b>392,250</b>	<b>327,489</b>	<b>401,500</b>
<b>Capital Outlays</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
541200 Mill Creek – BOE Dugouts				113,000	
541201 Mill Creek – Batting Cages				216,668	108,334
542500 Equipment					16,995
<b>Total Capital Outlays</b>				<b>329,668</b>	<b>125,329</b>
<b>Other Costs</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
571000 Intergovernmental Fee					150
<b>Total Other Costs</b>					<b>150</b>
<b>Total Expenditures</b>	<b>1,272,988</b>	<b>1,227,247</b>	<b>1,376,114</b>	<b>1,569,732</b>	<b>1,574,058</b>

# Agricultural Resources

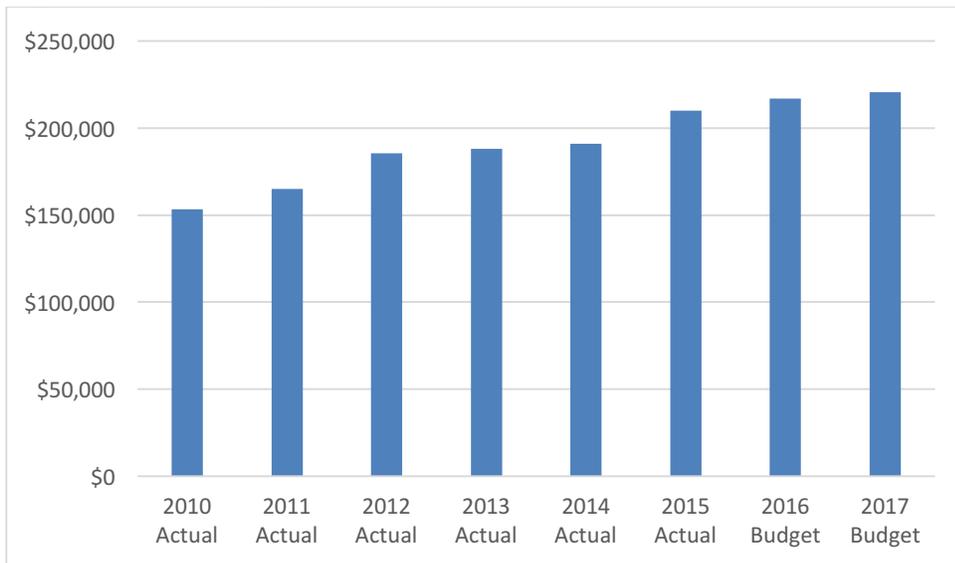
## Department Description

To extend lifelong learning to county citizens through unbiased research-based education in agriculture, the environment, communities, youth and families. Programs include agricultural technical assistance, 4-H Youth development and family and consumer education services.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Part-time	.5	.5	.5	.5	.5
Paid Unit Supplement	1.5	1.5	1.5	1.5	1.5
<b>Total FTE</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 71300 – Agricultural Resources</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	144,180	165,735	46,767	47,000	47,624
511101 Salary – Part-time		257	10,400	10,700	10,400
512200 Social Security	5,024	4,022		4,415	3,643
512400 Retirement Contributions	6,424	5,399	3,040	6,100	6,796
512700 Workers' Compensation	2,135				
<b>Total Personnel Services</b>	<b>157,763</b>	<b>175,413</b>	<b>60,207</b>	<b>68,215</b>	<b>69,463</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
522203 Office Equipment Maintenance	429	1,183	1,000	750	1,000
523201 Telephone	7,951	8,550	10,000	10,000	11,400
523203 Postage	23	511	500	500	500
523300 Advertising				75	
523400 Printing and Binding		1,970	2,400	2,900	2,400
523500 Travel	16,035	15,800	16,800	16,800	10,800
523601 Dues	80	250	250	250	250
523855 Contract Labor			116,471	100,000	116,419
531101 Office Supplies	3,285	2,417	4,000	2,500	4,000
531125 AG Demo Supplies	3,000	3,000	3,000	3,000	3,000
531126 Home Demo Supplies			500	500	500
531150 Building Maintenance Material			250		250
531153 Building Improvement		50			
531240 Bottled Gas	57			2	
531300 Food		77	150	100	150
531700 Other Supplies	805	748	1,000	700	1,000
<b>Total Materials, Supplies &amp; Services</b>	<b>31,664</b>	<b>37,556</b>	<b>156,321</b>	<b>138,077</b>	<b>151,669</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542300 Furniture and Fixtures	529				
542500 Equipment	1,000	35	530		500
<b>Total Capital Outlay</b>	<b>1,529</b>	<b>35</b>	<b>530</b>		<b>500</b>
<b>Total Expenditures</b>	<b>190,955</b>	<b>210,004</b>	<b>217,058</b>	<b>206,292</b>	<b>220,632</b>

# Building Inspection

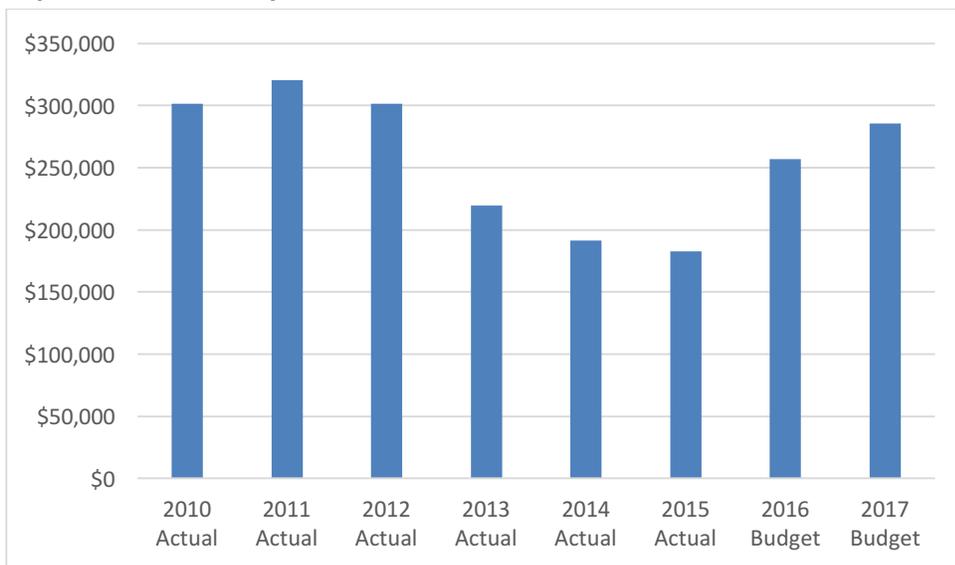
## Department Description

To protect public health, safety, and general welfare by ensuring compliance with adopted codes that regulate structural strength, stability, sanitation, lighting, ventilation, fire safety and other hazards associated with construction, alteration, removal, demolition, use or occupancy of buildings, structures, or property; provide quality plan review, helpful counter service and friendly and accurate inspections. Being a highly regulated fee-based activity, this function relies on maximum efficiency recognizing that builders and developers have time and money invested in development while at the same time providing a service that protects the consumer of the development industry product. To minimize future personnel costs, the department is continually converting to automation to achieve this balance. Building inspectors are required to respond to inspection calls within 48 hours by law. While each inspector averages 8 inspections per day, they average over 9 miles between each inspection destination. This results in an average inspection time of 40 minutes per inspection which meets standards and ensures, in most cases, thorough inspection.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	4	4	5	5	5
<b>Total FTE</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 72200 – Building Inspection</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	124,163	126,633	143,403	115,000	167,300
511300 Overtime		44			
512100 Health & Life Insurance	18,692	20,531	30,745	17,500	21,821
512200 Social Security	8,985	9,126	10,974	8,800	12,798
512400 Retirement Contributions	8,060	8,155	9,323	7,500	10,875
512600 Unemployment Insurance	6,270				
512700 Workers' Compensation	4,677	1,121	1,600	1,200	1,297
<b>Total Personnel Services</b>	<b>170,846</b>	<b>165,610</b>	<b>196,045</b>	<b>150,000</b>	<b>214,091</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521208 Professional – Advertising				5	
522203 Office Equipment Maintenance	224	177	200	375	200
522204 Vehicle Maintenance	584	265	700	500	700
522211 Software Maintenance		3,401	3,100	3,100	3,680
522220 IT Support			1,000	1,000	1,250
523201 Telephone	2,330	1,636	1,750	1,750	1,750
523203 Postage	29	3	30	5	30
523300 Advertising				350	
523500 Travel	2,202	360	2,900	1,000	2,900
523601 Dues	170		200	200	200
523700 Education and Training	780	328	2,300	500	2,300
531101 Office Supplies	1,830	3,608	2,850	3,200	2,850
531155 Vehicle Repair Parts	854	200	400	600	400
531270 Gasoline / Diesel	6,471	5,399	6,000	4,500	6,000
531400 Books and Periodicals		180	250	200	250
531612 Tools	196		200	200	200
531700 Other Supplies	247	8	250		250
531710 Uniforms	448	385	625	500	625
<b>Total Materials, Supplies &amp; Services</b>	<b>16,366</b>	<b>15,948</b>	<b>22,755</b>	<b>17,985</b>	<b>23,585</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542200 Vehicles			35,000	47,327	27,500
542300 Furniture and Fixtures	985				
542400 Computers		856	3,000	2,791	900
542401 Software	3,270	60			19,415
<b>Total Capital Outlay</b>	<b>4,255</b>	<b>916</b>	<b>38,000</b>	<b>50,118</b>	<b>47,815</b>
<b>Total Expenditures</b>	<b>191,468</b>	<b>182,474</b>	<b>256,800</b>	<b>218,103</b>	<b>285,491</b>

# Planning and Zoning

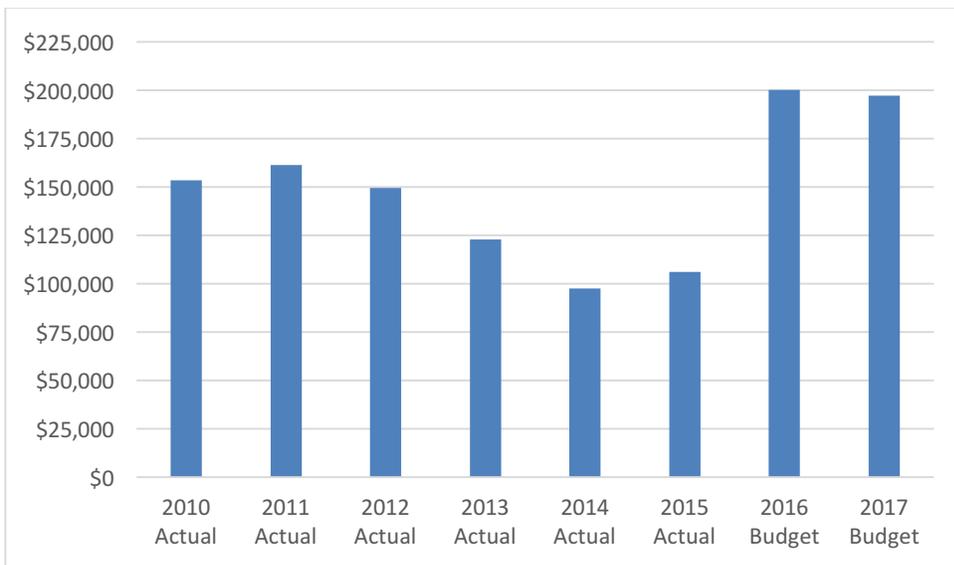
## Department Description

To promote orderly growth, development, redevelopment and preservation of the unincorporated areas of Bulloch County; to administer the following ordinances and plans related to development: Comprehensive Land Use Plan, Zoning Ordinance, Subdivision Ordinance, Flood Ordinance, Tower Ordinance, Sign Ordinance, Soil Erosion and Sedimentation Ordinance, Building Ordinance and Manufactured Home Ordinance. With regard to current zoning and development issues, the staff will focus on implementing the growth management measures recommended in the Comprehensive Plan. In FY16, a Capital Projects Planner was moved from the County Manager’s Department to the Planning and Zoning Budget.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	2	2	2
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 74100 – Planning &amp; Zoning</b>					
<b>Personnel Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
511100 Salary – Full-time	50,985	53,323	92,721	93,100	97,899
511300 Overtime			500	2,000	500
512100 Health & Life Insurance	14,407	19,182	26,630	28,600	26,617
512200 Social Security	3,577	3,756	7,133	7,000	7,528
512400 Retirement Contributions	3,314	3,346	4,900	4,600	6,396
512700 Workers' Compensation	1,565	905	1,175	1,000	1,069
<b>Total Personnel Services</b>	<b>73,847</b>	<b>80,511</b>	<b>133,059</b>	<b>136,300</b>	<b>140,009</b>
<b>Materials, Supplies &amp; Services</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
521100 Planning and Zoning Commission	10,375	10,881	11,500	11,500	11,500
521207 Professional – Planner	1,026		18,500	10,200	25,000
521210 Consultants	2,565	770	2,500		
522203 Office Equipment Maintenance	766	658	400	400	400
522204 Vehicle Maintenance		28	100	525	100
522211 Software Maintenance		3,401	3,000	3,500	4,880
522220 IT Support			400	400	500
523201 Telephone	591	456	425	780	700
523203 Postage	371	393	400	400	400
523300 Advertising	650	1,280	800	2,000	1,400
523400 Printing and Binding		377			
523500 Travel	1,024	1,758	2,700	2,800	2,700
523601 Dues	659	555	975	600	975
523700 Education and Training	615	2,140	4,000	3,500	4,000
531101 Office Supplies	676	848	550	3,000	1,500
531155 Vehicle Repair Parts	11	1,386	150		150
531270 Gasoline / Diesel	15	147	1,500	1,500	1,500
531400 Books and Periodicals	692	162	450	400	450
531700 Other Supplies	81		100		100
531710 Uniforms	299	276	300	275	300
<b>Total Materials, Supplies &amp; Services</b>	<b>20,416</b>	<b>25,515</b>	<b>48,750</b>	<b>41,780</b>	<b>56,555</b>
<b>Capital Outlay</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Budget</b>	<b>2016 Projected</b>	<b>2017 Approved</b>
542200 Vehicles			17,500	23,438	
542400 Computers		143	1,000		900
542401 Software	3,270				
<b>Total Capital Outlay</b>	<b>3,270</b>	<b>143</b>	<b>18,500</b>	<b>23,438</b>	<b>900</b>
<b>Total Expenditures</b>	<b>97,533</b>	<b>106,168</b>	<b>200,309</b>	<b>201,518</b>	<b>197,464</b>

# Code Enforcement

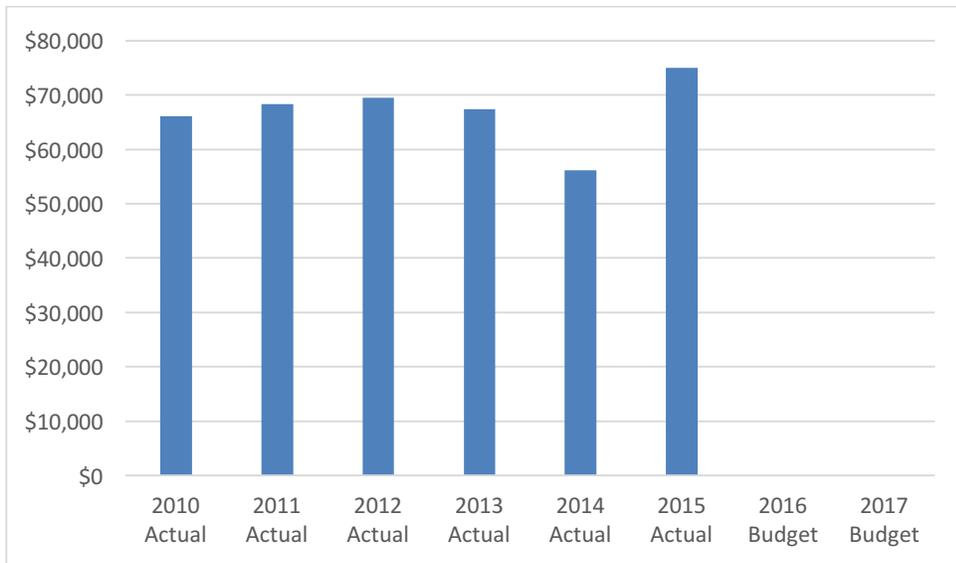
## Department Description

In FY16, the Code Enforcement Officer was moved from the Code Enforcement Budget to the Solid Waste Collection Budget.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	1	0	0	0
<b>Total FTE</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Expenditures History

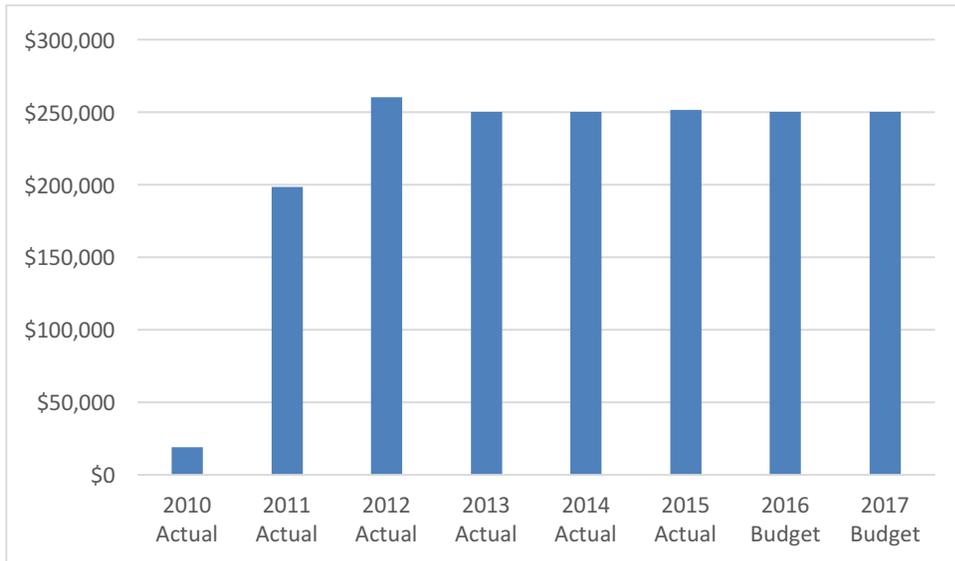


# Development Authority

## Department Description

To maintain and create jobs and capital investment for new and existing business and industry, thereby improving the quality of life for all Bulloch County citizens. A major focus and priority of the Board of Commissioners is to work with the Development Authority to attract and retain new major industry to the county's three existing industrial and business parks to broaden the county tax base. New land for an industrial park has been located adjacent to I16 and US-301 with plans underway for development.

## Expenditures History



<b>Fund 100 – General</b>					
<b>Department – 75200 – Development Authority</b>					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
572500 Industrial Development Authority	170,000	171,333	170,000	170,000	170,000
572501 Industrial Park Development	80,000	80,000	80,000	80,000	80,000
<b>Total Other Costs</b>	<b>250,000</b>	<b>251,333</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
<b>Total Expenditures</b>	<b>250,000</b>	<b>251,333</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>

## Reserve Funds

### Department Description

This fund is used to account for contingencies, capital projects (not covered by SPLOST) and to stabilize the reserve fund to a level recommended for local governments.

Fund 100 – General					
Department – 9000 – Reserve Funds					
Other Costs	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
579000 Contingency			201,208	70,000	200,000
579100 Reserve Fund Stabilization			520,000	520,000	520,000
612000 Other Financing Use - Capital			100,000	100,000	142,629
<b>Total Other Costs</b>			<b>821,208</b>	<b>690,000</b>	<b>862,629</b>
<b>Total Expenditures</b>			<b>821,208</b>	<b>690,000</b>	<b>862,629</b>

# Special Revenue Funds

These are funds used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

## Recreational Memorial Fund

### Fund Description

This fund accounts for expenditures of donations for recreation purposes and general include program materials.

<b>Fund 115 – Special Revenue</b>					
<b>Department – 61911 – Recreational Memorial</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
37100 Donations	3,210	2,180		1,273	1,000
<b>Total Revenues</b>	<b>3,210</b>	<b>2,180</b>		<b>1,273</b>	<b>1,000</b>
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521220 Professional Contracted Service	1,191				1,000
531100 Program Materials	1,560				1,000
<b>Total Expenditures</b>	<b>2,751</b>	<b>2,180</b>			<b>2,000</b>
<b>Fund Balance</b>		<b>14,516</b>			<b>13,516</b>

## Jones Nature Trail Fund

### Fund Description

When additional land was purchased at park in Brooklet for soccer fields, \$50,000 was received from the landowner to make future improvements to the park. These funds will be used with SPLOST funds to make improvements to the park in Brooklet.

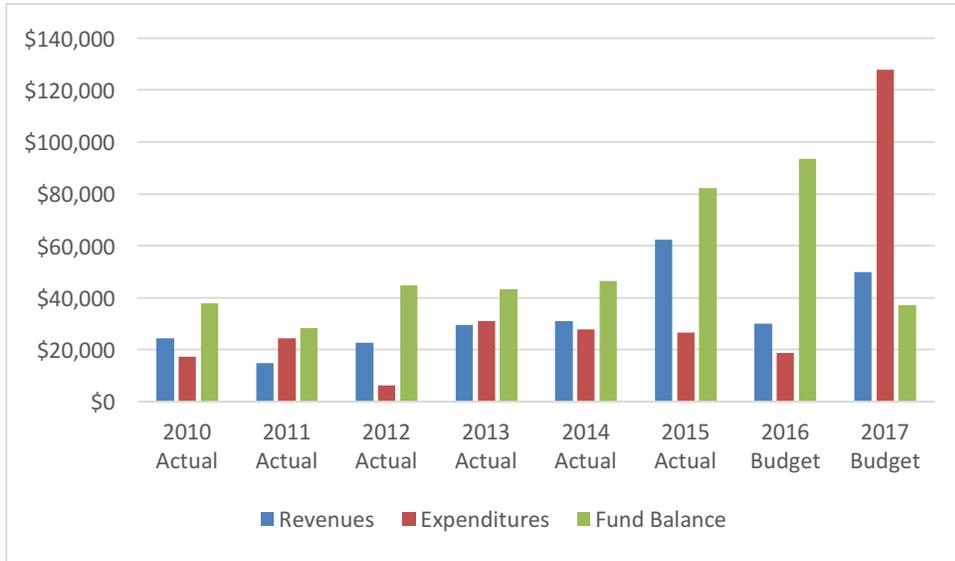
<b>Fund 116 – Special Revenue</b>					
<b>Department – 00000 – Jones Nature Trail</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
<b>Total Revenues</b>					
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
<b>Total Expenditures</b>					
<b>Fund Balance</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

## BCCI Telephone Fund

### Fund Description

Originating from telephone commissions proceeds at the County Correctional Institute, these funds will be used to fund designated special projects for the Correctional Institute as determined by the Board of Commissioners and Warden to address needs. The amount charged for phone calls will decrease from .17 to .11 per minute in FY17 with a 73% commission rate.

### Revenue – Expenditure History



Fund 125 – Special Revenue					
Department – 34200 – BCCI Telephone					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
382000 BCCI – Telephone Commissions	30,934	62,374	30,000	78,000	50,000
<b>Total Revenues</b>	<b>30,934</b>	<b>62,374</b>	<b>30,000</b>	<b>78,000</b>	<b>50,000</b>
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522205 Building Maintenance	1,998	2,619	7,658	11,500	5,000
522206 Radio Maintenance	367				
522207 Equipment Maintenance		160	350		
531101 Office Supplies				120	50
531150 Building Maintenance Material	5,209	10,571	5,000	16,500	8,000
531600 Small Equipment	6,350				
531700 Other Supplies	3,816	3,879	1,000	200	
542300 Furniture and Fixtures				9,950	
542500 Equipment	4,500	3,916	5,000	1,500	109,369
551100 Indirect Cost Allocation	5,480	5,480	5,500	5,500	5,500
<b>Total Expenditures</b>	<b>27,720</b>	<b>26,626</b>	<b>18,850</b>	<b>45,270</b>	<b>127,919</b>
<b>Fund Balance</b>	<b>46,503</b>	<b>82,251</b>	<b>93,401</b>	<b>114,981</b>	<b>37,062</b>

## Jail Add-on Fund

### Fund Description

These are funds allocated for the operation and maintenance of the county jail generated through fees added on to fines (see O.C.G.A. 15-21-93 and are transferred to the General Fund to reimburse for maintenance and operation. The preponderance of funding is to reimburse the General Fund for meals prepared by the Correctional Institute for inmates at the County Jail.

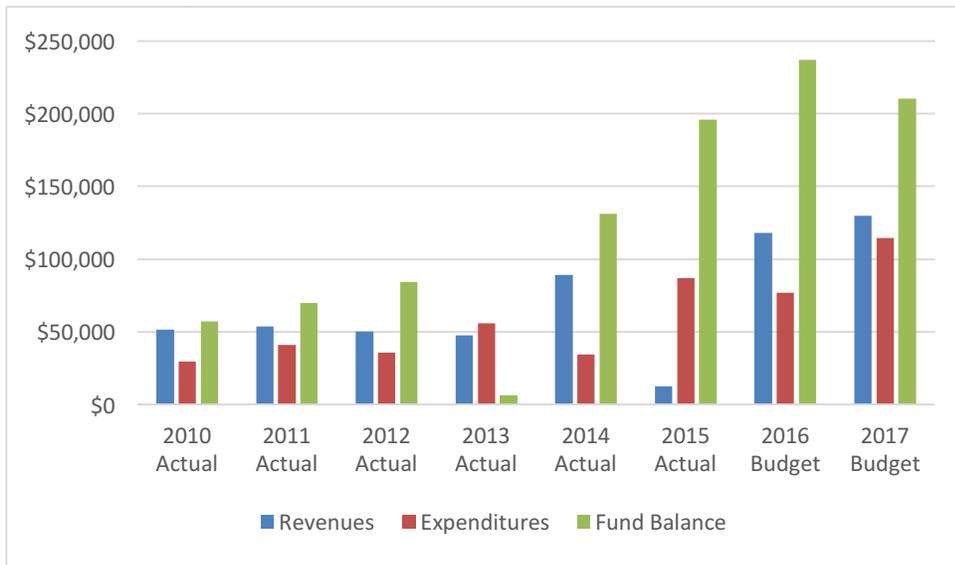
<b>Fund 211 – Special Revenue</b>					
<b>Department – 21800 – Jail Add-On</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
351110 Superior Court	30,096	44,763	45,000	44,000	40,000
351120 State Court	78,620	68,920	64,800	60,000	60,000
351160 Juvenile Court	235	643	312	600	600
<b>Total Revenues</b>	<b>108,952</b>	<b>114,325</b>	<b>110,112</b>	<b>100,600</b>	<b>100,600</b>
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521200 Inmate Meals				100,600	100,600
<b>Total Expenditures</b>				<b>100,600</b>	<b>100,600</b>
<b>Fund Balance</b>				<b>0</b>	<b>0</b>

# Drug Education Fund

## Fund Description

The purpose of this fund, where revenue is provided by add-on charges to fines is to sponsor meaningful opportunities for drug education and treatment to individuals referred by courts, law enforcement or social service agencies. The Fund is typically allocated for probation drug treatment, leveraging grants, the Sheriff's DARE program and for the Bulloch County Drug Abuse Council. The Drug Abuse Council is given funding equal to 5% of alcoholic beverage excise taxes.

## Revenue – Expenditure History



**Fund 212 – Special Revenue**  
**Department – 33900 – Drug Education**

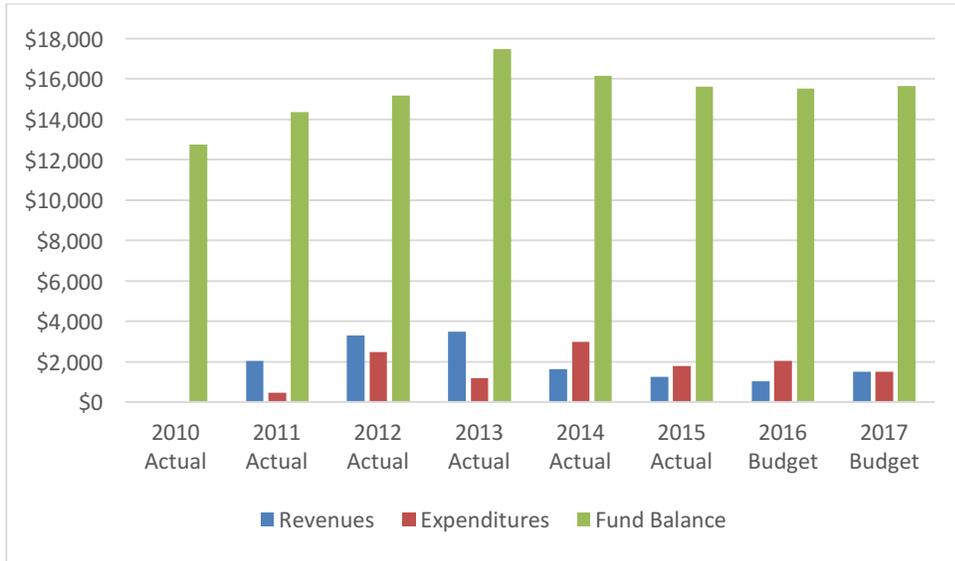
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
351110 Superior Court	44,064	61,505	54,600	55,000	55,000
351120 State Court	45,106	62,556	63,600	82,000	75,000
389000 Miscellaneous Revenue		1,792		2,800	
<b>Total Revenues</b>	<b>89,170</b>	<b>125,853</b>	<b>118,200</b>	<b>139,800</b>	<b>130,000</b>
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522207 Equipment Maintenance	105		100		
523500 Travel		150	1,500		1,500
523700 Education and Training			700		500
523850 Intervention Program	7,450	6,565	13,200	6,500	10,000
531100 Program Materials	8,313	30,856	40,000	41,500	40,000
531101 Office Supplies	122				
531600 Small Equipment		7,158	1,200	1,200	1,200
531700 Other Supplies	857		300	150	300
531710 Uniforms					10,000
542200 Vehicles		26,180		80,355	35,000
542400 Computers	1,157				
551100 Indirect Cost Allocation	2,000	2,000	2,000	2,000	2,000
573000 Programs	14,563	14,280	18,000	9,000	14,000
<b>Total Expenditures</b>	<b>34,568</b>	<b>87,189</b>	<b>77,000</b>	<b>140,705</b>	<b>114,500</b>
<b>Fund Balance</b>	<b>131,017</b>	<b>195,840</b>	<b>237,040</b>	<b>194,935</b>	<b>210,435</b>

## Juvenile Services Fund

### Fund Description

This fund is used upon order by the juvenile division of the Bulloch County Superior Court to provide support services to juvenile offenders.

### Revenue – Expenditure History



<b>Fund 213 – Special Revenue</b>					
<b>Department – 26000 – Juvenile Services</b>					
<b>Revenues</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
351160 Juvenile Court Fees	1,640	1,250	1,020	1,450	1,500
<b>Total Revenues</b>	<b>1,640</b>	<b>1,250</b>	<b>1,020</b>	<b>1,450</b>	<b>1,500</b>
<b>Expenditures</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521210 Consultants	850		500		
512700 Workers Comp			50		
523850 Supplemental Services	1,920	1,590	1,300	1,200	1,300
551100 Indirect Cost Allocation	200	200	200	200	200
<b>Total Expenditures</b>	<b>2,970</b>	<b>1,790</b>	<b>2,050</b>	<b>1,400</b>	<b>1,500</b>
<b>Fund Balance</b>	<b>16,143</b>	<b>15,603</b>	<b>14,573</b>	<b>15,653</b>	<b>15,653</b>

## E911 Fund

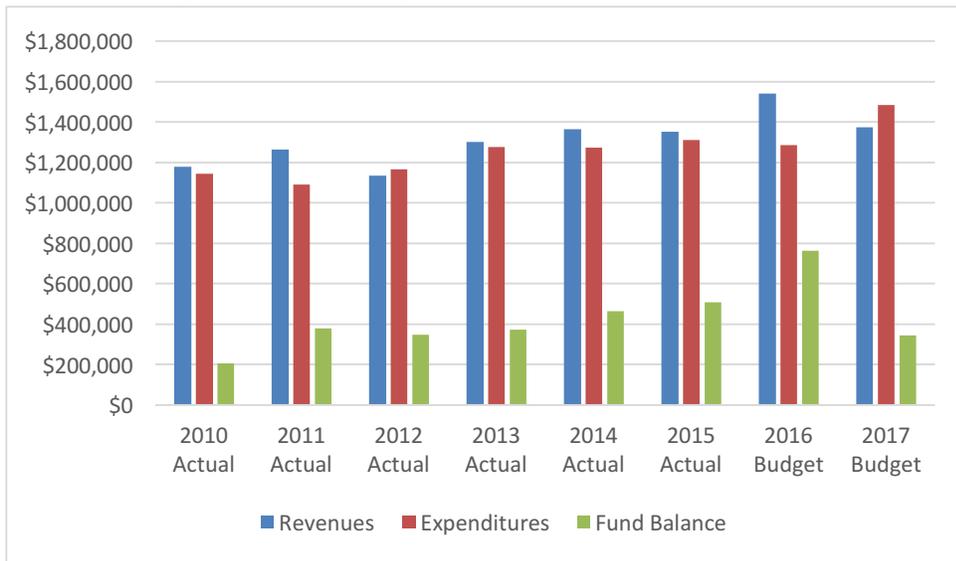
### Department Description

To provide Bulloch, Evans, and Candler Counties with a reliable, cost effective and state of the art Enhanced 911 Emergency Telephone System, to maintain the system with complete public confidence and accountability and to provide residents of these counties with demonstrated life-saving responsiveness in any emergency.

### Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	15	15	15	15	15
Part-time	0.1	0	0.7	0.7	0.7
<b>Total FTE</b>	<b>15.1</b>	<b>15</b>	<b>15.7</b>	<b>15.7</b>	<b>15.7</b>

### Revenue – Expenditure History



**Fund 215 – Special Revenue**

**Department – 38000 – E911**

Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
334100 Georgia Prepaid Wireless	172,238	124,576	140,000	125,416	125,400
336006 City of Statesboro	77,782	72,417	75,320	55,000	70,000
342501 Frontier Telephone	162,368	163,913	134,000	145,000	134,000
342502 Bulloch Rural Telephone	141,662	141,006	41,600	146,400	146,400
342503 Pembroke Telephone	2,849	3,908	4,000	3,800	3,500
342504 Wireless	150,219	16,070	308,000	18,750	18,750
342505 Bellsouth		95			
342506 Verizon / Alternadev	348,259	374,172	375,000	390,000	385,000
342507 Alltel	2,644				
342508 T-Mobile	23,105	21,354	22,000	19,000	19,000
342509 Sprint	23,991	21,095	20,000	20,000	20,000
342510 Southern Company	2,388	2,047		1,780	1,800
342512 AT&T Wireless	55,286	172,672	172,000	135,000	135,000
342550 Evans County	100,000	119,520	125,000	120,000	194,520
342551 Candler County	100,000	119,520	125,000	120,000	119,520
<b>Total Revenues</b>	<b>1,362,790</b>	<b>1,352,365</b>	<b>1,541,920</b>	<b>1,300,146</b>	<b>1,372,890</b>
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	462,721	460,354	442,648	438,000	471,161
511101 Salary – Part-time				15,000	15,000
511110 Personnel Services Adjustment	424				
511300 Overtime	86,583	95,187	70,000	74,500	70,000
512100 Health & Life Insurance	128,598	125,371	137,575	137,800	135,325
512200 Social Security	38,729	38,513	39,218	39,500	42,546
512400 Retirement Contributions	30,452	28,439	33,323	31,500	35,175
512700 Workers' Compensation	3,043	2,407	3,500	2,525	2,983
<b>Total Personnel Services</b>	<b>750,550</b>	<b>750,271</b>	<b>726,264</b>	<b>738,825</b>	<b>772,190</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521206 Professional - Auditors					18,000
521210 Consultants			42,000		
522203 Office Equipment Maintenance	10,104	4,664	10,000	10,000	10,000
522204 Vehicle Maintenance	594	638	500	1,200	1,200
522205 Building Maintenance	1,972	2,017	2,300	2,000	4,500
522207 Equipment Maintenance	19			2,785	2,785
522210 Generator Maintenance	141				
522211 Database Maintenance	52,359	66,334	70,000	45,000	45,000
522212 Motorola Maintenance	159,520	195,903	200,000	245,000	245,000
522213 Tower Maintenance	97,127	89,741	90,000	148,000	148,000
522214 Cadfile System	16,404	12,000	14,500	12,000	12,000
522216 Verizon Wireless Maintenance		110			
522217 Wireless Maintenance	22,787	19,981	18,000	22,700	22,700
522218 Verizon Wireless Maintenance	592				
522220 IT Support				135	135
522400 Pest Control				500	600
523201 Telephone	60,239	55,779	45,000	55,000	55,000
523203 Postage	42	10	30	25	25
523300 Advertising	305				
523500 Travel	1,591	2,939	2,000	3,600	2,000
523601 Dues	137	162	200	430	200
523700 Education and Training	1,993	1,392	2,000	1,400	5,000
523900 Other Purchased Services	794	692	500	500	500
531101 Office Supplies	4,736	5,139	4,500	5,000	4,500
531120 Janitorial Supplies	1,205	1,129	1,000	1,250	1,000

531155 Vehicle Repair Parts		112	100	500	500
531230 Electricity	18,147	21,349	19,500	19,500	19,500
531270 Gasoline / Diesel	5,039	3,294	3,800	3,000	3,800
531600 Small Equipment					9,300
531700 Other Supplies	2,599	1,731	2,000	1,700	2,000
531710 Uniforms	984	784	1,000	1,000	1,000
<b>Total Materials, Supplies &amp; Services</b>	<b>460,060</b>	<b>486,342</b>	<b>529,530</b>	<b>582,225</b>	<b>614,245</b>
<b>Capital Outlay</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
542400 Computers					1,800
542500 Equipment	30,445				66,300
<b>Total Capital Outlay</b>	<b>30,445</b>				<b>68,100</b>
<b>Interfund Transactions</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
551100 Indirect Cost Allocation	30,780	31,000	30,000	30,000	30,000
<b>Total Interfund Transactions</b>	<b>30,780</b>	<b>31,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Debt Service</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
581251 Principal Suntrust Lease (4487-3)		40,915			
582251 Interest Suntrust Lease (4487-3)		1,528			
<b>Total Capital Outlay</b>		<b>42,444</b>			
<b>Total Expenditures</b>	<b>1,271,834</b>	<b>1,310,056</b>	<b>1,285,794</b>	<b>1,351,050</b>	<b>1,484,535</b>
<b>Fund Balance</b>	<b>464,088</b>	<b>506,464</b>	<b>762,590</b>	<b>455,560</b>	<b>343,915</b>

## Street Lighting Fund

### Fund Description

The purpose for this special tax district is to provide a voluntary special assessment upon residential neighborhoods for the installation and maintenance of street lights in order to aid in the reduction of crime, and/or to improve aesthetics. The assessment is based on the annual actual full cost, including recovery of administrative costs for invoice processing, the cost of energy services and associated maintenance.

<b>Fund 270 – Special Revenue</b>					
<b>Department – 42600 – Street Lighting</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
311101 Iron Gate	17,462	19,508	19,200	19,000	19,000
311102 Grove Lake	11,319	11,242	10,340	11,210	11,210
311103 Turkey Trail	3,394	3,396	3,400	3,400	3,400
311104 Pretoria Station	2,278	2,409	2,350	2,300	2,300
311105 Westover	2,317	2,262	2,200	2,250	2,250
311106 Timber Ridge	2,450	2,452	2,450	2,450	2,450
311107 Saddle Creek	2,119	2,068	2,000	2,200	2,175
311108 Plantation Pointe	2,000	1,998	1,800	2,000	2,000
311109 Cypress Crossing	1,936	1,857	1,850	1,875	1,850
311110 Stonebrook	7,793	7,198	7,100	7,285	7,200
311111 Hammocks	2,734	2,694	2,700	2,700	2,700
311112 Cottages	2,980	2,957	2,950	2,950	2,950
311113 Amberwood	5,049	4,928	4,925	5,000	4,925
311114 Westridge	2,025	2,069	2,050	2,050	2,050
311115 Pine Needle	3,012	3,273	2,575	2,500	2,865
311116 Birdie Court		681	650	650	650
<b>Total Revenues</b>	<b>68,867</b>	<b>70,993</b>	<b>68,540</b>	<b>69,820</b>	<b>69,975</b>
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
531219 Cypress Crossing	1,614	1,614	825	1,614	1,614
531221 Hammocks	2,216	4,648	4,200	2,244	2,245
531222 Cottages	2,456			2,400	2,400
531223 Amberwood	4,009	4,024	3,625	4,020	4,020
531224 Westridge	1,591	1,768	1,450	1,770	1,780
531225 Pine Needle	2,462	2,585	2,350	2,700	2,796
531231 Irongate	17,299	18,971	13,265	19,000	18,900
531232 Grove Lakes	8,867	9,863	12,350	10,000	9,768
531233 Turkey Trail	2,953	2,953	2,665	2,953	2,953
531234 Pretoria Station	1,440	1,440	1,350	2,040	2,040
531235 Westover	1,992	1,992	1,800	1,992	1,992
531236 Timber Ridge	1,945	2,161	1,960	2,200	2,172
531237 Saddle Creek	1,283	1,869	1,700	1,800	1,890
531238 Plantation Pointe	1,584	1,728	1,575	1,600	1,728
531239 Stonebrook	6,117	6,202	5,575	5,425	6,180
531240 Birdie Court		338	450	425	552
551000 Indirect Cost Allocation	9,103	11,620	10,500	10,500	11,620
<b>Total Expenditures</b>	<b>66,930</b>	<b>73,775</b>	<b>65,640</b>	<b>72,683</b>	<b>74,650</b>
<b>Fund Balance</b>	<b>51,518</b>	<b>33,309</b>	<b>36,209</b>	<b>30,446</b>	<b>25,771</b>

## Statesboro Fire District Fund

### Fund Description

The Fire District originated in 1978 as an agreement between Bulloch County and the City of Statesboro, providing for the city to act as first responder for fire calls in a five-mile radius of Statesboro. This arrangement provides enhanced fire service response and lower fire hazard insurance rates for homeowners and businesses in this area. However, these benefits are the result of additional resources funded through an additional millage rate on district property owners. The special district tax represents approximately 35% of the cost of the City of Statesboro's Fire Department. The cost impact of the millage by property owners is offset by a reduction in fire hazard premiums due to a lower insurance rating for the higher level of service provided by the city. The millage rate for FY17 is proposed to remain at 1.8 mills.

<b>Fund 271 – Special Revenue</b>					
<b>Department – 35210 – Statesboro Fire District</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
311100 Fire District Tax	864,902	877,604	850,000	875,000	880,000
<b>Total Revenues</b>	<b>864,902</b>	<b>877,604</b>	<b>850,000</b>	<b>875,000</b>	<b>880,000</b>
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521210 Consultants	8,000				
531700 Other Supplies	1,100				
542200 Vehicles	36,000				
542500 Equipment		51,234			143,666
551100 Indirect Cost Allocation	16,196	16,200	15,000	15,000	16,200
572100 Fire Protection	848,706	861,404	835,000	835,000	863,800
<b>Total Expenditures</b>	<b>910,002</b>	<b>928,838</b>	<b>850,000</b>	<b>875,000</b>	<b>1,023,666</b>
<b>Fund Balance</b>	<b>194,900</b>	<b>143,666</b>	<b>143,666</b>	<b>143,666</b>	<b>0</b>

# Rural Fire Fund

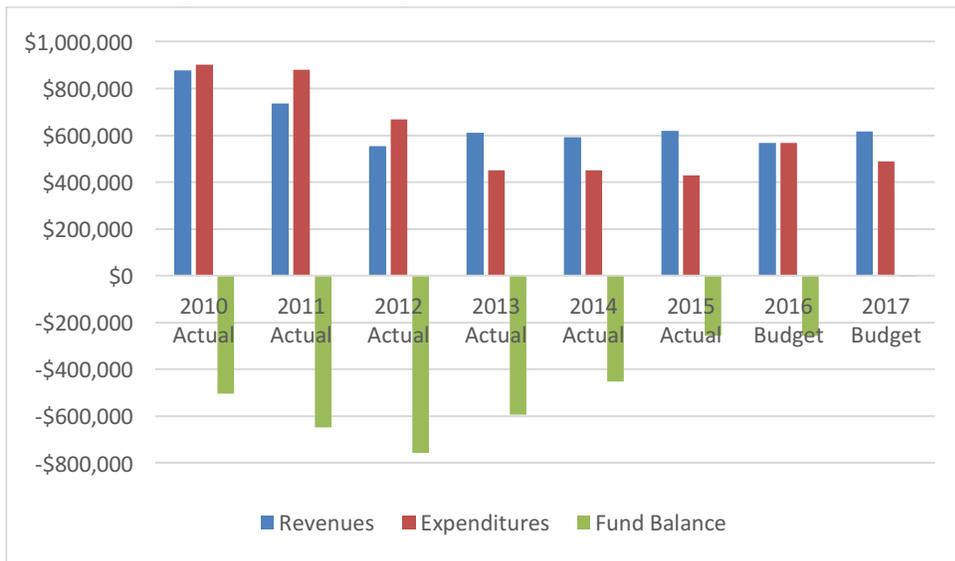
## Department Description

To provide responsive volunteer fire protection in seventeen (17) rural fire stations and sub-stations while assisting in various mutual aid agreements with other jurisdictions. This budget function will face increasing challenges as Bulloch County's population continues to grow. Meanwhile, the Board of Commissioners has made a long-term commitment to improve the service levels for rural fire protection as volunteer service requires financial support for equipment and technical support from qualified individuals. In FY10, the county was successful in lowering the insurance rating for many rural homeowners through an evaluation by the Insurance Services Organization (ISO) to determine community fire-fighting capabilities for equipment, facilities and training. Bulloch County is now implementing some of these measures and will continue to invest in rural sub-stations, where six of eight have been installed. The County Commission assesses a fee on properties with viable residential and commercial structures that generate over 600,000 annually to improve rural fire services and lower insurance rates for these property owners.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	2	2	2	2	2
Part-time	0.1	0.1	0.3	0.3	0.3
<b>Total FTE</b>	<b>2.1</b>	<b>2.1</b>	<b>2.3</b>	<b>2.3</b>	<b>2.3</b>

## Revenue – Expenditure History



<b>Fund 272 – Special Revenue</b>					
<b>Department – 35200 – Rural Fire</b>					
	2014	2015	2016	2016	2017
<b>Revenues</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Approved</b>
331110 Charges for Services		325		200	
346900 Fire Fee	583,154	610,741	560,000	610,000	610,000
346901 Fire Fee – Insurance / Private	9,019	7,879	8,020	7,750	7,750
<b>Total Revenues</b>	<b>592,172</b>	<b>618,945</b>	<b>568,020</b>	<b>617,950</b>	<b>617,750</b>
	2014	2015	2016	2016	2017
<b>Personnel Services</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Approved</b>
511100 Salary – Full-time	106,334	99,059	91,680	92,250	96,781
511300 Overtime	4,709	9,031	8,924	7,000	8,924
512100 Health & Life Insurance	23,289	22,896	26,042	27,000	26,055
512200 Social Security	7,695	7,958	7,697	7,600	8,086
512400 Retirement Contributions	6,467	6,651	6,540	6,500	6,871
512700 Workers' Compensation	15,586	15,566	2,200	15,850	13,708
<b>Total Personnel Services</b>	<b>164,079</b>	<b>161,161</b>	<b>143,083</b>	<b>156,200</b>	<b>160,425</b>
	2014	2015	2016	2016	2017
<b>Materials, Supplies &amp; Services</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Approved</b>
521210 Consultants				8,000	8,000
522204 Vehicle Maintenance	45,182	40,840	50,000	40,000	40,000
522205 Building Maintenance	2,314	320	1,500	3,000	3,000
522206 Radio Maintenance	491	4,960	300	6,000	6,000
522207 Equipment Maintenance	18,411	22,289	25,000	20,000	22,000
522220 IT Support			2,625	2,625	3,250
522400 Pest Control	2,371	2,046	2,600	2,100	2,250
523201 Telephone	12,788	12,705	12,000	12,000	12,000
523203 Postage	151	107	200	200	200
523500 Travel	3,255	2,162	3,000	150	150
523611 Insurance Commission Fee	336			2,500	2,500
523700 Education and Training	1,881	2,077	2,000	1,900	1,900
523852 Contract Labor – Fire Fighters	84,235	66,859	125,000	80,000	80,000
523900 Other Purchased Services	851	1,199	1,000	1,000	1,000
531101 Office Supplies	2,050	1,903	1,800	1,000	1,000
531115 Inmate Food		398			
531120 Janitorial Supplies					700
531150 Building Maintenance Material	1,243	3,766	2,000	2,000	3,000
531155 Vehicle Repair Parts	11,151	10,570	12,000	8,000	10,000
531156 Heavy Equipment Repair Parts	373	2,324	400	650	650
531210 Water / Sewerage	18				
531230 Electricity	18,741	18,581	18,000	18,000	18,000
531240 Bottled Gas	9,344	6,489	10,000	6,500	6,500
531270 Gasoline / Diesel	30,520	20,574	25,000	18,000	18,000
531300 Food	1,550	3,740	1,000	2,000	2,300
531600 Small Equipment	677	4,363	4,000	3,600	3,600
531612 Tools	763	565	800	700	700
531700 Other Supplies	3,543	4,087	2,400	3,000	3,000
531710 Uniforms	2,733	3,233	3,500	3,500	4,500
<b>Total Materials, Supplies &amp; Services</b>	<b>254,971</b>	<b>236,157</b>	<b>306,125</b>	<b>246,425</b>	<b>254,200</b>
	2014	2015	2016	2016	2017
<b>Capital Outlay</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Approved</b>
542500 Equipment			400		32,500
<b>Total Capital Outlay</b>			<b>400</b>		<b>32,500</b>
	2014	2015	2016	2016	2017
<b>Interfund Transactions</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Approved</b>

551100 Indirect Cost Allocation			8,640	8,640	8,640
551101 Transfer Other Funds			37,180	37,180	
<b>Total Interfund Transactions</b>			<b>45,820</b>	<b>45,820</b>	<b>8,640</b>
<b>Other Costs</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571000 Intergovernmental Fee					1,600
571901 Georgia Forestry	30,382	30,382	30,400	30,400	30,400
<b>Total Other Costs</b>	<b>30,382</b>	<b>30,382</b>	<b>30,400</b>	<b>30,400</b>	<b>32,000</b>
<b>Debt Service</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
581302 Principal-Loan Payments – Internal			42,192		
<b>Total Debt Service</b>			<b>42,192</b>		
<b>Total Expenditures</b>	<b>449,432</b>	<b>427,700</b>	<b>568,020</b>	<b>478,845</b>	<b>487,765</b>
<b>Fund Balance</b>	<b>(451,450)</b>	<b>(256,817)</b>	<b>(256,817)</b>	<b>(117,712)</b>	<b>12,273</b>

## Tourism Fund

### Fund Description

To provide funding for the purpose of promoting tourism and attracting consumers who will lodge and consume goods and services in Bulloch County. The current tax rate is 5% levied on persons who use short-term lodging accommodations in Bulloch County. The funds are allocated to the Statesboro Convention and Visitors Bureau (SCVB) and Arts Council.

<b>Fund 275 – Special Revenue</b>					
<b>Department – 75400 – Tourism</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
314100 Hotel / Motel Tax	4,644	13,029	11,400	11,750	11,500
<b>Total Revenues</b>	<b>4,644</b>	<b>13,029</b>	<b>11,400</b>	<b>11,750</b>	<b>11,500</b>
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
551100 Indirect Cost Allocation	232	651	570	588	575
572400 Convention & Visitors Bureau	3,529	9,902	8,664	8,930	8,740
572401 Arts Council	882	2,476	2,166	2,233	2,185
<b>Total Expenditures</b>	<b>4,644</b>	<b>13,029</b>	<b>11,400</b>	<b>11,750</b>	<b>11,500</b>
<b>Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Bond Fund

### Fund Description

This fund accounts for projects using bond proceeds.

<b>Fund 310 – Special Revenue</b>					
<b>Department – 75215 – Bonds</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
362010 Gain on Investment	3,803	769	720	240	150
<b>Total Revenues</b>	<b>3,803</b>	<b>769</b>	<b>720</b>	<b>240</b>	<b>150</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
523610 Service Charge		1,275		310	220
541361 I-16/301 Project	3,837,705	2,375,157			1,000,000
542200 Vehicles		18,982			
542500 Equipment		105,737			
582102 Interest – Bonds	432,900	414,300		178,850	
<b>Total Expenditures</b>	<b>4,270,605</b>	<b>2,915,452</b>		<b>179,160</b>	<b>1,000,220</b>
<b>Fund Balance</b>	<b>8,067,166</b>	<b>5,152,483</b>	<b>5,153,203</b>	<b>4,973,563</b>	<b>3,973,493</b>

# Airport Fund

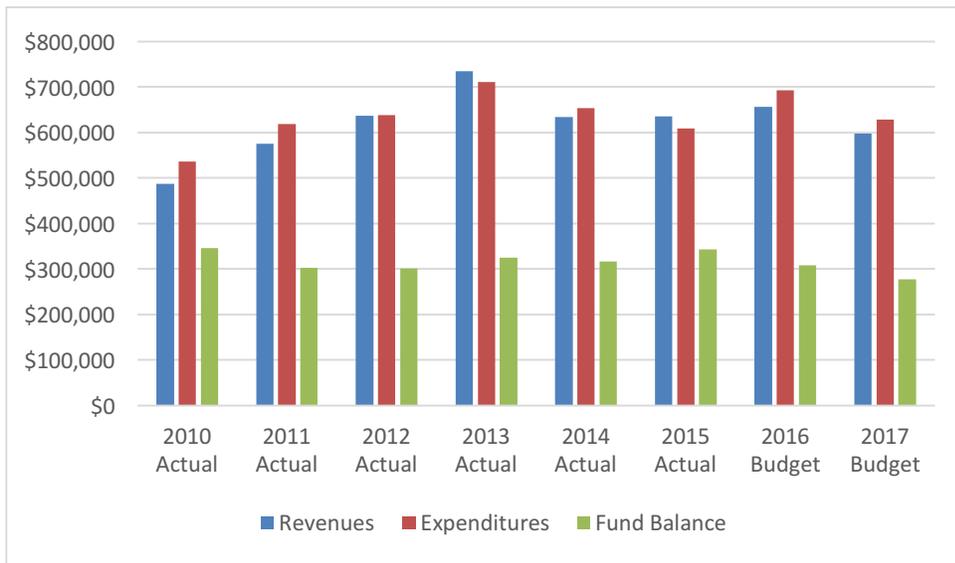
## Department Description

Statesboro-Bulloch County Airport operates in a safe, efficient, environmentally responsible manner while maintaining a customer friendly atmosphere. The airport benefits Bulloch County citizens and businesses by providing access to a modern general aviation facility, enabling transport of people, equipment, and goods in and out of the region. The airport has a 6,000-foot runway with a state of the art navigation system allowing larger corporate jets to make use of the airport, thus creating a valuable economic development tool. Most of the airport's income is made by selling aviation fuel and renting hangars. Professional planning, management and oversight have enabled the facility to become financially self-sufficient.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	1	2	2	2	2
Part-time	1.6	0.9	1.1	1.1	1.1
<b>Total FTE</b>	<b>2.6</b>	<b>2.9</b>	<b>3.1</b>	<b>3.1</b>	<b>3.1</b>

## Revenue – Expenditure History



**Fund 550 – Special Revenue**  
**Department – 75630 – Airport**

Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
331110 Federal Tree Program		2,412	2,412	2,412	2,412
345311 Hanger Rent	94,600	96,654	96,000	100,000	110,000
345312 AV Gas Sales	278,469	294,092	298,000	320,000	324,675
345313 Jet Fuel Sales	252,796	230,507	250,000	143,000	149,250
345315 Pilot Supply Sales	4,115	5,962	5,300	5,700	6,250
345316 Vending Sales		87			
345317 Miscellaneous Sales	2,779	3,703	1,980	4,400	3,000
345319 Display Case Rent	1,300	1,400	1,400	1,400	1,400
389000 Miscellaneous Revenue	36	63	830	115	
389100 Vendor's Compensation – Sales Tax	430	523	360	300	300
<b>Total Revenues</b>	<b>634,526</b>	<b>635,403</b>	<b>656,282</b>	<b>577,327</b>	<b>597,287</b>
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	86,649	83,378	67,757	65,000	71,536
511101 Salary – Part-time		428	40,560	17,500	41,690
511300 Overtime		61		70	
512100 Health & Life Insurance	2,484	87	168	180	182
512200 Social Security	6,482	6,426	8,287	6,315	8,662
512400 Retirement Contributions	1,933	360	4,405	4,350	4,650
512700 Workers' Compensation	1,964	844	850	900	863
<b>Total Personnel Services</b>	<b>99,512</b>	<b>91,586</b>	<b>122,027</b>	<b>94,315</b>	<b>127,583</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521206 Professional – Auditors			1,800		
521208 Professional – Advertising	192	434	600	300	685
521209 Public Relations	361	1,009	950	900	1,350
521210 Public Service – AWOS	933	1,517	1,600	7,710	4,800
522203 Office Equipment Maintenance	80				
522204 Vehicle Maintenance	2,088	2,654	2,200	2,500	2,500
522205 Building Maintenance	8,051	5,536	7,500	5,500	5,500
522207 Equipment Maintenance	4,681	6,776	4,000	3,000	3,000
522208 Heavy Equipment Maintenance	1,261	1,624	3,000	1,500	1,500
522209 Fuel Truck Maintenance	23		2,380	1,200	500
522210 Fuel Equipment Maintenance	4,453	4,016	40,000	10,000	5,000
522220 IT Support			600	500	750
522400 Pest Control	625	647	675	750	1,000
523101 Insurance	6,150	6,150	6,700	6,150	6,150
523201 Telephone	4,647	4,552	4,050	5,250	5,250
523203 Postage	357	630	350	500	500
523204 Weather System	567	2,079	800		
523300 Advertising				438	
523500 Travel	995	1,171	1,100	1,000	1,435
523601 Dues	300	300	300	775	800
523607 BP Card Fee	10,738	11,135	10,800	10,800	10,800
523608 Gov AirCard Fee		459	500	300	300
523700 Education and Training	995	625	1,000	1,000	3,000
523800 Penalties	50				
523850 Contract Labor	599	599	600	600	600
531101 Office Supplies	1,766	1,341	800	500	800
531108 Over / Short	68				
531109 Purchase Card		(6)			
531120 Janitorial Supplies	901	735	500	735	1,000
531156 Heavy Equipment Repair Parts	576	7,504	2,500	2,250	3,000

531210 Water / Sewerage	1,784	1,733	1,700	1,700	1,750
531230 Electricity	22,760	24,926	22,000	24,000	26,000
531270 Gasoline / Diesel	5,190	2,749	4,000	2,500	5,000
531271 Fuel & Oil – Tractor	108	653	1,000	600	1,000
531300 Food	1,967	2,042	1,750	2,000	2,000
531521 AV Gas Cost	248,960	245,097	235,000	246,000	250,000
531522 Jet Fuel Cost	190,255	163,455	195,000	96,000	100,000
531523 Oil & Lub Cost	2,060	378	1,000	400	1,000
531592 Pilot Supplies Cost	2,566	4,775	4,500	4,700	5,000
531700 Other Supplies	2,264	3,403	2,500	3,000	3,000
<b>Total Materials, Supplies &amp; Services</b>	<b>529,372</b>	<b>510,696</b>	<b>563,755</b>	<b>444,620</b>	<b>454,970</b>
<b>Capital Outlay</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
541201 Site Improvements		2,193	2,500	1,000	1,000
541301 Building Improvement		1,134	2,000		2,000
542200 Vehicles				1,804	28,000
542400 Computers	79	15		100	2,500
542500 Equipment	5,353	1,567		8,300	10,000
542401 Software					
<b>Total Capital Outlay</b>	<b>5,432</b>	<b>4,908</b>	<b>4,500</b>	<b>11,474</b>	<b>43,500</b>
<b>Interfund Transaction</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
551100 Indirect Cost Allocation	1,900	1,500	2,000	2,000	2,000
<b>Total Inter-fund Transactions</b>	<b>1,900</b>	<b>1,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Other Costs</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
571000 Intergovernmental Fee					50
574000 Bad Debt Expense	17,139				
<b>Total Other Costs</b>	<b>17,139</b>				<b>50</b>
<b>Total Expenditures</b>	<b>653,354</b>	<b>608,691</b>	<b>692,282</b>	<b>552,409</b>	<b>628,103</b>
<b>Fund Balance</b>	<b>316,618</b>	<b>343,531</b>	<b>366,502</b>	<b>368,449</b>	<b>276,715</b>

# Internal Service Funds

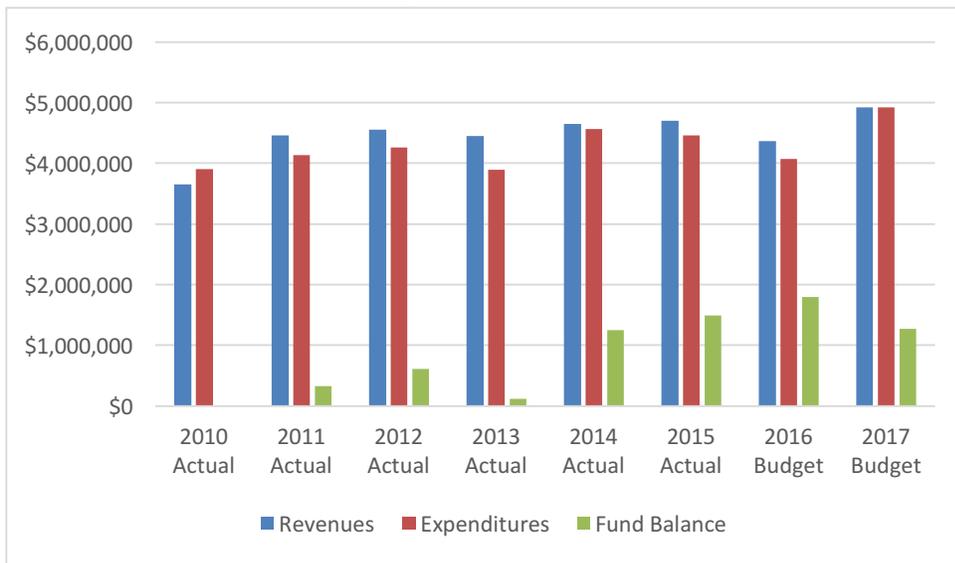
These funds are used to account for the financing of goods or services funded by one department or agency to other departments, agencies or governments on a cost reimbursement basis.

# Employee Health Insurance Fund

## Fund Description

This Internal Service Fund is for the purpose of accounting for the County's group health insurance fund administrative contract premiums and self-insured claims. It is a self-insured plan currently administered by Covenant Service Group. Also included, but separately handled, are life insurance, dental and prescription drug employee benefits. The revenue that funds the County's Group Health Insurance Plan is derived primarily from a cost share between the County and its employees (including elected Constitutional Officers) and is received through a payroll charge. This medical benefit is free for full-time employees. Revenue to the fund is also received from employees for total families, spouses and children additionally covered in the plan. The County engages a health care consultant to provide advice on health care markets and trends, review claims management and other forms of expertise not available on staff.

## Revenue – Expenditure History



**Fund 501 – Special Revenue**  
**Department – 15120 – Employee Health Insurance**

Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
389000 Miscellaneous	2,692				
389002 Stop Loss	162,951	123,525	125,000	125,000	125,000
389003 Claim Refunds	168,175	61,574	66,000	15,000	15,000
389004 Discounts	12,456	71,803	84,000	20,000	20,000
391100 Premiums – County	3,329,489	3,586,211	3,480,000	3,460,000	3,786,820
391101 Premiums – Employees	975,481	859,438	615,120	895,000	977,235
<b>Total Revenues</b>	<b>4,651,245</b>	<b>4,702,551</b>	<b>4,370,120</b>	<b>4,515,000</b>	<b>4,924,055</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
531100 Indirect Cost Allocation	127,350	127,350			127,350
552100 Fixed Cost – Health	566,901	535,248	515,000	500,000	543,900
552110 Fixed Cost – County Life	31,847	29,351	38,500	30,000	30,000
552201 Claims – United Benefit	3,841,599	3,771,434	3,515,120	4,200,000	4,222,805
552210 Claim Reimbursement – Paradigm				400	
552211 Claim Reimbursement – United Benefits				(700)	
<b>Total Expenditures</b>	<b>4,567,697</b>	<b>4,463,383</b>	<b>4,068,620</b>	<b>4,729,700</b>	<b>4,924,055</b>
<b>Fund Balance</b>	<b>1,250,422</b>	<b>1,489,590</b>	<b>1,791,090</b>	<b>1,274,890</b>	<b>1,274,890</b>

## Food Service Fund

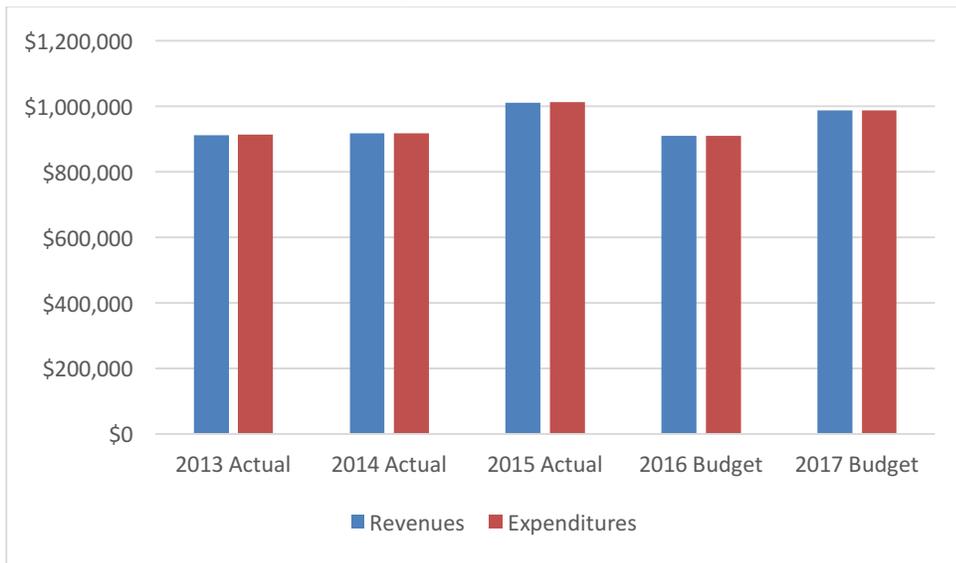
### Department Description

To safely prepare and provide approximately 1,600 quality meals for prisoners at Bulloch County Correctional Institution and Bulloch County Jail daily. The Bulloch County Correctional Institution is supervised by two staff members that oversee the meal preparations, maintains the budget, maintains inventory, and ensure that the kitchen is in compliance with the health department sanitation guidelines. There is a twelve (12) acre garden that is maintained by one correctional officer (sergeant) and one inmate. The garden offsets some food costs for the prison inmates as well as the inmates at the Bulloch County Jail. The jail is charged 4.95 for all three meals that they receive for their inmates. It is the hope that in the near future, the Correctional Institution can begin an OJT Program to work on Inmate Culinary Accreditation.

### Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	2	2	2	2	2
<b>Total FTE</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Revenue – Expenditure History



<b>Fund 610 – Special Revenue</b>					
<b>Department – 34210 – CI Food Service</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
341750 County Jail Meals	522,439	620,463	505,000	700,000	720,000
341751 Correctional Institute Meals	238,726	238,601	246,000	265,000	260,000
341752 Other Department Meals	3,189	(338)	5,000		
341753 Other Meals			110,112		
391200 Bulloch County Subsidy	152,962	153,322	45,000		8,139
<b>Total Revenues</b>	<b>917,315</b>	<b>1,012,049</b>	<b>911,112</b>	<b>965,000</b>	<b>988,139</b>
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	85,200	85,506	69,601	76,000	73,484
511300 Overtime	9,612	7,360	4,000	10,000	8,000
512100 Health & Life Insurance	6,630	6,636	6,919	6,800	6,929
512200 Social Security	6,819	6,962	5,631	6,580	6,234
512400 Retirement Contributions	6,022	5,844	4,785	5,600	5,296
512700 Workers' Compensation		2,238	2,450	2,342	2,340
<b>Total Personnel Services</b>	<b>114,283</b>	<b>114,546</b>	<b>93,386</b>	<b>107,322</b>	<b>102,184</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522203 Office Equipment Maintenance	170		500		
522205 Building Maintenance	2,974	2,853	500		
522206 Radio Maintenance		476		700	700
522207 Equipment Maintenance	4,476	3,115	2,000	1,500	2,000
522400 Pest Control	213	220	300	250	300
523201 Telephone	456	455	500	840	850
523500 Travel	17				
523601 Dues				25	25
523700 Education and Training	15	15			
523900 Other Purchased Services				40	
531101 Office Supplies	12	155	100	290	300
531115 Inmate Food	714,252	831,529	750,000	720,000	816,305
531117 Laundry	227	20			75
531120 Janitorial Supplies	2,159	2,682	2,800	2,000	2,500
531150 Building Maintenance Material	1,370	(161)	1,000	500	800
531155 Vehicle Repair Parts	4,021	1,677	2,500	1,500	2,000
531210 Water / Sewerage	20,406	14,185	13,500	15,500	15,500
531220 Natural Gas	8,925	8,237	8,500	7,000	7,000
531230 Electricity	38,229	30,258	33,200	33,250	33,250
531600 Small Equipment	3,899	527	1,000	500	1,250
531700 Other Supplies	901	2,505	1,000	2,000	2,000
531710 Uniforms	310	116	326	150	300
<b>Total Materials, Supplies &amp; Services</b>	<b>803,032</b>	<b>898,863</b>	<b>817,726</b>	<b>786,045</b>	<b>885,155</b>
Capital Outlay	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
542300 Furniture and Fixtures				200	300
542400 Computers		260			500
542500 Equipment		469			
<b>Total Capital Outlay</b>		<b>729</b>		<b>200</b>	<b>800</b>
<b>Total Expenditures</b>	<b>917,315</b>	<b>1,014,138</b>	<b>911,112</b>	<b>893,567</b>	<b>988,139</b>
<b>Profit / (Loss)</b>	<b>0</b>	<b>(2,089)</b>	<b>0</b>	<b>71,433</b>	<b>0</b>

# Enterprise Funds

These funds are established to account for operations financed and operated in a manner similar to a private business, in which total costs, including depreciation and amortization are recovered by user fees.

## Agribusiness Center Fund

### Fund Description

To provide a one-stop service center and office complex housing multi-jurisdictional agencies at the county, state and federal level to serve agribusiness needs in Bulloch County. This budget function primarily pays for service requirements for the facility. This facility is considered as Phase I of a two phase multi-purpose agribusiness center that will later provide a mixed use arena. All the agencies housed are paying rental income to the County, except the County Extension agents office.

<b>Fund 555 – Special Revenue</b>					
<b>Department – 512700 – Agribusiness Center</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
361101 Rent – Federal Agencies	74,527	74,527	74,527	80,570	82,584
361102 Rent – State Soil & Water	8,824	8,823	8,823	8,823	8,823
391200 Transfer In	23,828				
<b>Total Revenues</b>	<b>107,179</b>	<b>83,350</b>	<b>83,350</b>	<b>89,393</b>	<b>91,407</b>
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
512700 Workers' Compensation	97		95		
<b>Total Personnel Services</b>	<b>97</b>		<b>95</b>		
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522205 Building Maintenance	9,355	7,685	7,000	6,500	7,000
522206 Radio Maintenance	555	38			
522320 Rental of Equipment	1,080	1,080	1,080	1,080	1,080
522400 Pest Control	396	297	370	350	350
531120 Janitorial Supplies	1,533	1,879	1,500	1,500	1,500
531143 Landscaping Supplies	733		200		
531150 Building Maintenance Material	2,073	1,939	1,000	1,000	2,000
531210 Water / Sewerage	8,888	9,345	6,800	10,700	11,000
531230 Electricity	62,719	66,969	64,500	67,000	68,000
531700 Other Supplies	1,235	923	900	1,000	477
<b>Total Materials, Supplies &amp; Services</b>	<b>88,566</b>	<b>90,154</b>	<b>83,350</b>	<b>89,130</b>	<b>91,407</b>
Capital Outlay	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
542500 Equipment	450				
<b>Total Capital Outlay</b>	<b>450</b>				
Depreciation	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
561000 Depreciation	78,986	78,986		78,986	78,986
<b>Total Depreciation</b>	<b>78,986</b>	<b>78,986</b>		<b>78,986</b>	<b>78,986</b>
<b>Total Expenditures</b>	<b>168,098</b>	<b>169,139</b>	<b>83,445</b>	<b>168,116</b>	<b>170,393</b>
<b>Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Splash in the 'Boro

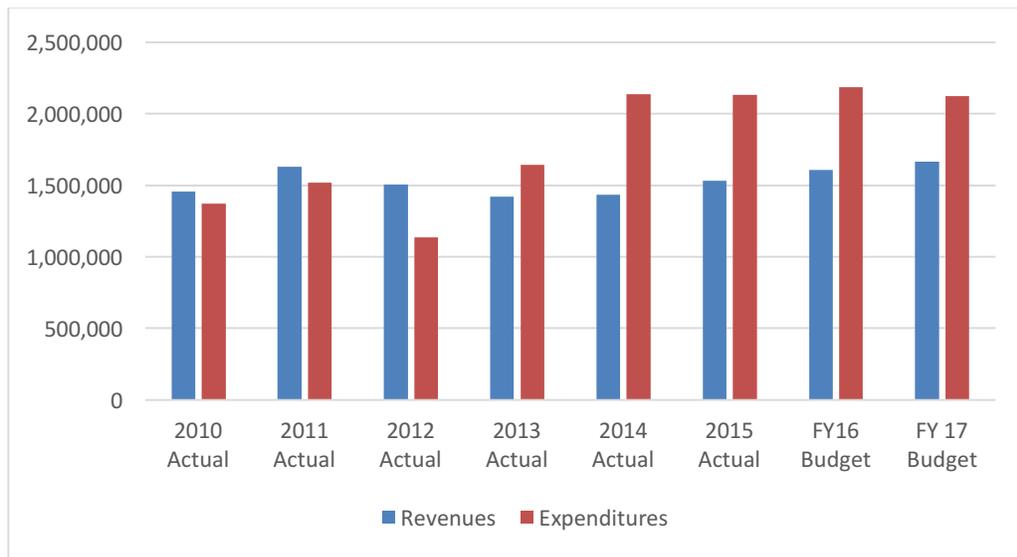
## Department Description

Our Mission is to offer a state of the art aquatics facility with a variety of attractions to be considered a destination for guests from up to two hours away. To offer a clean, safe, fun and friendly aquatic facility with exceptional guest services to create outstanding experiences that exceed guest expectations so that they'll want to come back to again and again. Splash in the Boro family waterpark is a state of the art Aquatic facility with a variety of attractions for all ages and ability levels. The Waterpark is open from one week before Memorial Day through Labor Day each year. Attractions include a 10-lane competition pool with diving board, a Heated Therapy pool, a 800 ft-Lazy River, one inner tube slide, one enclosed body flume, one open body flume, the treehouse interactive play structure with a beach entry play pool, a beach entry leisure pool with mushroom spray fountain and two lily pad walks, a 6,600 sq ft spray pad with kiddie pool and tot slides, a 5-lane toboggan style mat racer slide, and a dual flowrider wave simulator for surfing or body boarding. The park has two full service concessions stands, men's and women bathhouses, and family changing rooms. Seating and shade structures are located throughout the park for guest convenience. Lifejackets and inner tubes are available a no charge on a first come first serve basis. Lockers are available to rent to secure your personal belongings and for those guests who want their own space, 4 private cabanas are available for daily rental. We also offer birthday party packages and private rental opportunities.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Full-time	4	4	4	4	4
Part-time	21.8	21.8	17.7	17.7	17.7
<b>Total FTE</b>	<b>25.8</b>	<b>25.8</b>	<b>21.7</b>	<b>21.7</b>	<b>21.7</b>

## Revenue – Expenditure History



(Includes funding for Splash expansion (2014) and depreciation)

**Fund 556 – Enterprise**  
**Department – 61241 – Aquatic Center**

Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
347210 Contract / Rentals	96,862	110,398	100,000	103,650	100,000
347215 Admissions	1,145,313	1,224,406	1,325,000	1,259,403	1,370,000
347217 Season Passes	97,527	99,875	95,000	95,000	98,000
347510 Swim Team – Competitive		628	1,500	2,100	2,000
347515 Instruction Programming	32,733	32,240	25,000	32,000	32,000
347910 Concessions	104				
347915 Retail	46,960	50,398	60,000	48,103	50,000
377930 Miscellaneous Income	13,207	11,131		11,000	12,000
<b>Total Revenues</b>	<b>1,432,705</b>	<b>1,529,077</b>	<b>1,606,500</b>	<b>1,551,256</b>	<b>1,664,000</b>
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	159,936	158,429	158,355	164,245	173,055
511101 Salary – Part-time	348,227	357,214	350,000	354,300	350,000
511300 Overtime		77			
512100 Health & Life Insurance	30,776	35,062	33,185	33,000	54,464
512200 Social Security	37,798	38,772	38,890	39,386	40,014
512400 Retirement Contributions	10,020	7,977	10,294	9,855	11,249
512700 Workers' Compensation		11,693	11,500	12,415	14,091
<b>Total Personnel Services</b>	<b>586,756</b>	<b>609,225</b>	<b>602,224</b>	<b>613,201</b>	<b>642,873</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521206 Professional – Auditors				8,000	8,000
521208 Professional – Advertising	45,135	55,256	55,000	55,000	55,000
521210 Professional – Consultant			5,000	5,000	5,000
521220 Professional – Contracted Services	4,046		10,000	8,500	8,500
522203 Office Equipment Maintenance	4,711	5,937	3,000	3,000	6,000
522205 Building Maintenance	8,348	13,075	4,000	4,750	13,000
522207 Aquatic Equipment Maintenance	11,392	49,216	20,000	20,000	20,000
522220 IT Support			7,850	7,500	9,675
522400 Pest Control	1,650	1,319	1,700	1,500	1,500
523101 Insurance	60,000	60,000	60,000	60,000	60,000
523201 Telephone	2,035	2,428	1,500	1,500	2,200
523203 Postage	66	406	450	400	450
523400 Printing and Binding	4,042	5,416	6,500	5,500	5,500
523500 Travel	767	714	2,500	2,500	2,500
523510 Team Entry – Travel	650		250		2,500
523610 Bank Credit Card Fee	28,833	26,276	21,000	24,000	26,000
523640 Sales Tax	692				
523700 Education and Training	1,773	974	3,000	3,000	3,000
523900 Other Purchased Services				120	120
521101 Office Supplies	3,345	3,144	3,000	3,000	3,200
531104 Program Materials	47,915	65,112	40,000	40,000	50,000
531120 Janitorial Supplies	8,037	7,326	6,500	7,500	7,500
531130 Concession Supplies		476			
531142 Chemicals	37,028	28,035	35,000	34,000	35,000
531143 Landscaping Supplies	2,430	1,508	5,000	2,500	2,500
531144 Grounds Maintenance Supplies		390			
531150 Maintenance Supplies & Materials		904			
531210 Water / Sewerage	48,779	62,768	40,000	63,000	55,000
531221 Stormwater				1,050	1,050
531220 Natural Gas	34	2,287	3,000	2,500	2,500
531230 Electricity	49,530	60,799	51,000	53,000	55,000
531590 Merchandise – Resale	21,527	21,923	25,000	22,000	25,000
531600 Lifeguard Equipment			5,000	1,000	5,000

531710 Uniforms	11,747	9,659	8,000	8,000	10,000
<b>Total Materials, Supplies &amp; Services</b>	<b>404,512</b>	<b>485,349</b>	<b>423,250</b>	<b>447,820</b>	<b>480,695</b>
<b>Capital Outlay</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
542400 Computers	1,553	768	2,000	800	1,000
542401 Software					3,500
542500 Capital Outlay - Equipment	35,354	5,250	4,000	45,000	45,000
<b>Total Capital Outlay</b>	<b>36,906</b>	<b>6,018</b>	<b>6,000</b>	<b>45,800</b>	<b>49,500</b>
<b>Interfund Transaction</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
551100 Indirect Cost Allocation	191,525	150,100	166,000	166,000	90,000
<b>Total Interfund Transaction</b>	<b>191,525</b>	<b>150,100</b>	<b>166,000</b>	<b>166,000</b>	<b>90,000</b>
<b>Debt Service</b>					
	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
561100 Depreciation	464,615	430,369	460,000	460,000	460,000
581000 Debt Service – Principal	360,877	372,867	385,085	385,085	398,048
<b>Total Debt Service</b>	<b>825,492</b>	<b>803,236</b>	<b>845,085</b>	<b>845,085</b>	<b>858,048</b>
<b>Total Expenditures</b>	<b>2,045,192</b>	<b>2,053,927</b>	<b>2,042,559</b>	<b>2,117,906</b>	<b>2,121,116</b>
<b>Profit / (Loss)</b>	<b>(612,486)</b>	<b>(524,850)</b>	<b>(436,059)</b>	<b>(566,650)</b>	<b>(457,116)</b>

# Aquatic Center Winter

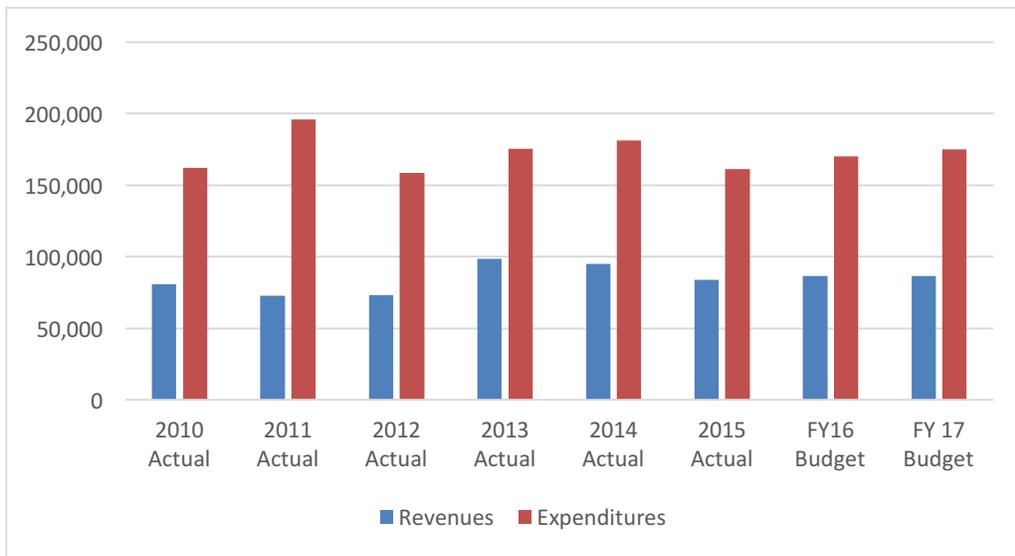
## Department Description

Our mission is to offer outstanding facilities for our patrons to enjoy year round aquatic opportunities that promote health, wellness, and water safety in a safe, clean, fun, and friendly atmosphere. Splash in the Boro Family Aquatic Center offers year round programming for all ages including lap/exercise swim, Aerobic classes, Arthritis Therapy classes, Learn to Swim classes, and Swim Team opportunities. The pools are also available for family fun recreational swim on Saturdays as well as birthday packages and private rentals.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Part-time	4.8	4.6	5.7	5.7	5.7
<b>Total FTE</b>	<b>4.8</b>	<b>4.6</b>	<b>5.7</b>	<b>5.7</b>	<b>5.7</b>

## Revenue – Expenditure History



<b>Fund 556 – Enterprise</b>					
<b>Department – 61242 – Aquatic Center Winter</b>					
Revenue	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
347210 Contract / Rentals	11,489	12,046	12,000	9,000	12,000
347215 Admissions	3,463	12,863	11,000	16,000	13,000
347217 Season Passes	1,115	13,851	11,000	11,000	11,000
347510 Swim Team - Competitive	21,176	2,839			
347515 Instruction Programming	56,159	41,145	50,000	50,000	50,000
347915 Retail	321		400		
377930 Miscellaneous Income	1,301	994		500	500
<b>Total Revenues</b>	<b>95,024</b>	<b>83,737</b>	<b>84,400</b>	<b>86,500</b>	<b>86,500</b>
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time	7,157	(7,157)			
511101 Salary – Part-time	79,624	76,214	80,000	76,500	80,000
512200 Social Security	6,639	5,275	6,120	5,850	6,120
512700 Workers' Compensation		5,389	5,300	5,638	1,056
<b>Total Personnel Services</b>	<b>93,419</b>	<b>79,721</b>	<b>91,420</b>	<b>87,988</b>	<b>87,176</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
521220 Professional – Contracted Services	1,215	3,220	3,000	2,000	2,000
521208 Professional – Advertising	7,139	1,894	7,000	2,500	2,500
522203 Office Equipment Maintenance	281	71	200	200	200
522205 Building Maintenance	383	3,243	2,000	3,200	3,200
522207 Aquatic Equipment Maintenance	183	582	500	3,200	3,200
523201 Telephone	2,546	1,747	2,500	3,000	2,700
523203 Postage	6	3	20		
523400 Printing and Binding	529	460	1,000	600	1,000
523502 Mileage Reimbursement		100			
523510 Team Entry – Travel	5,197	1,848	6,500	2,000	
521101 Office Supplies	1,387	1,550	1,250	1,250	1,250
531104 Program Materials	9,749	10,239	13,500	5,000	10,000
531120 Janitorial Supplies	1,021	3,598	2,000	1,500	2,000
531142 Chemicals	1,853	4,684	3,500	3,000	3,500
531150 Facilities Maintenance		116	400	400	400
531210 Water / Sewerage	8,998	8,513	10,000	15,000	10,000
531220 Natural Gas	14,810	9,297	15,000	15,000	15,000
531230 Electricity	31,476	30,067	33,000	23,000	30,000
531710 Uniforms	1,107	308	400	1,000	1,000
<b>Total Materials, Supplies &amp; Services</b>	<b>87,881</b>	<b>81,541</b>	<b>101,770</b>	<b>81,850</b>	<b>87,950</b>
<b>Total Expenditures</b>	<b>181,300</b>	<b>161,262</b>	<b>193,190</b>	<b>169,838</b>	<b>175,126</b>
<b>Profit / (Loss)</b>	<b>(82,276)</b>	<b>(77,525)</b>	<b>(108,790)</b>	<b>(83,338)</b>	<b>(88,626)</b>

# Aquatic Center Concession

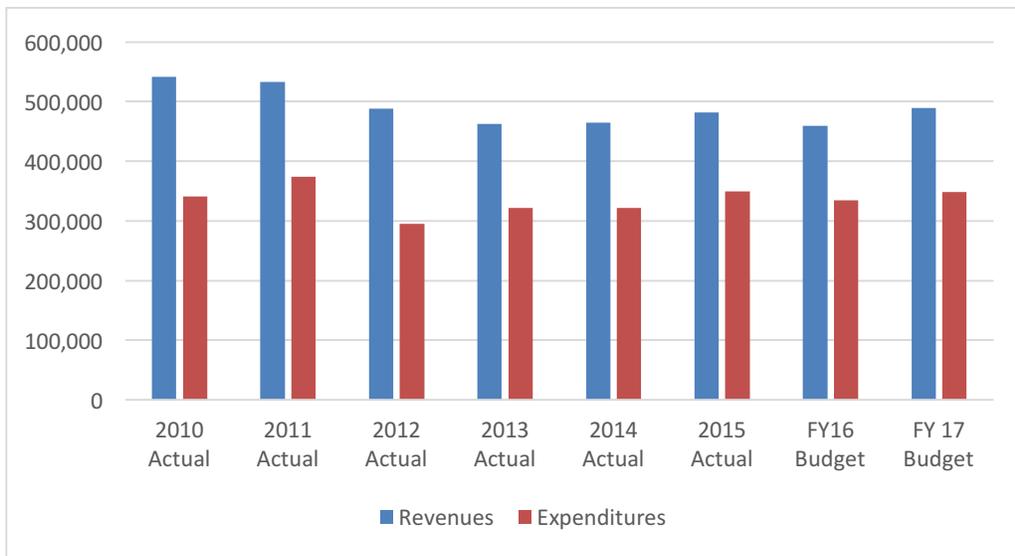
## Department Description

Our mission for concessions is to provide outstanding quality and service while offering a variety of food and drink options that meet the needs of our guests at an affordable price. Splash in the Boro offers two full service concessions stands during the waterpark season. Splashy’s Snack Shack offers a traditional concessions menu including, Hamburgers, hotdogs, chicken fingers, and fries while Splashy’s Sandwich Shoppe offers a lighter menu such as Hot and cold sandwiches and salads.

## Staffing

Personnel Summary (FTE)	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
Part-time	6.6	6.8	5.1	5.1	5.1
<b>Total FTE</b>	<b>6.6</b>	<b>6.8</b>	<b>5.1</b>	<b>5.1</b>	<b>5.1</b>

## Revenue – Expenditure History



<b>Fund 556 – Enterprise</b>					
<b>Department – 61243 – Aquatic Concessions</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
347540 Sponsorship	15,176	9,176	8,630	9,000	9,000
347910 Concessions	449,652	472,261	480,000	450,000	480,000
389101 Vendor's Comp on Sales Tax		455			400
<b>Total Revenues</b>	<b>464,828</b>	<b>481,892</b>	<b>488,630</b>	<b>459,000</b>	<b>489,400</b>
Personnel Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
511100 Salary – Full-time					10,000
511101 Salary – Part-time	103,019	104,934	108,096	106,000	106,500
511300 Overtime		596		50	
512200 Social Security	7,904	8,089	8,270	8,100	8,915
512400 Retirement					650
512700 Workers' Compensation		2,542	2,500	2,800	2,235
<b>Total Personnel Services</b>	<b>110,923</b>	<b>116,160</b>	<b>118,866</b>	<b>116,950</b>	<b>128,300</b>
Materials, Supplies & Services	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
522206 Equipment Maintenance	1,800	192	2,000	500	2,000
523640 Sales Tax	235				
531130 Concession Supplies	2,764	4,362	3,000	2,000	3,000
531300 Food and Drink	206,247	228,504	215,000	215,000	215,000
<b>Total Materials, Supplies &amp; Services</b>	<b>211,045</b>	<b>233,058</b>	<b>220,000</b>	<b>217,500</b>	<b>220,000</b>
<b>Total Expenditures</b>	<b>321,968</b>	<b>349,218</b>	<b>338,866</b>	<b>334,450</b>	<b>348,300</b>
<b>Profit / Loss</b>	<b>142,860</b>	<b>132,673</b>	<b>149,764</b>	<b>124,550</b>	<b>140,100</b>

<b>Fund 556 – Enterprise</b>					
<b>Department – 61245 – Aquatic Expansion Summary</b>					
Revenues	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
361000 Interest					
<b>Total Revenues</b>					
Expenditures	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Approved
582300 Interest	88,426	80,649	90,000	70,000	54,000
<b>Total Expenditures</b>	<b>88,426</b>	<b>80,649</b>	<b>90,000</b>	<b>70,000</b>	<b>54,000</b>
<b>Profit / (Loss)</b>					

# Capital Projects Funds

## **Special Purpose Local Option Sales Tax (SPLOST)**

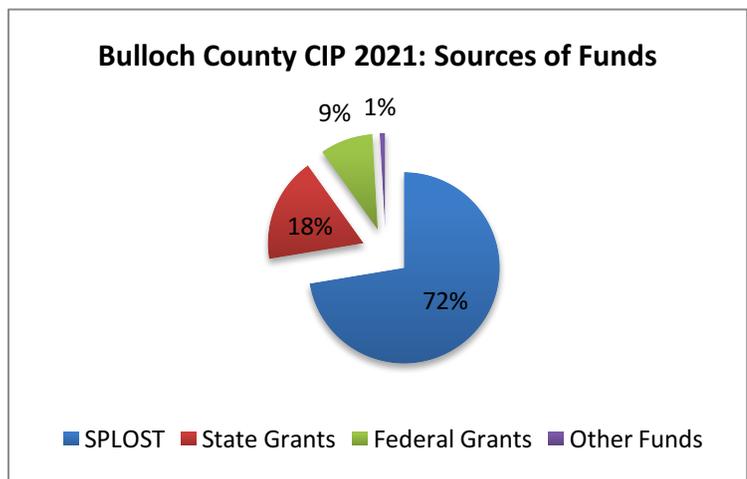
This fund is created to account for financial resources to be used for acquisition or construction of major capital facilities, or for the purchase of equipment, as provided for by state law. All of the County's major capital outlays are typically funded by SPLOST, with few exceptions. The County prepares and updates a six-year Capital Improvement Plan annually in a separate document. Individual projects are programmed or are carried over each new fiscal year.

# Fiscal Year 2017 Capital Budget and Capital Improvement Program 2021

## Summary

The Fiscal Year (FY) 2017 Capital Budget is the product of the 2021 Capital Improvements Program (CIP). The primary funding mechanism for the county CIP is the Special Purpose Local Option Sales Tax (SPLOST). This tax is voted for by referendum and has a sunset period of six years. SPLOST proceeds can be used for capital project expenditures, as provided for by state law. The current SPLOST 2013 initiative (Bulloch County's sixth since 1989) was approved by voter referendum in November 2011, with collections that began in December 2013 and expire in November 2019 (FY 2020). There are also remaining funds in this CIP that have been allocated from previous SPLOST referenda, such as the SPLOST 2002 fund balance of 4,186,000 for a multi-purpose agricultural arena project.

As an elastic revenue source, SPLOST collections are dependent on economic conditions and requires monitoring throughout the CIP period. Should SPLOST collections accelerate or decline as the result of economic circumstances, projects would be either expanded or scaled back. During the annual CIP update, the county staff evaluate projections and any necessary revisions are submitted to the Board of Commissioners for approval.



Similarly, should any changes occur in future years, proceeds will be reallocated accordingly.

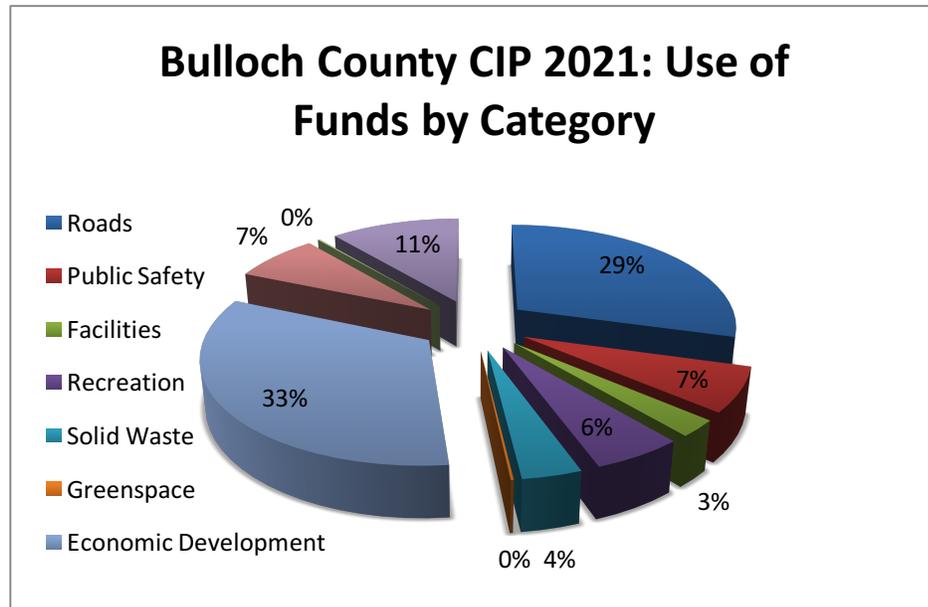
The SPLOST proceeds can also be re-allocated and maximized through leveraging of outside funding sources. At this time, outside funding from the state and federal government in the form of grants-in-aid for county needs is limited. Nonetheless, the county staff will become very aggressive in seeking leveraged funding to accomplish project goals. As the CIP is updated annually, project allocations and budgets may change if leveraged funding is realized. In most cases, leveraging existing projects can preserve SPLOST proceeds for use toward new or additional projects.

## Project Schedules

The following eleven (11) tables illustrate the project investment schedule for 145 projects through FY 2021. It should be noted that the current SPLOST 2013 collection period expires approximately mid-year in FY 2020 (or, October 2019). No additional or future SPLOST funds have been allocated beyond this time period, even though the County will still have outstanding debt obligations beyond FY 2020, such as repayment of loan proceeds from Georgia Environmental Finance Authority for Fletcher Park and the solid waste recycling processing center.

Approximately 72% of CIP 2021 funding will be generated by SPLOST collections, with the balance leveraged by both committed and non-committed state and federal grants. Currently, Roads and Bridges, Economic Development and Recreation projects consist of 73% of the forward project spending, seen in the graph below.

SPLOST collections have been significantly restrained since FY 2012 as a result of special interest tax exemptions approved by the Georgia General Assembly. Therefore, as the CIP 2021 program progresses, securing leveraged funding and stimulating commercial development that generates sales tax will be critical.



## Schedule I: Capital Improvement Program Category

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2002	4,186,000					4,186,000
SPLOST 2013 Bond Proceeds	2,535,854					2,535,854
SPLOST 2013 Balance	2,531,664					2,531,664
SPLOST 2013 Collections Estimate	4,901,407	4,901,407	4,901,407	2,450,703		17,154,924
SPLOST – Portal Loan Proceeds	28,900	28,900	28,900	28,900		115,600
State GDOT-LMIG – Prior Year	1,067,501					1,000,000
State GDOT-LMIG – Current Year	1,250,000	1,250,000	1,250,000	1,250,000		5,000,000
State DCA-One Georgia	210,000					210,000
Federal EDA Reimbursement	1,000,000					1,000,000
Federal OJP-Bullet Proof Vests	5,000					5,000
Federal FEMA-AFG		165,000	105,000			270,000
GSU Law Library Grant	10,000					10,000
Federal Land/Water Grant	100,000					100,000
State GDOT Grant	154,500	42,500	5,000	92,000		294,000
Federal FAA Grant	621,000	765,000	90,000	441,000		1,917,000
Airport Reserves Balance	208,174					320,000
<b>Total Revenues</b>	<b>18,854,325</b>	<b>7,152,807</b>	<b>6,380,307</b>	<b>4,262,603</b>		<b>36,650,042</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Roads and Bridges	4,458,900	3,074,225	1,590,400	1,957,900		11,081,425
Public Safety	814,255	850,690	650,690	259,905		2,575,540
Facility Improvements	469,701	294,441	189,866	21,220		975,228
Recreation	886,216	624,583	598,280	10,390		2,119,469
Solid Waste	379,980	362,195	384,748	196,840		1,323,763
Greenspace	47,098	10,703	10,703	3,568		72,072
Economic Development	2,126,975	2,859,850	4,290,625	3,403,889	1,000,000	13,681,339
Airport	907,580	900,960	400,960	580,480		2,789,980
Elections	15,920	15,160	15,160	7,549		53,789
Agricultural Arena	4,186,000					4,186,000
<b>Total Expenditures</b>	<b>14,292,625</b>	<b>8,992,807</b>	<b>8,131,432</b>	<b>6,441,741</b>	<b>1,000,000</b>	<b>38,858,605</b>
<b>Fund Balance</b>	<b>4,517,375</b>	<b>2,677,375</b>	<b>926,250</b>	<b>(1,252,888)</b>	<b>(2,252,888)</b>	<b>(2,252,888)</b>

Schedule I illustrates the SPLOST 2013 collections through the end of the referendum period in mid FY 2020. Should a SPLOST referendum be renewed by the voters in FY 2019, the 1.08 million deficit is likely to be closed.

Meanwhile, most SPLOST categorical accounts currently have carryover balances that reflect the excess of revenues over expenditures prior to FY 2017. However, there are categories that will encounter annual deficits as these balances are spent down over time.

## Schedule II: Roads and Bridges

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	764,175					764,175
SPLOST 2013 Collections Estimate	1,193,436	1,193,436	1,193,436	596,718		3,978,100
SPLOST Portal Loan Proceeds	28,900	28,900	28,900	28,900		115,600
State GDOT-LMIG - Prior Year	1,067,501					1,067,501
State GDOT-LMIG - Current Year	1,250,000	1,250,000	250,000	800,000		3,550,000
State DCA-One Georgia	210,000					210,000
Federal EDA Reimbursement	1,000,000					1,000,000
<b>Total Revenues</b>	<b>5,514,006</b>	<b>2,472,336</b>	<b>1,472,336</b>	<b>1,425,618</b>		<b>10,685,376</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Road Striping and Signage	130,000	130,000	130,000			390,000
Bridges	40,000	40,000	40,000			120,000
Resurfacing Pool	1,300,000	1,625,000		1,040,000		3,965,000
RJ Kennedy Road Paving	510,000					510,000
Key Akins Road Paving	267,000					267,000
Miller St. Colfax Station Paving		332,900				332,900
Clark Farm Road Paving			502,500			502,500
Gateway Boulevard	210,000					210,000
Intersections	1,000,000					1,000,000
Pictometry Allocation		28,425				28,425
Land Acquisition	75,000					75,000
Equipment Lease Pool	900,000	900,000	900,000	900,000		3,600,000
Administration	26,900	17,900	17,900	17,900		80,600
<b>Total Expenditures</b>	<b>4,458,900</b>	<b>3,074,225</b>	<b>1,590,400</b>	<b>1,957,900</b>		<b>11,081,425</b>
<b>Fund Balance</b>	<b>1,055,106</b>	<b>453,211</b>	<b>335,141</b>	<b>(396,049)</b>		<b>(396,049)</b>

Schedule II illustrates the FY 2017 Budget and 2021 CIP for Roads and Bridges.

### FY 2017 Budget Highlights:

- Approximately 13 miles of resurfacing on network roads and in selected subdivisions.
- The resurfacing program is heavily dependent on Local Maintenance Improvement Grant funding from the Georgia Department of Transportation.
- Dirt road paving on Key Akins and R.J. Kennedy Roads.
- Two roundabout (traffic circle) intersection improvements at Pretoria-Rushing and Burkhalter, and at Burkhalter and Langston Chapel.

### Schedule III: Public Safety

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	531,464					531,464
SPLOST 2013 Collections Estimate	428,136	428,136	428,136	142,712		1,427,120
Federal OJP-Bullet Proof Vests	5,000					5,000
Federal FEMA-AFG		165,000	105,000			270,000
<b>Total Revenues</b>	<b>964,600</b>	<b>593,136</b>	<b>533,136</b>	<b>142,712</b>		<b>2,233,584</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Digital Radio Infrastructure Lease	107,270	107,270	107,270	107,270		429,080
Animal Shelter Improvements	10,000					10,000
Animal Control Equipment	5,000	5,000	5,000	2,500		17,500
Animal Control Vehicles	25,000		25,000			50,000
CI Computer	850					850
CI Puncture Proof Vests	5,000					5,000
CI Vehicles		25,000				25,000
EMA/HS Vehicle		25,000				25,000
EMS Ambulances	152,000	152,000	152,000			456,000
EMS Equipment	10,000	10,000	10,000	10,000		40,000
EMS Station Bay Doors	15,000					15,000
Fire Truck Lease	100,000	100,000	75,000			275,000
Fire Turnout Gear	20,000	20,000	30,000			70,000
Fire Station Rebuild - Stilson	70,000					70,000
Fire Breathing Apparatus	15,000	15,000	25,000			55,000
Fire Rescue Tools	20,000	20,000	20,000			60,000
Fire Hose	15,000	15,000	10,000			40,000
Fire Apparatus		165,000				165,000
Probation Computers	6,000					6,000
Probation Bullet Proof Vests	10,000					10,000
Sheriff Equipment	25,000	25,000	25,000	12,500		87,500
Sheriff Vehicles	160,000	160,000	160,000	96,000		576,000
Pictometry Allocation	28,425			28,425		56,850
Administration	14,710	6,420	6,420	3,210		30,760
<b>Total Expenditures</b>	<b>814,255</b>	<b>850,690</b>	<b>650,690</b>	<b>259,905</b>		<b>2,575,540</b>
<b>Fund Balance</b>	<b>150,345</b>	<b>(107,209)</b>	<b>(224,763)</b>	<b>(341,956)</b>		<b>(341,956)</b>

Schedule III illustrates the FY 2017 Budget and 2021 CIP for Public Safety.

#### FY 2017 Budget Highlights:

- Animal Shelter facility improvements, equipment and vehicles.
- Correctional Institute personal protective equipment and technology.
- One new ambulance for EMS on pay as you go, and continuing lease purchase payments for three ambulances purchased in FY 2014, and a discretionary equipment pool.
- A replacement fire station in Stilson, along with personal protective equipment.
- Probation Department personal protective equipment and technology.
- Sheriff's Department vehicles and discretionary equipment.

## Schedule IV: Recreation

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	1,159,700					1,159,700
SPLOST 2013 Collections Estimate	385,322	385,322	385,322	128,441		1,284,407
Federal Land and Water Grant	100,000					100,000
<b>Total Revenues</b>	<b>1,645,022</b>	<b>385,322</b>	<b>385,322</b>	<b>128,441</b>		<b>2,544,107</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Concessions Security Camera	5,500					5,500
Fletcher Park - Annual Debt	15,316	11,303				26,619
Fletcher Park - Design Services	75,000					75,000
Fletcher Park - Road & Parking Repairs	8,000					8,000
Fletcher Park - Parking Lots & Sidewalks		175,000				175,000
Mill Creek - Auto Lights FC	4,500					4,500
Mill Creek - Field Renovations	60,000					60,000
Mill Creek - Lake Bridge Repair	20,000					20,000
MC - Park Bench/Trash Cans/ Picnic	7,500	7,500	7,500	7,500		30,000
Mill Creek - Auto Lights – Pavilions	3,500					3,500
Mill Creek - Field Pad Surfacing (4)	9,500					9,500
Mill Creek - Wireless Intercom Replace	5,000					5,000
Mill Creek - 5FC Playground Equipment			20,000			20,000
Mill Creek - 5FC Surfacing			25,000			25,000
Mill Creek - Main Field Equipment			300,000			300,000
Mill Creek - Main Field Surfacing			100,000			100,000
Mill Creek Tennis Court Resurfacing			50,000			50,000
Memorial Park - Remove Pool	15,000					15,000
Memorial Park - Master Plan Revision	10,000					10,000
Memorial Park - Playground Upgrades	250,000					250,000
Memorial Park – Pavilion	100,000					100,000
Nevils - Scoreboard Replacement	5,200					5,200
Nevils - BB/SB Field	75,000					75,000
Brooklet Roebuck – Bleachers			20,000			20,000
Brooklet Roebuck - Automated Lighting			5,000			5,000
Brooklet Roebuck - Accessory Replace			30,000			30,000
Brooklet Roebuck - Building Rehab			35,000			35,000
Brooklet Park - BB Field Construction		200,000				200,000
Brooklet Park - Restroom Concessions		100,000				100,000
Brooklet Park - Parking Area II		125,000				125,000
Playground Mulch Replacement	9,000					9,000
Fertilizer Spreader Replacement	3,000					3,000
8 Cylinder P/U Truck Replacement	19,500					19,500
Utility Vehicles (2) Replacement	16,500					16,500
Front Rotary Mower Replacement	20,000					20,000
Rocky Ford - Boat Landing	2,500					2,500
Stilson - Scoreboard Replacement (2)	12,000					12,000
S&S Greenway - Phase II & III Design	100,000					100,000
Tables and Chairs (40)	9,850					9,850
Automated Light Controls (1)	3,000					3,000
Administration	21,850	5,780	5,780	2,890		36,300
<b>Total Expenditures</b>	<b>886,216</b>	<b>624,583</b>	<b>598,280</b>	<b>10,390</b>		<b>2,119,469</b>
<b>Fund Balance</b>	<b>758,806</b>	<b>519,545</b>	<b>306,587</b>	<b>424,638</b>		<b>424,638</b>

Schedule IV illustrates the FY 2017 Budget and 2021 CIP for Recreation.

FY 2017 Budget Highlights:

- Various physical improvements and accessories for parks including Mill Creek, Nevils, Brooklet, Portal, Stilson and Statesboro.
- Various equipment and technology needs.
- Design for Phase II of the S&S Greenway.
- Grant funds have been secured to leverage drainage and physical improvements at Memorial Park in Statesboro.

## Schedule V: Facility Improvements

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	(242,472)					(242,472)
SPLOST 2013 Collections Estimate	162,708	162,708	162,708	54,235		542,359
GSU Law Library Grant	10,000					10,000
Insurance Recovery – ACCG	250,000					250,000
<b>Total Revenues</b>	<b>180,236</b>	<b>162,708</b>	<b>162,708</b>	<b>54,235</b>		<b>559,887</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Roof Phase II Courthouse	165,000					165,000
Agri-Business Center Roof			120,000			120,000
Roof at Old DFCS Building	175,000					175,000
Judicial Annex Roof		252,000				252,000
Carpeting-Probation	2,000					2,000
Carpeting-Magistrate Court	10,000					10,000
Carpeting-Judicial Annex	38,000					38,000
Vault Shelving - Probate Court	17,315					17,315
Gasoline Pumps	25,000					25,000
Technology - Computers	6,000	6,000	6,000			18,000
Technology - VOIP Public Works		14,000				14,000
Technology - VOIP EMS			13,000			13,000
Plat Shelving - Clerk of Courts	10,000					10,000
Pictometry Allocation			28,425			28,425
DFACS Escrow	20,000	20,000	20,000	20,000		80,000
Administration	1,386	2,441	2,441	1,220		7,488
<b>Total Expenditures</b>	<b>469,701</b>	<b>294,441</b>	<b>189,866</b>	<b>21,220</b>		<b>975,228</b>
<b>Fund Balance</b>	<b>(289,465)</b>	<b>(421,198)</b>	<b>(448,356)</b>	<b>(415,341)</b>		<b>(415,341)</b>

Schedule V illustrates the FY 2017 Budget and 2021 CIP for Facility Improvements.

### FY 2017 Budget Highlights:

- Two roof replacements at the Courthouse and Old DFACS buildings.
- Carpeting replacements, high-density shelving, and technology purchases for various county offices.
- Replacement of gasoline pumps at the public works complex.

## Schedule VI: Solid Waste

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	503,164					503,164
SPLOST 2013 Collections Estimate	246,180	246,180	246,180	82,059		861,630
<b>Total Revenues</b>	<b>749,344</b>	<b>246,180</b>	<b>246,180</b>	<b>82,059</b>		<b>1,323,763</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Roll-off Truck	150,000	150,000		150,000		450,000
Roll-off Containers	44,000	50,000	50,000			194,000
Compactors		57,000				57,000
Recycling Center Development	90,000					90,000
Container Rehabilitation	15,000	20,000	20,000			55,000
Processing Facility Loan	45,000	45,000	45,000	45,000		180,000
Front Loader Truck			230,000			230,000
Fork Lift			28,000			28,000
Baler-Conveyor	15,000					15,000
Skid Steer Loader		28,000				28,000
Building and Facilities Pool	10,000	8,500	8,053			40,000
Administration	10,980	3,695	3,695	1,840		20,210
<b>Total Expenditures</b>	<b>379,980</b>	<b>362,195</b>	<b>384,748</b>	<b>196,840</b>		<b>1,323,763</b>
<b>Fund Balance</b>	<b>369,364</b>	<b>253,349</b>	<b>114,781</b>			

Schedule VI illustrates the FY 2017 Budget and 2021 CIP for Solid Waste.

### FY 2017 Budget Highlights:

- Replacement of a roll-off truck and container.
- Construction of a new convenience center at Union Church Road in southeast Bulloch County.
- Various replacements of smaller equipment and funds for capital maintenance at recycling centers.
- Continued payment of a loan to the Georgia Environmental Facilities Authority for the 2012 expansion of the recycling processing center on Lakeview Road (old landfill).

### Schedule VII: Greenspace

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	36,395					36,395
SPLOST 2013 Collections Estimate	10,703	10,703	10,703	3,568		35,677
<b>Total Revenues</b>	<b>47,098</b>	<b>10,703</b>	<b>10,703</b>	<b>3,568</b>		<b>72,072</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Land Acquisition Escrow	47,098	10,703	10,703	3,568		72,072
<b>Total Expenditures</b>	<b>47,098</b>	<b>10,703</b>	<b>10,703</b>	<b>3,568</b>		<b>72,072</b>
<b>Fund Balance</b>						

Schedule VII illustrates the FY 2017 Budget and 2021 CIP for Greenspace.

**FY 2017 Budget Highlights:**

- These funds are escrowed for land acquisition to permanently preserve land or parcels, sensitive environments or strictly passive recreational uses.

## Schedule VIII: Economic Development

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Bond Proceeds	2,535,854					2,535,854
SPLOST 2013 Balance	1,695,485					1,695,485
SPLOST 2013 Collections Estimate	2,400,000	2,400,000	2,400,000	800,000		8,000,000
State GDOT-LMIG - Current Year			1,000,000	450,000		1,450,000
<b>Total Revenues</b>	<b>6,631,339</b>	<b>2,400,000</b>	<b>3,400,000</b>	<b>1,250,000</b>		<b>13,681,339</b>
Expenditure	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Debt Service (Bond Principal)	1,950,000	2,005,000	2,095,000	2,190,000		8,240,000
Debt Service (Bond Interest)	140,975	241,850	155,625	54,750		593,200
Funds Available for Projects		450,000	450,000	302,139		1,202,139
Debt Service (State Infra. Bank)		127,000	254,000	254,000	1,000,000	1,635,000
US 301 Improvements/IP Access Administration	36,000	36,000	36,000	18,000		126,000
<b>Total Expenditures</b>	<b>2,126,975</b>	<b>2,409,850</b>	<b>3,840,625</b>	<b>3,101,750</b>	<b>1,000,000</b>	<b>13,681,339</b>
<b>Fund Balance</b>	<b>4,504,364</b>	<b>4,494,514</b>	<b>(440,625)</b>	<b>(1,451,750)</b>	<b>(1,000,000)</b>	

Schedule VIII illustrates the FY 2017 Budget and 2021 CIP for Economic Development.

### FY 2017 Budget Highlights:

- These funds are allocated, in part, to pay for general obligation debt for improvements at the I-16/ U.S. 301 Industrial Park.
- Funds are also allocated in anticipation of state grants to improve the U.S. 301 South corridor adjacent to the industrial park and to develop a service/access road into the new park.

## Schedule IX: Statesboro-Bulloch County Airport

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	108,000					108,000
SPLOST 2013 Collections Estimate	64,220	64,220	64,220	21,407		214,067
State GDOT Grant	154,500	42,500	5,000	92,000		294,000
Federal FAA Grant	621,000	765,000	90,000	441,000		1,917,000
Airport Reserves Balance	208,174	16,000	16,000	16,739		256,913
<b>Total Revenues</b>	<b>1,155,894</b>	<b>887,720</b>	<b>175,220</b>	<b>571,146</b>		<b>2,789,980</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Obstruction Removal	100,000					100,000
Design Runway Crack Seal/Markings	75,000					75,000
Runway 14/32 Crack Seal/Markings	375,000					375,000
Runway 5/23 Crack Seal/Markings	165,000					165,000
Design Truck Fuel Parking and Canopy	50,000					50,000
Design T-Hangar	90,000					90,000
Truck Fuel Parking and Canopy		250,000				250,000
T-Hangar Site Prep		500,000				500,000
ALP Update and RSA/OFA Inventory		100,000				100,000
Design Access Road to East Hanger			100,000			100,000
T-Hangar Construction			300,000			300,000
Access Road to T-Hangar Phase I				400,000		400,000
Design Runway 14-32 Rehabilitation				90,000		90,000
Design Runway 5/23 Taxiway & Turn				90,000		90,000
Window Replacement - Two Phase	50,000	50,000				100,000
Administration	2,580	960	960	480		4,980
<b>Total Expenditures</b>	<b>907,580</b>	<b>900,960</b>	<b>400,960</b>	<b>580,480</b>		<b>2,789,980</b>
<b>Fund Balance</b>	<b>248,314</b>	<b>235,074</b>	<b>9,334</b>			

Schedule IX illustrates the FY 2017 Budget and 2021 CIP for the Statesboro-Bulloch County Airport.

### FY 2017 Budget Highlights:

- Both the SPLOST and Airport operating funds are highly leveraged with annual state and federal grant allocations.
- Design and construction of key runway improvements.
- Design of a new T-Hangar which, if built, will produce future operating revenue.
- Design of a new parking area and canopy for refueling Airport gasoline trucks to serve clients.
- Obstruction removal on the periphery of the Airport approaches to improve aviator navigation.

## Schedule X: Elections

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2013 Balance	18,112					18,112
SPLOST 2013 Collections Estimate	10,703	10,703	10,703	3,568		35,677
<b>Total Revenues</b>	<b>27,873</b>	<b>10,703</b>	<b>10,703</b>	<b>3,568</b>		<b>53,739</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Voting Equipment	12,000	11,500	11,500	5,750		40,750
Technology Improvements	3,500	3,500	3,500	1,750		12,250
Administration	420	160	160	49		789
<b>Total Expenditures</b>	<b>15,920</b>	<b>15,160</b>	<b>15,160</b>	<b>7,549</b>		<b>53,789</b>
<b>Fund Balance</b>	<b>11,953</b>	<b>8,438</b>	<b>3,981</b>			

Schedule X illustrates the FY 2017 Budget and 2021 CIP for Elections.

### FY 2017 Budget Highlights:

- These funds are used primarily to purchase or replace voting machines, or to acquire technology improvements for both elections operations and voter registration, when needed.

### Schedule XI: Multi-purpose Agricultural Arena

Revenues	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
SPLOST 2002 Balance	4,186,000					4,186,000
<b>Total Revenues</b>	<b>4,186,000</b>					<b>4,186,000</b>
Expenditures	FY 2017 Budget	FY 2018	FY 2019	FY 2020	FY 2021	Total
Design and Construction	4,186,000					4,186,000
<b>Total Expenditures</b>	<b>4,186,000</b>					<b>4,186,000</b>
<b>Fund Balance</b>						

Schedule XI illustrates the FY 2017 Budget and 2021 CIP for the Multipurpose Agricultural Arena.

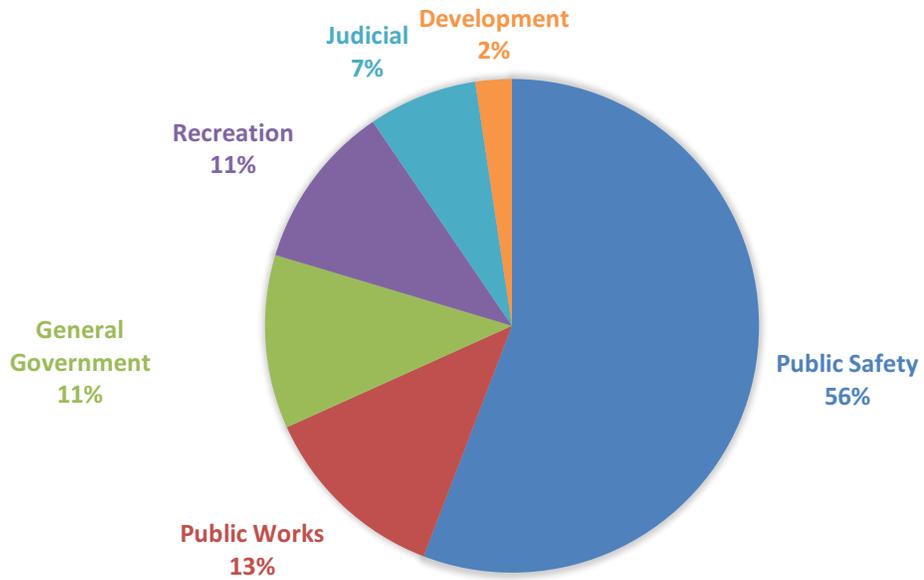
**FY 2017 Budget Highlights:**

- Located on Langston Chapel Road, this project is expected to begin construction in August of 2016, with a target completion date of April 2017.
- The facility will include a covered main arena, a covered practice arena, stalls, walkways, parking and recreational vehicle water connections.

# Personnel

Full-time Equivalent Positions			
Department	FY17 Elected	FY17 Full-time	FY17 Part-time
Commissioners	7		
County Manager		2	
Clerk of Board		1	
Elections		2	2.9
Finance		6	
Attorney		1	
Human Resources		2	0.6
Tax Commissioner	1	10	
Tax Assessor		8	
GIS		2	
Government Buildings		8	
Engineering		1	
Mental Health Court		1	
Clerk of Court	1	11	
State Court	1	1	
Solicitor	1	2	
Magistrate Court	1	9	0.8
Probate Court	1	3	0.7
Public Safety Admin		2	
Sheriff	1	42	
Investigations		7	
Crime Suppression		9	
Jail		53	
Court Services		13	2.9
Correctional Institute		24	1.3
Food Service		2	
Adult Probation		11	
Fire Fighting		2	0.3
EMS		25	6.2
Coroner	1		
E911		15	0.7
Animal Control		3	
Animal Shelter		3	0.1
Roads		30	
Solid Waste Collection		11	26.2
Recyclable Collection		2	
Fleet Management		4	
Parks & Rec – Admin		7	0.3
Athletics		6	8.8
Aquatic Center		4	17.7
Aquatic Center – Winter			5.7
Aquatic Center – Concessions			5.1
Concessions		1	1.4
Facility Operations		3	0.2
Special Activity (After-School)		3	32.6
Parks & Grounds		17	7.7
Building Inspection		5	
Planning & Zoning		2	
Airport		2	1.1
<b>Total</b>	<b>15</b>	<b>378</b>	<b>123.3</b>
<b>FY16 Total</b>	<b>15</b>	<b>374</b>	<b>123.3</b>
<b>FY15 Total</b>	<b>15</b>	<b>366</b>	<b>117.1</b>
<b>FY14 Total</b>	<b>15</b>	<b>366</b>	<b>113.1</b>

## FULL-TIME EMPLOYEES BY FUNCTION



# Wage Schedules

Schedule A – 43 Hour Work Week – Correctional Institute					
Grade	Minimum	1 <sup>st</sup> Quartile	Mid-Point	3 <sup>rd</sup> Quartile	Maximum
1	-	-	8.67	9.54	10.41
2	-	8.20	9.12	10.02	10.94
3	-	8.62	9.58	10.54	11.48
4	8.04	9.05	10.06	11.06	12.07
5	8.46	9.51	10.57	11.63	12.68
6	8.88	9.99	11.10	12.22	13.33
7	9.33	10.50	11.67	12.83	14.00
8	9.81	11.03	12.26	13.48	14.71
9	10.30	11.59	12.88	14.16	15.45
10	10.83	12.17	13.52	14.88	16.23
11	11.37	12.79	14.21	15.64	17.06
12	11.95	13.44	14.94	16.43	17.92
13	12.56	14.12	15.69	17.26	18.83
14	13.18	14.83	16.48	18.13	19.78
15	13.85	15.58	17.31	19.04	20.79
16	14.55	16.38	18.19	20.01	21.84
17	15.30	17.20	19.12	21.02	22.94
18	16.07	18.08	20.09	22.09	24.10
19	16.88	18.99	21.10	23.21	25.32
20	17.74	19.95	22.17	24.38	26.60
21	19.58	22.02	24.47	26.91	29.37
22	21.61	24.31	27.01	29.72	32.41
23	23.85	26.83	29.82	32.80	35.77
24	26.33	29.62	32.91	36.20	39.49
25	29.06	32.69	36.33	39.95	43.59

Schedule B – 42.75 Hour Work Week – Sheriff's Department					
Grade	Minimum	1 <sup>st</sup> Quartile	Mid-Point	3 <sup>rd</sup> Quartile	Maximum
1	7.18	8.06	8.96	9.86	10.75
2	7.57	8.48	9.42	10.36	11.30
3	7.92	8.91	9.90	10.89	11.87
4	8.32	9.36	10.39	11.44	12.48
5	8.74	9.83	10.92	12.01	13.10
6	9.18	10.33	11.47	12.63	13.77
7	9.64	10.85	12.05	13.26	14.47
8	10.14	11.40	12.67	13.94	15.20
9	10.65	11.98	13.30	14.64	15.97
10	11.19	12.58	13.98	15.38	16.77
11	11.75	13.22	14.69	16.16	17.63
12	12.35	13.88	15.43	16.98	18.52
13	12.97	14.59	16.21	17.83	19.72
14	13.63	15.33	17.04	18.74	20.45
15	14.32	16.11	17.90	19.68	21.47
16	15.04	16.92	18.81	20.68	22.56
17	15.80	17.78	19.76	21.73	23.71
18	16.60	18.68	20.75	22.83	24.91
19	17.44	19.62	21.81	23.99	26.17
20	18.33	20.62	22.91	25.20	27.49
21	20.23	22.76	25.29	27.82	30.35
22	22.33	25.12	27.92	30.70	33.50
23	24.65	27.73	30.81	33.90	36.98
24	27.21	30.61	34.01	37.41	40.81
25	30.03	33.79	37.54	41.29	45.05

Schedule C – 44/50 Hour Work Week – Public Works					
Grade	Minimum	1 <sup>st</sup> Quartile	Mid-Point	3 <sup>rd</sup> Quartile	Maximum
1	-	-	-	-	-
2	-	-	-	-	-
3	-	-	-	-	-
4	-	7.79	8.65	9.52	10.33
5	-	8.18	9.08	10.00	10.86
6	-	8.59	9.55	10.51	11.40
7	8.02	9.03	10.03	11.03	11.98
8	8.44	9.49	10.54	11.60	12.59
9	8.86	9.97	11.07	12.18	13.23
10	9.31	10.48	11.64	12.80	13.89
11	9.77	11.00	12.23	13.44	14.60
12	10.27	11.56	12.84	14.13	15.34
13	10.79	12.14	13.49	14.84	16.12
14	11.34	12.76	14.17	15.59	16.93
15	11.92	13.40	14.89	16.39	17.79
16	12.51	14.08	15.65	17.21	18.68
17	13.15	14.79	16.44	18.09	19.63
18	13.81	15.54	17.27	19.00	20.63
19	14.51	16.34	18.15	19.96	21.67
20	15.25	17.16	19.07	20.97	22.77
21	16.83	18.94	21.04	23.14	25.13
22	18.58	20.91	23.23	25.55	27.74
23	20.51	23.07	25.64	28.20	30.62
24	22.64	25.47	28.30	31.14	33.80
25	24.99	28.12	31.24	34.36	37.31

Schedule D – 40 Hour Work Week					
Grade	Minimum	1 <sup>st</sup> Quartile	Mid-Point	3 <sup>rd</sup> Quartile	Maximum
1	7.46	8.39	9.32	10.26	11.19
2	7.84	8.82	9.80	10.77	11.75
3	8.23	9.26	10.29	11.32	12.35
4	8.65	9.73	10.82	11.90	12.98
5	9.08	10.23	11.36	12.49	13.64
6	9.55	10.74	11.94	13.13	14.33
7	10.03	11.29	12.55	13.79	15.05
8	10.54	11.86	13.17	14.49	15.81
9	11.07	12.46	13.84	15.22	16.61
10	11.64	13.09	14.54	16.00	17.45
11	12.23	13.75	15.27	16.81	18.33
12	12.84	14.45	16.06	17.65	19.33
13	13.49	15.18	16.86	18.55	20.24
14	14.17	15.94	17.72	19.49	21.26
15	14.89	16.76	18.61	20.48	22.34
16	15.65	17.60	19.56	21.52	23.47
17	16.44	18.50	20.55	22.61	24.66
18	17.27	19.43	21.59	23.75	25.90
19	18.15	20.41	22.68	24.95	27.22
20	19.07	21.44	23.83	26.21	28.59
21	21.04	23.67	26.31	28.93	31.57
22	23.23	26.13	29.04	31.94	34.84
23	25.64	28.84	32.05	35.26	38.46
24	28.30	31.84	35.38	38.91	42.46
25	31.24	35.14	39.05	42.95	46.85

Schedule E – Salary					
Grade	Minimum	1 <sup>st</sup> Quartile	Mid-Point	3 <sup>rd</sup> Quartile	Maximum
1	15,516	17,456	19,395	21,335	23,274
2	16,302	18,340	20,377	22,415	24,453
3	17,127	19,268	21,409	23,550	25,691
4	17,994	20,243	22,493	24,742	26,991
5	18,905	21,268	23,631	25,995	28,358
6	19,862	22,345	24,828	27,311	29,793
7	20,868	23,476	26,085	28,693	31,302
8	21,924	24,665	27,405	30,146	32,886
9	23,034	25,913	28,793	31,672	34,551
10	24,200	27,225	30,250	33,275	36,300
11	25,425	28,603	31,782	34,960	38,138
12	26,712	30,052	33,391	36,730	40,069
13	28,065	31,573	35,081	38,589	42,097
14	29,486	33,171	36,857	40,543	44,228
15	30,978	34,851	38,723	42,595	46,467
16	32,547	36,615	40,683	44,751	48,820
17	34,194	38,468	42,743	47,017	51,291
18	35,925	40,416	44,907	49,397	53,888
19	37,744	42,462	47,180	51,898	56,616
20	39,655	44,612	49,568	54,525	59,482
21	43,771	49,243	54,714	60,186	65,657
22	48,315	54,355	60,394	66,434	72,473
23	53,331	59,998	66,664	73,330	79,997
24	58,868	66,226	73,585	80,943	88,302
25	64,979	73,101	81,224	89,346	97,468

Schedule F – 44 Hour Work Week – Transportation Department					
Grade	Minimum	1 <sup>st</sup> Quartile	Mid-Point	3 <sup>rd</sup> Quartile	Maximum
1	6.78	7.63	8.48	9.32	10.18
2	7.13	8.01	8.91	9.80	10.69
3	7.49	8.43	9.35	10.29	11.23
4	7.87	8.85	9.83	10.82	11.79
5	8.26	9.29	10.33	11.36	12.39
6	8.68	9.76	10.86	11.94	13.02
7	9.12	10.26	11.40	12.55	13.68
8	9.58	10.78	11.98	13.17	14.37
9	10.06	11.33	12.59	13.84	15.10
10	10.58	11.90	13.23	14.54	15.86
11	11.11	12.50	13.89	15.27	16.67
12	11.67	13.13	14.60	16.06	17.51
13	12.27	13.80	15.34	16.86	18.40
14	12.89	14.50	16.11	17.72	19.33
15	13.54	15.23	16.92	18.61	20.31
16	14.22	16.01	17.78	19.56	21.34
17	14.95	16.81	18.68	20.55	22.41
18	15.70	17.66	19.63	21.59	23.56
19	16.50	18.56	20.62	22.68	24.74
20	17.33	19.50	21.66	23.83	26.00
21	19.13	21.53	23.92	26.31	28.70
22	21.12	23.75	26.40	29.04	31.67
23	23.31	26.22	29.14	32.05	34.97
24	25.73	28.94	32.16	35.38	38.59
25	28.40	31.95	35.50	39.05	42.60

**Schedule G – Part-time and Seasonal Positions**

<b>Grade</b>	<b>Step A</b>	<b>Step B</b>	<b>Step C</b>	<b>Step D</b>	<b>Step E</b>	<b>Step F</b>	<b>Step G</b>	<b>Step H</b>	<b>Step I</b>	<b>Step J</b>	<b>Step K</b>	<b>Step L</b>
1	7.25	7.35	7.45	7.55	7.65	7.75	7.85	7.95	8.05	8.15	8.25	8.35
2	7.35	7.45	7.55	7.65	7.75	7.85	7.95	8.05	8.15	8.25	8.35	8.45
3	7.50	7.60	7.70	7.80	7.90	8.00	8.10	8.20	8.30	8.40	8.50	8.60
4	7.60	7.70	7.80	7.90	8.00	8.10	8.20	8.30	8.40	8.50	8.60	8.70
5	7.75	7.95	8.15	8.35	8.55	8.75	8.95	9.15	9.35	9.55	9.75	9.95
6	8.00	8.20	8.40	8.60	8.80	9.00	9.20	9.40	9.60	9.80	10.00	10.20
7	8.25	8.45	8.65	8.85	9.05	9.25	9.45	9.65	9.85	10.05	10.25	10.45
8	8.50	8.70	8.90	9.10	9.30	9.50	9.70	9.90	10.10	10.30	10.50	10.70
9	9.00	9.30	9.60	9.90	10.20	10.50	10.80	11.10	11.40	11.70	12.00	12.30
10	10.00	11.00	12.00	13.00	14.00	15.00	16.00	17.00	18.00	19.00	20.00	21.00

# Schedule of Fees

## Adult Entertainment Establishment Licenses

Type	Rate	Reference
Employee Investigation Fee	\$100	Sec. 4.5-31(b)
Application	\$2,500	Sec. 4.5-32(a)
Renewal	\$500	Sec. 4.5-38
Change of Location Application and Fee	\$500	Sec. 4.5-40

## Alcoholic Beverage Licenses

Type	Rate	Reference
Retail Package (Beer-Wine)	\$1,500	Sec. 3-26(b)
Retail Consumption (Beer-Wine)	\$1,500	
Retail Consumption (Distilled Liquor)	\$3,000	
Retail Consumption (Beer-Wine + Distilled Liquor)	\$4,500	
Farm Winery	\$2,250	
Alcoholic Beverage Catering License	\$500	
Event Permit	\$50	
Wholesale License	\$1,200 (resident) \$100 (non-resident)	Sec. 3-26(d)
Application Fee	\$250	
Transfer Fee	\$250	Sec. 3-26(e)
Temporary Permit	\$250	Sec. 3-31(d)
Temporary Permit Extension	\$250	
Late Fee	25% of license	

## Cable Franchises

Type	Rate	Reference
Application	\$5,000	Sec. 5-22(b)(4)
Franchise Fee	5% of gross revenue	Sec. 5-23(c)(1)
Security Fund	\$15,000 + Annual CPI	Sec. 5-23(o)(1)

## General Administration / Legislative Fees

Type	Rate	Reference
Photocopy Charge	\$.10 per 8" x11" page	Sec. 2-1
Notary Public Stamp	\$4	
Research and Retrieval (Open Records Requests)	Hourly salary of lowest paid full-time employee with the necessary skill to fulfill the request for the first fifteen minutes	
Research and Retrieval (Non-Open Records Requests)	\$25 per hour	
Appeal (e.g., home occupation, right-of-way, road closure application, pre-application conference, penalties for non-compliance)	\$100	

## General Facilities – Rental Fees

Type	Rate
North Main Annex Community Room and Conference Room	\$5 per hour
Judicial Facilities	\$5 per hour
Statesboro-Bulloch County Airport	\$5 per hour
Agribusiness Center	\$5 per hour
Court House Square	\$0
After Hours/Weekend Surcharge (mandatory, with rental fee)	\$35
Deposit (where food or beverages are served)	\$50
Deposit (where food or beverages are served)	\$50

\*\* Any activity sponsored by local, state or federal or governments for meetings that benefit the general public are exempt. County Manager may reduce or waive fees for community service or youth organizations, on non-sectarian religious activities.

## Probation Fees

Type	Rate
Monthly Probationer Fee	\$44

## Planning and Zoning Fees

Type	Rate	Rate Description	Reference
Rezone: AG, R-15, R-25, R-40, R-80, CP	\$225	0-5.9x acre	Appendix C – Sec. 417
	\$275	6-10.9x acre	
	\$325	11-20.9x acre	
	\$375	21-50.9x acre	
	\$425	51-99.9x acre	
	\$425 + \$20 for each additional acre	100 + acre	
Rezone: R-2, R-3	\$325	0-5.9x acre	
	\$375	6-10.9x acre	
	\$425	11-20.9x acre	
	\$475	21-50.9x acre	
	\$525	51-99.9x acre	
	\$525 + \$50 for each additional acre	100 + acre	
Rezone: MHP, PUD, HC, GC, NC, LI, HI	\$525	0-5.9x acre	
	\$625	6-10.9x acre	
	\$725	11-20.9x acre	
	\$825	21-50.9x acre	
	\$925	51-99.9x acre	
	\$925 + \$75 for each additional acre	100 + acre	

Type	Rate	Reference	
Conditional Use: Principal Use in Ag and Res Districts	\$275	Appendix C – Sec. 417	
Conditional Use: Principal Use in Other Districts	\$300		
Conditional Use: Accessory Use in Ag and Res Districts	\$225		
Conditional Use: Accessory Use in Other Districts	\$275		
Variance	\$175		
Variance: Administrative	\$125		
Applicant Initiated Tabling or Deferral	\$200		
Development of Regional Impact Surcharge	\$5 per acre		
Independent Expert Review: Tower	\$2,000	Appendix C – Sec. 2606(d)	
Independent Expert Review: Global Positioning Satellite Tower for Agricultural Purposes	\$600	Appendix C – Sec. 2606(d)	
New Tower Permit	\$1,000 + \$5 per foot above 100 feet	Appendix C – Sec. 2606(a)	
Addition to Height of an Existing Tower Permit	\$500	Appendix C – Sec. 2606(a)	
Co-location Permit	\$500	Appendix C – Sec. 2606(a)	
Existing Antenna Replacement Review	\$200	Appendix C – Sec. 2606(a)	
Annual Report Filing Fee	\$100	Appendix C – Sec. 2608(c)	
Sign: Billboards / Outdoor Advertising	\$750	Appendix C – Sec. 2204(c)	
Sign: Permanent (other than billboards)	\$150		
Sign: Temporary, Special Events, Spectacular Signs	\$40		
Sketch Plan: AG5 District	\$100 + \$1 per acre	Appendix B – Section 10.5	
Sketch Plan: CP District	\$100 + \$2 per acre		
Sketch Plan: R-80 District	\$100 + \$3 per acre		
Sketch Plan: R-40 District	\$100 + \$4 per acre		
Sketch Plan: All Other Districts	\$100 + \$5 per acre		
Preliminary Plat	\$150 + \$10 per acre (per phase)		
Conceptual Site Plan	\$300		
Conceptual Site Plan: Amendment	\$150		
Final Plat	\$100 per phase		
Amend Approved Subdivision	50% of original fee		
Minor Subdivisions (less than 5 lots and no new streets)	\$15		
Planned Development	\$250 + \$10 per acre		
Planned Development: Amendment	\$250 + \$5 per acre		
Appeals	\$150		
Applicant Initiated Text Amendment	\$225		
Land Disturbing – Local Permitting Fee / Disturbance Fee	\$100 + \$2 per acre + \$40 per disturbed acre		Sec. 6.5-30(b)(3) and (4)
Land Disturbing – State Fee (paid to State)	\$40 per disturbed acre		
Streetlight District Application: New or Existing Subdivision (100% of petitions signed)	\$100 + \$5 per lot	Sec. 12-107(g) Sec. 12-108 (d)	
Streetlight District Application: Existing (75 to 99% of petitions signed)	\$100 + \$6 per lot	Sec. 12-107(g)	
Streetlight Termination	\$100	Sec. 12.111(b)	
Special Event Permit	\$50	Sec. 10-139(a)(1)	
Temporary Land Use Permit for a Campground for Seasonal Workers	\$100	Admin. Order #2009-001	

## Building Inspection and Permitting

Type	Rate	Reference
Single Family Dwelling: Climate Controlled	\$.23 per sq ft	Sec. 4-51(b)
Single Family Dwelling: Non-climate Controlled	\$.10 per sq ft	
Multiple Unit Dwelling: Climate Controlled	\$.23 per sq ft	
Multiple Unit Dwelling: Non-climate Controlled	\$.10 per sq ft	
Manufactured Home	\$.15 per sq ft	Sec. 9.5(g)
Commercial: Climate Controlled	\$.27 per sq ft	Sec. 4-51(b)
Commercial: Non-climate Controlled	\$.22 per sq ft	
Warehouse: 0 – 50,000 sq ft	\$.12 per sq ft	
Warehouse: > 50,000 sq ft (additional)	\$.05 per sq ft	
Addition: Climate Controlled	\$.23 per sq ft	
Addition: Non-climate Controlled	\$.10 per sq ft	
Renovation: Cost \$0 - \$1,000	\$60	
Renovation: Cost \$1,001 - \$5,000	\$70	
Renovation: Cost \$5,001 - \$10,000	\$110	
Renovation: Cost per additional \$1,000 above \$10,000	\$3	
Barns/Storage with Electricity and/or Plumbing	\$.10 per sq ft	
Barns/Storage without Electricity and/or Plumbing	\$.06 per sq ft	
Pole Barn	\$.05 per sq ft	
Moving House	\$125	
Education, Government and Religious	\$.17 per sq ft	
All Other Structures	\$.17 per sq ft	
Non-permitted Inspection	\$50 per inspection	
Re-inspections	\$50 per inspection	
Same Day Inspection	\$100 per inspection	
Safety and Aesthetic Inspection (Pre-inspect)	\$50 per inspection	
Certificate of Occupancy	\$20	
Non-residential Building and Site Plan Review	Building permit + 5%	
Flood Zone Verification Letter (require GPS site visit)	\$50	
Flood Zone Verification Letter	\$20	
Solar Power General Facility		Sec. 4-51(b)
1-10 acres	\$250	
11-25 acres	\$300	
26-50 acres	\$350	
51-75 acres	\$400	
76-100 acres	\$450	
101-125 acres	\$500	
Over 125 acres	\$550	
Swimming Pool	\$200	Sec. 4-51(b)
Deck	\$150	Sec. 4-51(b)

## Rural Fire District Fees

Type	Rate	Reference
Residential Structures	\$53 Per annum	Annual Resolution
Commercial Structures	\$75 Per Annum	

## Mapping and Addressing (Geographic Information Systems)

Map Size	Rate
8.5" X 11"	\$5
11" X 17"	\$7
17" X 22"	\$10
22" X 34"	\$20
28" X 40"	\$25
34" X 44"	\$30
Custom	\$2 sq ft + \$40 hour

Data	Rate
Property (with tax assessors data attached)	\$1,000
Road Centerline Layer	\$500
Zoning	\$500
Flood	\$500
Subdivisions	\$500
Building and Structures	\$500
Soils	\$500
Towers	\$100
Schools	\$100
Land Use	\$100
County Facilities	\$100
Emergency Network Zones	\$100
Administrative	\$50
Miscellaneous	\$50
GMD	\$50
Bulloch County	\$25
Photo Tile Index	\$25
Census	\$25

Addressing	Rate	Reference
1-2 addresses	\$10 each	Sec. 4-81(d) & (e)
3+ addresses	\$11 each	
Road Naming	\$1 per name	
Road Naming (rename existing road)	\$75 per road	

## Occupation Tax

Administration Fee Plus Fee Based on Number of Employees

Type	Rate	Reference
Administration Fee	\$25 Per Annum	Sec. 12-131
1-3 Employees	\$25 Per Annum	Sec. 12-132
4-7 Employees	\$75 Per Annum	Sec. 12-132
8-12 Employees	\$125 Per Annum	Sec. 12-132
13-18 Employees	\$175 Per Annum	Sec. 12-132
19-25 Employees	\$225 Per Annum	Sec. 12-132
26 & Above Employees	\$275 +\$1 Per Employee Over 26 Per Annum	Sec. 12-132

## Pawnbrokers, Pawnshops, Secondhand Dealer, and Dealer in Precious Metals and Gems

Type	Rate	Reference
Regulatory License Fee	\$50 Per annum	4.5-63

### Animal Control Services

Type	Rate	Reference
<b>Adoption</b>		
Unaltered Dog	\$45	
Unaltered Puppy	\$55	
Altered (Both)	\$75	
Unaltered Cat	\$35	
Unaltered Kitten	\$45	
Altered (Both)	\$65	
Other Animals	\$35	
<b>Animal Surrender: Brought to Shelter</b> (personal animals only)		
Per animal	\$15	
Litter up to 8	\$15	
Littler 6 months of age to 1 year	\$20	
Litter 9 to 13, additional	\$5	
Litter 14 to 18, additional	\$5	
Repeated litters after 3 <sup>rd</sup> , additional	\$10	
<b>Animal Surrender: Picked up by Humane Enforcement</b> (personal animals only)		
Pick-up per location (first time)	\$30	
Personal surrender per animal	\$15	
After hours non-emergency pick-up	\$35	
<b>Euthanasia</b>		Sec. 8-151(g)
Beuthanasia	\$30	
Personal Surrender	\$15	
<b>Return to Owner</b>		
1 <sup>st</sup> Animal (1 <sup>st</sup> /2 <sup>nd</sup> /3 <sup>rd</sup> Offense)	\$30/\$35/\$45	
1 <sup>st</sup> Animal (4 <sup>th</sup> Offense)	Citation	
2 <sup>nd</sup> Animal each, additional	\$15	
Litter	\$30	
Cat (with vaccination)	\$45	
Dog (with vaccination)	\$55	
Other Animal (with vaccination)	\$20	
Livestock (with vaccination) (1 <sup>st</sup> /2 <sup>nd</sup> Offense)	\$25/\$35	
With Use of Trailer	\$55	
<b>Holding / Board Fees</b>		
Domestic Animal (per day)	\$10	
Livestock (per day)	\$15	
<b>Rabies Observation &amp; Holding</b>		
Quarantine Holding	\$75	
Return to Owner Fee (1 <sup>st</sup> /2 <sup>nd</sup> /3 <sup>rd</sup> Offense)	\$30/\$35/\$45	
Temporary Carriers	\$5	
Leashes	\$3	

## Emergency Medical Services

Type	Rate	Reference
ALS Level 1 Emergency	\$525	Sec. 6-40
ALS Level 2	\$575	
BLS Emergency	\$450	
BLS Non-emergency	\$400	
Mileage Reimbursement	\$13 per mile	
Special Event Non-profit For profit High School Football GSU Football and GSU Event Coverage	\$100 per hour – per unit \$450 + \$100 per hour \$100 per game \$100 per hour – per unit	

## Solid Waste Service Fees

Type	Rate	Reference
Drop Fee	\$45	Sec. 8-70
Drop Fee - Deposit	\$250	
Tippage Fee	\$45 per ton	
Landfill Mixed Load Tippage Fee	\$50 per ton	
Relocation of Container at Existing Site	\$50	
Rental Surcharge – Daily charge if container is not serviced within 45 days	\$2	
Tire pickup (auto / pickup truck)	\$80 per ton	
Tire pickup (tractor)	\$500 per ton	
Hauling Fee – per ton over 8 tons	\$50	
Hauling Fee – within City limits	\$95	
Hauling Fee – outside City limits	\$125	

## E-911 Fees

Type	Rate	Reference
Emergency Telephone Subscriber: Landline	\$1.50 per subscriber account per month	O.C.G.A. 46-5-134 (1)(A)
Emergency Telephone Subscriber: Wireless	\$1.50 per subscriber account per month	O.C.G.A. 46-5-134 (2)(A)
Emergency Telephone Subscriber: VOIP	\$1.50 per subscriber account per month	O.C.G.A. 46-5-134 (2)(A)
Prepaid Wireless Fees	\$0.75 per retail transaction	O.C.G.A. 46-5-134 (2)(A)
Road Naming (rename existing road)	\$75 per road	
Record Release (tape recordings)	\$25	

## Transportation Service Fees

Type	Rate	Reference
Equipment Charges	Charges to external Agencies shall apply at prevailing reimbursement schedule promulgated by the Federal Emergency Management Agency (FEMA); County Manager given discretion to discount to 25% of FEMA Schedule.	Roads Policy – 1.0
Labor Charge (including overhead)	\$31 per hour	
Transportation Charge (inmates only with no equipment or tools)	\$25 per day, unless waived or reduced by the County Manager	
Driveway Permit (waived if county installs pipes resident)	\$25	Roads Policy – 7.2-.5
15" Culvert Pricing Installation (8'/24')	\$226.33 / \$678.98	Roads Policy – 7.1
18" Culvert Pricing Installation (8'/24')	\$226.33 / \$678.98	
24" Culvert Pricing Installation (8'/24')	\$307.65 / \$922.94	
30" Culvert Pricing Installation (8'/24')	\$408.23 / \$1,224.68	
36" Culvert Pricing Installation (8'/24')	\$511.46 / \$1,534.38	
8' X18" (Pickup / Delivery)	\$115.65 / \$127.20	
24' X 18" (Pickup / Delivery)	\$346.94 / \$381.60	
Remove Existing Driveway	\$100 per removal	
18" Safety Flared Ends (metal)	\$540.00	
24" Safety Flared Ends (metal)	\$701.32	
Soap – 30 pounds	\$40	
Load Rock	\$200	
Load Dirt	\$80	
Culvert Relocate	\$200	
Temporary Road Closing Permit	\$25	
Road Abandonment Application	\$350	Roads Policy 13.1(2)
Right of Way Permit (plus second tariff below)	\$50 base	Sec. 11.5-32
Paved Road Cut (per linear foot)	\$1.00	
Dirt Road Cut (per linear foot )	\$0.50	
Farm Driveway (\$0.00 per linear foot)	\$0.00	
Open Trench Shoulder Cut (per linear foot)	\$0.25	
Jack and Bore (per linear foot)	\$0.25	
Directional Bore (per linear foot)	\$1.00	
Sidewalks (per linear foot)	\$1.00	
Re-Inspection (per inspection)	\$50	
Blanket Utility Permit (annual)	\$1,000	
Bond (Surety)	As directed by the County Engineer	
Penalty for Failure to Apply for Permit	Double Original Fee or Citation	

## Parks and Recreation – Programs

Type	Rate
Pee Wee Baseball	\$45
Co-ed Play	
T-Ball	\$45
Rookie	\$65
Youth Baseball	\$65
Youth Fast Pitch Softball	\$65
All-Star Baseball and Softball	\$75
Around the Horn	\$400
Pee Wee Basketball	\$45
Short Stuff Basketball	\$40
Youth Basketball	\$55
Youth Wrestling	\$60
Football, Basketball, Softball Camp	\$65
Adult Athletic Team Sports – Softball, Basketball, Flag, Football, Soccer, KickBall Team Maintenance & Team Utility Fee is built into team fees - varies each season Player Contract Fee	\$20
Youth Adult Tournament Sponsor	\$500
Flag Football	\$40
Tackle Football	\$75
Youth Volleyball	\$45
Junior Golf Schools	\$65
Soccer	\$65
Soccer: Training	\$65
Soccer: Select Program Tryouts	\$15
Soccer in the Boro Camp	\$75
	\$86
	\$96
British Soccer Camp	\$134
	\$142
Impact Soccer Academy	\$260
Summer Sizzler Soccer Camp	\$75
Cheerleading	\$55
Youth Wrestling	\$60
Wrestling Camp	\$65
Youth Tennis Lessons	\$45
Adult Tennis Lessons	\$35
Tennis League	
Youth	\$70
High School/Middle	\$35
Adult	\$45
Our Time	
5 days / 2 weeks	\$40 per week
2 days / week	\$25 per week
Registration Fee	\$25
Recreation Education Care Every School Day (RECES)	\$20 per week
Activi-Days	
Camp Adventure	\$110 weekly rate \$25 per day
Tumbling – Beginners	\$65
Tumbling – Preschool	\$65
Horseback Riding Lessons	\$150

Type	Rate
Horseback Riding Birthday Bash Lil' Wrangler Package Each Additional over 12 attendees	\$200 \$5
Horseback Riding Birthday Bash Buckaroo Bonanza Package Each Additional over 12 attendees	\$250 \$5
Therapeutic Horseback Riding Program Bulloch County Resident Non-Bulloch County Resident	\$80 \$90
Camp Cherokee and Tomahawk Registration Camp Fee – Option I (7:30-6:00) Camp Fee – Option II (7:30-2:00)	\$15 \$125 \$90
Evening Line Dancing	\$2 per class
Sit Fit	\$2 per session (free with \$20 membership)
Piano Lessons Per Lesson Four Lesson	\$18 \$65
Adults 50+ Club	\$20

## Parks and Recreation – Facility Rentals

Type	Rate
<b>Friday – Sunday Rental Rates Meeting Rooms</b>	
Senior Citizens Multipurpose Room, Civic Room, Jones-Love Center, Brooklet:	
4 Hours or Less	\$150
>4 and < 6 hours	\$200
>6 and < 8 Hours	\$250
>8 Hours	\$300
Security Deposit For All Meeting Rooms	\$100
<b>Monday – Thursday Rental Rates Meeting Rooms</b>	
Senior Citizens Multipurpose Room, Civic Room, Jones-Love Center, Brooklet:	
2 Hour Minimum	\$60
>2 and < 4 Hours	\$110
>4 and < 6 Hours	\$160
>6 and <8 Hours	\$210
>8 Hours	\$260
Security Deposit For All Meeting Rooms	\$100
<b>Monday – Sunday Rental Rates Meeting Rooms</b>	
Stilson and Portal Community Buildings: 4 Hour Minimum	
Stilson and Portal Community Buildings: > 4 and < 6 Hours	\$120
Stilson and Portal Community Buildings: > 6 and < 8 Hours	\$150
Stilson and Portal Community Buildings: > 8 Hours	\$180
Security Deposit	\$50
William James Gym	\$15 per hour
Field Rentals without Lights	\$10 per hour
Field Rentals with Lights	\$15 per hour
MC Soccer Field Rentals without Lights	\$12 per hour
MC Soccer Field Rentals with Lights	\$17 per hour
Large Group Pavilion at Mill Creek	\$15 per hour
Large Group Pavilion: Security Deposit	\$100
Individual Pavilions: Mill Creek, Brooklet, Stilson, Nevils	\$10 per hour
Individual Pavilions: Security Deposit	\$50
Tent Rentals	\$150
Tent Rentals: Additional Day	\$5
Tent Rentals: Security Deposit	\$50
Mill Creek Tennis Center: up to Eight Courts—Four Hour Minimum	\$25/court
Mill Creek Tennis Center: up to Eight Courts—Over Four Hours (Full Day)	\$32/court
Mill Creek Tennis Center: up to Ten Courts—Four Hour Minimum	\$25/court
Mill Creek Tennis Center: up to Ten Courts—Over Four Hours (Full Day)	\$32-court
<b>Athletic Fields and Complex Rental Fees (Tournaments and Groups)</b>	
<b>Mill Creek Field 2 Rental Fees</b>	
Hourly Rate without Lights (Resident/Non-Resident)	\$15 /\$20 per Hour
Hourly Rate with Lights (Resident/Non-Resident)	\$25/\$35 Per Hour
Daily Rate (9 AM to 11 PM) (Resident/Non-Resident)	\$200/\$250
Half Day: >6 and < 10 without lights (Resident/Non-Resident)	\$100/\$125
Half Day: >6 and < 10 with lights (Resident/Non-Resident)	\$125/\$175
<b>Mill Creek Five Field Complex</b>	

Hourly Rate Without Lights Per Field	\$15
Hourly Rate With Lights Per Field	\$20
Daily Rate with Lights Per field	\$200
Complex Daily Fee	\$750
Field Prep Fees/Each Time	\$40
Damage Security Deposit Per Field	\$250
Damage Security Deposit For Complex	\$450
<b>Mill Creek Four and Three Field Complex</b>	
Hourly Rate Without Lights Per Field	\$15
Hourly Rate With Lights per Field	\$20
Daily Rate with Lights per Field	\$175
Complex Daily Rate (Four Field Complex – \$650/Three Field Complex–\$500)	\$650/\$500
Field Prep Each Time	\$40
Damage Security Deposit Per Field	\$250
Damage Security Deposit Per Complex	\$400
<b>Soccer/Football Complex</b>	
Hourly Rate Without Lights per Field	\$15
Hourly Rate With Lights	\$20
Daily Rate With Lights Per Field	\$175
Complex Daily Rate	\$400
Field Prep Including layout	\$78.50
Damage Security Deposit Per Field	\$250
Damage Security Deposit Complex	\$400
<b>Single Field/Complex Fee: Brooklet, Stilson, Nevils, and Portal</b>	
Hourly Rate Without Lights Per Field	\$15
Hourly Rate With Lights Per Field	\$20
Daily Rate With Lights Per Field	\$150
Complex Daily Rate	\$300
Field Prep Baseball/Softball	\$40
Field Prep Soccer	\$60–\$78.50
<b>Travel/Private Teams Baseball and Softball</b>	
Yearly Registration Fee—(August thru July)	\$100
Hourly Rate Without Lights	\$5
Hourly Rate With lights	\$10
Game Fee: One Game	\$75
Game Fee: Each additional Games (2 or more)	\$50/Game

## Parks and Recreation – Splash in the ‘Boro

Type	Rate
Daily Admission Over 48" (Regular)	\$13.99
Daily Admission Over 48" (Discounted)	\$10.99
Daily Admission Under 48" (Regular)	\$10.99
Daily Admission Under 48" (Discounted)	\$8.99
2 and Under	Free
After 4pm (Sunday thru Wednesday & Friday)	\$7
After 6pm (Thursday & Saturday )	\$7
Seniors 60+	\$7
Season Pass (1 <sup>st</sup> person)	\$60
Season Pass (each additional person)	\$50
Group Rates 20+ (Sunday thru Friday)	\$10
Group Rates 50+ (Sunday thru Friday)	\$9
Group Rates 100+ (Sunday thru Friday)	\$8
Splash in the Boro Waterpark – 2½ hours (6:30 thru 9:00 pm) - Includes playpool, spray pad, leisure pool, lazy river, slide trio	\$2,000
Mat Racer – 2 hours (cannot be rented alone)	\$300
Flow Rider – 2 hours (can be rented alone)	\$400
Competition Pool – 2 hours (can be rented alone)	\$300
Therapy Pool – 2 hours (can be rented alone)	\$150
Flowrider stand-up (all day wristband – must get in line)	\$10
Group Pavilion (per hour)	\$25
Cabanas	\$70 per day
Water Aerobics	\$5 per visit
Water Aerobics	\$125 (30 visits)
Fitness and Exercise Swim / Lap Swim	\$2 per visit
Fitness and Exercise Swim / Lap Swim	\$50 (30 visits)
Arthritis Therapy	\$5 per visit
Arthritis Therapy	\$125 (30 visits)
Family Recreational Swimming (2 years and younger)	\$3 FREE
Parent and Tot Swim	\$2 per swimmer
Splashy's Fit Pass Under 55 years old	\$275
55 years and older	\$250
Sharks Swim Program (year round program) Senior Group (monthly fee)	\$50
Junior Group (monthly fee)	\$40
Summer Swim Team (June and July) Enrollment fee (swimmers also pay monthly fees based on Sharks swim program fees)	\$100
Swim Lessons (Group Classes) First person	\$45
Each Additional Child	\$40
Private Swim Lessons (1/2 hour) Private (1 student to 1 instructor)	\$25
Semi-Private (2 students to 1 instructor)	\$40
Beginner Diving Lessons	\$40
Under the Dome Birthday Party Package – 15 attendees	\$150
Under the Dome Birthday Party Package – per additional attendee over 15	\$10
Lifeguard Training	\$150

Type	Rate
Lifeguard Instructor Course	\$150
Water Safety Instructor Course	\$150